



Allen
Frisco
McKinney
Plano
Rockwall
Texas



Annual Budget

Fiscal Year Ending August 31, 2019

**Collin County Community College District
Annual Budget
For the Fiscal Year Ending August 31, 2019**

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Introduction



August 28, 2018

Honorable Chairman, Board of Trustees, and District President
Collin County Community College District
McKinney, TX

Dear Board Members and Residents of the Collin County Community College District:

We are pleased to present the fiscal year 2018-19 Annual Budget for Collin County Community College District. The proposed budget is a collaborative effort guided by the Leadership Team and the Vision 2020 Integrated Strategic and Master Plan. Every organization of the college has had input into this budget through the submission of budget requests that are then reviewed and recommended by the Leadership Team. The College budget process is designed to maximize the use of every available dollar for continued improvement in student success.

Revenue projections are conservative and, therefore, considered reasonably attainable. The proposed total unrestricted revenue for fiscal year 2018-19 of \$194,640,352 represents an increase from fiscal year 2017-18 due mainly to an increase in tax revenues based on increased property values in Collin County. The total property tax rate is \$0.081222 cents per \$100 valuation of taxable property located within the County. This total rate is allocated at \$0.078190 cents for maintenance and operation of the College and \$0.003032 cents for principal and interest on outstanding general obligation bonds. Tuition revenue increases for fiscal year 2018-19 are due to a tuition rate increase approved by the Board of Trustees of \$4 per semester credit hour for in-district students, \$8 per semester credit hour for out-of-district students and \$13 per semester credit hour for other residency classifications. Also, a 3% growth in enrollment was assumed.

This budget reflects the contributions of the Leadership Team and the College staff. It is responsive to students and taxpayers who expect affordable and accessible community college education through quality services enhanced by excellent financial stewardship.

The preparation of this report could not have been accomplished without the services of the entire Administrative Services staff. We would like to express our appreciation for their efforts toward advancing the quality and effectiveness of the College budget. Credit should also be given to the President and the Board of Trustees for their support in maintaining the highest standards of professionalism with regard to the financial operations of Collin College.

Respectfully submitted,

Administrative Services Division

BOARD OF TRUSTEES



Dr. J. Robert Collins
Chairman



Jim Orr
Secretary



Dr. Stacey Donald



Steve Matthews

The Board of Trustees is a nine member governing board that serves without compensation and is elected at large for six-year terms of office by the voters of Collin County. The Board manages and governs the Collin County Community College District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit. The Board of Trustees sets campus admission standards consistent with the role and mission of the District. Regular board meetings are held the fourth Tuesday of each month and are open to the public. The Collin County Community College District Trustees are committed to the mission and vision of the college. The Board of Trustees provides leadership and direction, as well as represents the college in a wide range of community activities and committees.



Fred Moses



Andrew Hardin
Vice Chairman



Dr. Raj Menon
Treasurer



Mac Hendricks



Adrian Rodriguez



Elected Officials

<u>Board of Trustees</u>	<u>City</u>	<u>Term Expires</u>
J. Robert (Bob) Collins, Ph.D. Chairman, Place 8	Farmersville, Texas	May, 2021
Andrew (Andy) Hardin Vice Chairman, Place 9	Frisco, Texas	May, 2021
Jim Orr Secretary, Place 7	Lucas, Texas	May, 2021
Raj Menon, Ph.D. Treasurer, Place 5	Plano, Texas	May, 2019
Stacey Donald, Ph.D. Place 3	Plano, Texas	May, 2023
Mac Hendricks Place 6	McKinney, Texas	May, 2019
Steve Matthews Place 2	Richardson, Texas	May, 2019
Fred Moses Place 1	Plano, Texas	May, 2023
Adrian Rodriguez Place 4	Plano, Texas	May, 2019

Principal Administrative Officers

<u>Name</u>	<u>Position</u>
Neil Matkin, Ed.D.	District President
Brenda Kihl, Ph.D.	Executive Vice President
Kim Davison	Senior Vice President of Organizational Effectiveness
Tom Delamater	Chief Public Relations Officer
Jon Hardesty, Ph.D.	Vice President/Provost of McKinney Campus
Abe Johnson, Ed.D.	Vice President/Provost of Plano Campus
Kenneth Lynn, CPA	Chief Financial Officer
Mary McRae, Ph.D.	Vice President/Provost of Wylie Campus
Sherry Schumann, Ph.D.	Senior Vice President of Academic, Workforce, & Enrollment Services
Lisa Vasquez	Vice President of Advancement
Don Weasenforth, Ph.D.	Vice President/Provost of Frisco Campus



Overview of District

History and Governance

The Collin County Community College District (the "District") was established as a public community college in an election held in Collin County, Texas, on April 6, 1985, in accordance with the laws of the State of Texas, to serve the educational needs of the community. The student body comes primarily from residents of Collin County and surrounding communities. The District is considered to be a special purpose entity, primarily government, according to the definition in Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. While the District receives funding from local, state and federal sources and must comply with the spending, reporting and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The District is governed by an elected, nine-member Board of Trustees (the "Board") that holds regularly scheduled meetings on the fourth Tuesday of each month. At each election (the first Saturday in May in odd-numbered years) Trustees are elected at large to serve in a six-year term. The Board has the final authority to determine and interpret the policies that govern the District and has complete and full control of the District's activities, limited only by the state legislature, the courts and the will of the people as expressed in the Board of Trustee elections. Official Board action is taken only in meetings that comply with the Open Meetings Act and are based on a majority vote of a quorum (five members) of the Board.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including appointing the tax assessor/collector, ordering elections and issuing bonds. The Board is also responsible for appointing the President, setting the tax rate, preparing and adopting a budget for the ensuing fiscal year and employing faculty and other District employees.

District Profile

Collin County is located in the Dallas metropolitan area of North Central Texas and consists of 889 square miles. Collin County continues to be one of the fastest growing areas in the region. The U.S. Census shows a growth rate of 24.0% from 2010 to 2017 in Collin County. The population according to the United States Census Bureau was 782,341 in 2010 and the estimated population as of 2017 is 969,603.

The economic base in the county consists of service industries, trade industries, manufacturing, computer technology, electronics, healthcare, finance, insurance, construction, oil and gas, research and agriculture. Major industries with headquarters or divisions located within the district include petroleum research, telecommunications, computer technology, electronics, retail, food industry, vehicle manufacturers and insurance corporations.

Residents of Collin County are typically well-educated, with an estimated 50.2% of the workforce possessing a bachelor's degree or higher according to the U.S. Census Bureau. The local economy has become more diverse as new businesses have migrated into the area. Given the desirability of the location, the wealth of well-trained individuals, the excellence of the school districts and the proximity to family entertainment, including shopping, fine arts, professional sports and entertainment parks, the District is optimistic that Collin County will continue to prosper.

The official service area of Collin County Community College, as defined by the Texas Legislature is the following:

- all of Collin and Rockwall counties, and



- those portions of Denton County within the cities of Frisco and The Colony, and those portions of the county included within the Celina and Prosper school districts

The District offers classes at eight dedicated locations within Collin County and many high schools throughout Collin and Rockwall Counties. General academic (core) and technical and occupational courses are offered at the Plano Campus, the Frisco Campus, the McKinney Campus and the Rockwall Center. Some specific areas of study are only located at a single campus. Since offering its first classes at area high schools in 1985, Collin County Community College District has expanded to serve approximately 54,000 credit and continuing education students per year.

Plano Campus:

The Plano Campus is located at 2800 East Spring Creek Parkway in Plano, Texas. Classes at the Plano Campus are general academic (core) and workforce classes. Workforce programs include Biotechnology, Interpreter Education, Animation and Game Art, Digital Video, Commercial Photography, Music and Child Development. The campus also houses a Child Development Lab School, a 30,000 square foot Arts Gallery, the 356-seat John Anthony Theatre and the Brinker Tennis Stadium. Basketball and tennis, with competition as a member of the NJCAA Division I, are offered at the Plano Campus.

Frisco Campus:

The Frisco Campus is located at 9700 Wade Boulevard in Frisco, Texas. The Frisco Campus offers general academic (core) courses as well as the Institute of Hospitality and Culinary Education and is the home of the Convergence Technology Center, one of only 36 National Science Foundation Centers. The campus is pioneering a “Green IT” program along with established programs in computer-aided drafting, computer networking and computer science.

McKinney Campus:

The McKinney Campus is located at 2200 West University Drive in McKinney, Texas. Along with general academic (core) classes, Dental Hygiene, Emergency Medical Services Professions, Nursing, Respiratory Care, Health Information Technology, Surgical Technology and Polysomnography programs are offered at the McKinney Campus. Also housed in McKinney are a surgical technology room, dental clinic, hospital lab and an Honors Institute.

Public Safety Training Center:

The Public Safety Training Center will open in the fall of 2018 and is located at 3600 Redbud Boulevard in McKinney, Texas. The Center will serve as the home for the Fire Science and Law Enforcement academies at Collin College and will also provide expanded training and professional development opportunities for local fire departments and law enforcement agencies.

Courtyard Center:

The Courtyard Center opened in 1993 and is located at 4800 Preston Park Boulevard in Plano, Texas. Courses offered at the Courtyard Campus include career development, contract and corporate training and personal enrichment. The Continuing Education and Workforce Development offers foreign language training, a wide selection of workforce development classes and Seniors Active in Learning (SAIL). The Center for Workforce and Economic Development provides customized training to qualifying area businesses. The Corporate College at Collin addresses the training, development and talent retention needs of small, medium and large businesses throughout Collin County. The Collin Small Business Development Center offers no cost, customized business consulting and training to help entrepreneurs grow successful businesses. Through the collaboration of Collin College, the U.S. Small Business Administration and the State of Texas, the Collin SBDC promotes business success by providing management education.



Allen Center:

The Allen Center is located within Allen High School at 300 Rivercrest Boulevard in Allen, Texas. This center offers dual credit, regular credit and continuing education classes. The center houses the dual credit partnership program that provides high school students the opportunity to earn dual credit. In addition, continuing education classes are offered at this center to the local community.

Rockwall Center:

The District offers courses to the community in Rockwall at Rockwall ISD College & Career Academy located at 2301 S. John King Boulevard in Rockwall, Texas. Community members may enroll in day or evening classes designed for transfer to universities.

Collin Higher Education Center:

The Collin Higher Education Center opened in 2010. It is located at 3452 Spur 399 in McKinney, Texas. This location houses the administrative departments of the District and classroom space for academic programs. The center also houses several area university partners offering a variety of bachelor's, master's and doctoral degrees.

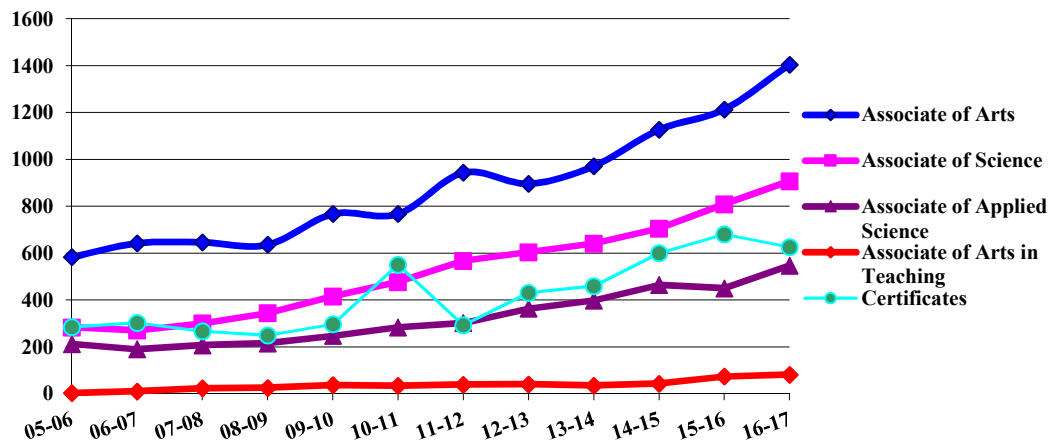
Dual Credit:

One of the fastest growing initiatives at the District is its dual credit program. High school students take college classes and receive credit both for their high school diploma and their college degree. More than two thirds of the college district's service area high schools now offer 30 or more dual credit hours. 5,609 students were enrolled in dual credit classes throughout Collin County in the fall of 2017. This is an increase of 18% over the fall 2016 period.

Degrees/Academic Programs for Students:

The College is accredited by the Commission on Colleges of the Southern Association of College and Schools (SACS) to award associate degrees and certificates. An associate degree is an award that normally requires at least two but less than four years of full-time equivalent college work. The District offers four degrees: Associate of Arts, Associate of Arts in Teaching, Associate of Science, Associate of Applied Science and multiple certificates.

Degrees/Certificates Awarded by Collin County Community College District



Regional Accreditation:

Collin County Community College District was successfully reaffirmed in June of 2015. In order to maintain its status as an institution accredited by the Southern Association of Colleges and Schools Commission on



Fiscal Year ending August 31, 2019

Colleges (SACSCOC), the regional accrediting body for higher education institutions in Texas, the District must submit the annual reports, reaffirmation follow-up reports and substantive change reports required between reaffirmation years. The next reaffirmation is in 2025.

Quality Enhancement Plan

The District's Quality Enhancement Plan (QEP) was approved by SACSCOC in June of 2015. The Collin College QEP focuses on Academic Planning. Budget in the amount of \$205,966 was established for fiscal year 2018-19 to support the phased-in implementation of the plan, including the recommendations made by SACSCOC.

Mission Statement

Collin County Community College District is a student and community centered institution committed to developing skills, strengthening character and challenging the intellect. The vision of “Delivering a brighter future for our students and communities” is a significant part of the District’s Master Plan.



Core Values

Learning

Service and Involvement

Creativity and Innovation

Academic Excellence

Dignity and Respect

Integrity

Budget Development and Analysis

The budget is a key decision making tool for accomplishing the mission of the District. The Board of Trustees, college officials and college staff use it to make informed decisions regarding provision of services and expenses for capital assets. The process of developing and preparing the budget involves college employees from across the district, looking at long-term perspectives, organizational goals, outcomes, assessments and improvement strategies.

Budget and Accounting Process

Each community college district in Texas is required, by law, to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The budget cannot be implemented until adopted by the Board of Trustees. A copy of the approved budget must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library and Governor's Office of Budget and Planning by December 1.

Budget Development

The budget development process begins in January by evaluating projected revenues and expenses for the upcoming year. An initial base allocation is created for each district organization. Organizations within the District receive lists of full-time employees to review for accuracy and adjustments are made for vacant positions.

Budget allocations are prepared based on budgets from the prior years with reductions for non-recurring expenses and allotments for roll-over encumbrances. Full-time and part-time faculty salaries are also removed from organizational allocations and budgeted by Administrative Services. If necessary, due to financial constraints, allocations may be lowered. The allocations are distributed to leadership team members in March. Leadership team members meet with their direct reports to prepare their budget and supplemental requests. The District's Strategic Plan, Vision 2020, Program Review recommendations and Continuous Improvement Planning cycles are considered when preparing organization budgets.

The budgets for each organization and all requests for supplemental items are due to the budget office in May. Supplemental items can include capital requests, additional personnel, and other expenses needed that exceed the initial allocation. The initial budget and supplemental requests are compiled by the budget office and distributed to the Leadership Team for review prior to formal budget meetings held with Administrative Services.

During the formal budget meetings, each leadership team member is given an opportunity to explain their submitted budget requests, including supplemental requests. The Board of Trustees' Finance and Audit Committee further reviews the draft budget and recommends a proposed budget to the District Board for approval. Once approved by the Board of Trustees, the final budget is distributed to the organizational managers and various entities. Budget adjustments resulting in a net increase or decrease to the overall District budget are approved throughout the fiscal year at monthly board meetings.

Subsequent budget transfers are reviewed and approved by the responsible organizational managers. Any budget variances during the year are investigated and corrected monthly by organizational managers and Business Administrative Services.

Accounting Policies

The accounting policies followed by the District in preparing the financial statements are in accordance with the Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges. The District applies all applicable Governmental Accounting Standards Board (GASB) pronouncements and all applicable Financial Accounting Standard Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by GASB. The District is reported as a special-purpose government engaged in business-type activities. The District complies with the financial statement presentation required by the Texas Higher Education Coordinating Board (THECB).

Relationship between Budget and Financial Statement Presentation

While the budget presentation format is based on the financial statement presentation format, the following is a summary of major differences:

- In order to ensure compliance and control with various regulatory entities, the budget is maintained utilizing fund accounting principles. Governmental Accounting Standards Board (GASB) requires the audited financial reporting statements combine all funds into a single column for presentation purposes. The budget therefore does not include any adjustments required to consolidate the various funds.
- Effective with fiscal year ending 2014-15, GASB 68 requires the District to record a pension liability related to our proportionate share of the Texas Retirement System unfunded liability. The information to project pension expense is not available until after the end of the fiscal year, therefore no estimation has been made in this year's budget. The District anticipates being able to budget pension expense once historical trends are available.
- Transfers and debt principle payments are presented as expenses for budgetary purposes. These types of items are not recognized as expenses under generally accepted accounting principles (GAAP).

Organizational Structure

Collin County Community College District is governed by the Board of Trustees elected district-wide. The District President reports to the Board of Trustees. The operation and management of the District is carried out by a senior management structure reporting to the President.

Each member of the President's Cabinet listed below is an integral part of the District operations.

- District President
- Executive Vice President
- Senior Vice President - Academic Workforce and Enrollment Services
- Chief Financial Officer
- Senior Vice President - Organizational Effectiveness
- Chief Public Relations Officer

- The District President serves as Chief Executive Officer of the Collin County Community College District ensuring that the District's strategic direction and operations are consistent with its mission, purpose and core values and in compliance with state and federal laws, regulations and accreditation guidelines.
- The Executive Vice President reports to the President. As the Chief Academic Officer, the Executive Vice President provides executive leadership and the strategic direction for academic affairs, campuses and instructional sites throughout the District. The Executive Vice President is second in command and has responsibility for the Vice President/Provosts of each campus.
- The Senior Vice President of Academic Workforce and Enrollment Services is responsible for programs and services that support academic and enrollment services, workforce and economic development and student success initiatives. Working closely with other senior administrators, the Senior Vice President leads an on-going, comprehensive effort districtwide to facilitate and manage programs and services consistent with the district's strategic plan goals, policies and budgetary guidelines.
- The Chief Financial Officer provides broad direction and guidance for all areas of business and financial services, purchasing, facilities planning and construction, safety and security and auxiliary services within the district.
- The Senior Vice President of Organizational Effectiveness assists the District President in addressing a broad range of organizational effectiveness issues within the college and works collaboratively with the Executive Leadership Team to guide organizational change. The Senior Vice President facilitates college planning, research, evaluation, accountability and reporting processes, ensures college information technology and systems effectively support essential functions and planning, directs and evaluates the District's Human Resource Program ensuring compliance with federal and state legislation.
- The Chief Public Relations Officer develops and coordinates the public relations, public information and marketing efforts of the college to enhance the District's image, expand public awareness and build support for the District.

Revenue Sources

The District receives its revenues from a variety of sources. Total unrestricted revenues for fiscal year 2018-19 are projected to increase by \$22,515,055 or a 13.08% overall increase from fiscal year 2017-18 budgeted revenues. Total restricted revenues are projected to decrease by \$242,764,878 or an 84.05% overall decrease from fiscal year 2017-18 due to the receipt of bond funds of \$252,308,337 in fiscal year 2017-18. Total transfers are projected to decrease by \$31,493,910 or 40.14%.

State Appropriations

The budgeted revenue from state appropriations is the amount of funds authorized by the Texas legislature. Institutions are primarily funded from the state based on student contact hours. A contact hour is a standard unit of measure that represents an hour of scheduled academic and technical instruction given to a student during a semester. For example: a 3 credit hour English class meets for 3 hours per week for 16 weeks. 3 credit hours X 16 weeks = 48 contact hours. Funding is divided



between the three categories below and includes the following amounts:

▪ Core Operations	\$ 680,406
▪ Student Success	\$ 3,735,127
▪ Contact Hour Funding	\$ 31,084,468
Total	\$ 35,500,001

Tuition and Fees

Budgeted tuition and fees increased \$5,534,164 or 13.52%. A tuition increase of \$4 per credit hour for in-district residents, \$8 per credit hour for out-of-district residents, and \$13 per credit hour for out-of-state/out-of-country residents is effective beginning in the fall of 2018. An increase in enrollment of 3% was assumed.

Property Taxes

Tax revenues increased by \$13,470,284 or 14.03%. Property Tax estimates are based on the certified assessed property values estimated by the Collin County Appraisal District. The District's Maintenance and Operations (M&O) rate is proposed at \$0.078190 per \$100 valuation. The total tax rate (including an assessment of \$0.003032 per \$100 valuation for debt service on general obligation bonds) is \$0.081222 per \$100 valuation. The maximum debt rates authorized are \$0.12 per \$100 valuation for debt service and \$0.08 per \$100 valuation for maintenance and operations.

The District is also subject to the procedural processes and limits as defined in the Texas Comptroller of Public Accounts' "Truth-in-Taxation" manual. These procedures require various public notices and hearings which are usually conducted in August.

Property values increased fiscal year 2018-19 by 10.28%.

Investment Income

Total Investment income is projected to increase by \$3,429,000. This includes an increase of \$1,489,000 in the Current Unrestricted Fund, \$800,000 in the Stabilization and Startup Fund and \$1,140,000 in the Building Fund.

Miscellaneous Income

Miscellaneous income is projected to decrease by \$185,163. This is due mainly to the expiration of the City of Frisco TIF.

Auxiliary

Auxiliary Enterprises revenue increased by \$266,770 due mainly to an increase in Bookstore commission of \$165,000 and an increase in Food Services/Vending of \$82,850.

Grants and Contracts

Revenue from grants and contracts is budgeted by evaluating the anticipated grants and contracts the District will be awarded during the year and estimating their percent of completion during the year.

Revenues from Grants and contracts are projected to increase by \$5,201,663 primarily due to an increase in Federal Pell Grant awards. The various increases and decreases can be found in the Grant Fund Budget in the Budget section of this document.

State Allocation – Benefits

The District receives an allocation from the state for medical benefits and fifty percent support for retirement benefits. Since the District is required to show the benefits as on-behalf benefits provided by the State in the Comprehensive Annual Financial Report (CAFR), these benefits are being incorporated into the budget process as revenues. The allocation for medical benefits increased by \$234,928, while an increase in retirement benefits is projected due to an increase in salaries.

Debt Service – General Obligation Bonds

Debt Service increased by \$3,873,351 or 122.38% for fiscal year 2018-19. This is due to an increase in Debt Service Taxes and Investment Income.

Transfers

Total transfers decreased \$31,493,910 or 40.14% due mainly to a \$57,036,711 transfer from the 2018 Limited Tax Bond Fund to the Building Fund in fiscal year 2017-18.

Expenses

For fiscal year 2018-19, total unrestricted expenses are projected to decrease \$5,656,978 or 2.96%. Total restricted expenses are projected to increase by \$154,155,000 or 307.63%. Total Transfers/Reserves are decreasing by \$31,493,910 or 40.14%.

Instruction

For fiscal year 2018-19, Instruction expenses increased by \$3,788,836 or 5.48% from fiscal year 2017-18. The majority of the increase is due to new faculty positions, projected annual raises and an increase to the part-time faculty reserve for salaries.

Public Service

For fiscal year 2018-19, Public Service expenses decreased by \$49,354 or 48.04% due to a reduction in the part-time faculty reserve for salaries.

Academic Support

For fiscal year 2018-19, expenses in Academic Support are expected to increase by \$1,256,841 or 9.70%. This increase is due to five new positions, projected annual raises and the addition of a budget for the new Wylie campus.

Student Services

For fiscal year 2018-19, expenses in Student Services decreased by \$287,690 or 1.98%. This was

due mainly to a reduction of \$1.3 million in the Innovation Fund budget offset by fiscal year 2017-18 recurring supplemental items and projected annual raises.

Institutional Support

For fiscal year 2018-19, expenses in Institutional Support increased by \$15,591,175 or 38.21%. The majority of this increase is due to expenses of \$10 million related to the District's Safety Plan. Additional factors include an increase to the Contingency Reserve, fiscal year 2017-18 recurring supplemental items and projected annual raises.

Operation and Maintenance of Plant

For fiscal year 2018-19, expenses for Operation and Maintenance of Plant increased by \$1,815,857 or 13.13%. This is due mainly to the addition of budget for the new Public Safety Training Center and an increase in the Reserve for Renewal and Replacement.

Auxiliary Enterprise

Auxiliary Enterprises expenses increased by \$33,117 or 1.28%. This is due to the addition of Catering Services at the Plano Campus.

Supplemental Requests

Additional requests by organizations that were not included in each allocation are accounted for in the Supplemental Reserves. The total amount of the requests including both Unrestricted and Auxiliary Funds is \$6,492,612 with \$4,125,305 being recurring items or personnel and \$2,367,307 being non-recurring. A list of the positions and items may be found at the beginning of the supplemental information section of this document.

M & O Revenue Bonds

The Series 2008 Revenue Bond was retired in fiscal year 2017-18 leading to a \$1,111,261 decrease in expense.

Building Fund

Expenses for the Building Fund decreased by \$28,048,187 or 77.61%. A \$36 million decrease is due to current construction costs being funded by the 2018 Limited Tax Bond Fund in fiscal year 2018-19. Expenses of \$8 million are budgeted for the new Police Headquarters at the McKinney Campus.

General Obligation Bonds

The Series 2018 bond interest and principal payments will total \$17,446,461. The Series 2010 bond interest and principal payments will total \$3,072,875.

2018 Limited Tax Bond Series Fund

Expenses in the 2018 Limited Tax Bond Series Fund for fiscal year 2018-19 are estimated at \$144,710,002 and include costs for the Technical Campus in Allen, campuses in Wylie, Celina and



Farmersville, the IT Center of Excellence in Frisco and Traffic Infrastructure and Wayfinding.

Depreciation

Depreciation Expense for fiscal year 2018-19 is projected at \$9,456,453, an increase of \$299,067 from fiscal year 2017-18. The increase is due mainly to depreciation on the new Public Safety Training Center.



Budget Summary

**Collin County Community College District
Summary of Revenues and Expenses
Fiscal Year Ending August 31, 2019**

	2018-19 Budget	2017-18 Budget	Increase/ (Decrease)	Percent Change
Revenues				
Unrestricted Funds				
State Appropriations - General Revenue	\$ 35,500,001	\$ 35,500,001	\$ -	0.00%
Tuition and Fees	46,479,146	40,944,982	5,534,164	13.52%
Scholarship Allowances	(5,500,000)	(5,500,000)	-	0.00%
Taxes for Current Operations	109,470,284	96,000,000	13,470,284	14.03%
Investment Income - Unrestricted Fund	2,585,000	1,096,000	1,489,000	135.86%
Investment Income - Stabilization and Startup Fund	950,000	150,000	800,000	533.33%
Investment Income - Building Fund	1,500,000	360,000	1,140,000	316.67%
Miscellaneous	1,638,441	1,823,604	(185,163)	-10.15%
Auxiliary Fund	2,017,480	1,750,710	266,770	15.24%
Total Unrestricted Funds	194,640,352	172,125,297	22,515,055	13.08%
Restricted Funds				
Grants and Contracts	31,201,442	25,999,779	5,201,663	20.01%
State Allocation - On-behalf Benefits	7,834,106	7,365,661	468,445	6.36%
Debt Service - General Obligation Bonds	7,038,351	3,165,000	3,873,351	122.38%
2018 Limited Tax Bond Series	-	252,308,337	(252,308,337)	-100.00%
Total Restricted Funds	46,073,899	288,838,777	(242,764,878)	-84.05%
Transfers				
Transfer in - Unrestricted to Stabilization and Startup Fund	30,300,000	20,000,000	10,300,000	51.50%
Transfer in - Unrestricted (SAFAC) to Auxiliary Fund	220,000	215,000	5,000	2.33%
Transfer in - Unrestricted to Grant Fund - Matching	103,138	95,725	7,413	7.74%
Transfer in - Unrestricted to Debt Service Fund	10,470,284	-	10,470,284	100.00%
Transfer in - Stabilization and Startup to Debt Service Fund	5,871,365	-	5,871,365	100.00%
Transfer in - Unrestricted to Debt Service Fund	-	1,111,261	(1,111,261)	-100.00%
Transfer in - 2018 Limited Tax Bond to Building Fund	-	57,036,711	(57,036,711)	-100.00%
Total Transfers	46,964,787	78,458,697	(31,493,910)	-40.14%
Total Revenues	\$ 287,679,038	\$ 539,422,771	\$ (251,743,733)	-46.67%
Expenses				
Unrestricted Funds				
Instruction	\$ 72,967,518	\$ 69,178,682	\$ 3,788,836	5.48%
Public Service	53,385	102,739	(49,354)	-48.04%
Academic Support	14,216,360	12,959,519	1,256,841	9.70%
Student Services	14,265,987	14,553,677	(287,690)	-1.98%
Institutional Support	56,427,837	40,800,080	15,627,757	38.30%
Operation and Maintenance of Plant	15,648,368	13,832,511	1,815,857	13.13%
Scholarship Allowances	(5,500,000)	(5,500,000)	-	0.00%
Auxiliary Fund	2,624,504	2,591,387	33,117	1.28%
Reserve for Supplemental Requests - Unrestricted Fund	6,378,630	5,136,424	1,242,206	24.18%
Reserve for Supplemental Requests - Auxiliary Fund	77,400	2,500	74,900	2996.00%
M&O Revenue Bonds	-	1,111,261	(1,111,261)	-100.00%
Building Fund	8,090,000	36,138,187	(28,048,187)	-77.61%
Total Unrestricted Funds	185,249,989	190,906,967	(5,656,978)	-2.96%
Restricted Funds				
Grants and Contracts	31,201,442	25,999,779	5,201,663	20.01%
State Allocation - On-behalf Benefits	7,834,106	7,365,661	468,445	6.36%
Debt Service - General Obligation Bonds	20,519,336	3,064,875	17,454,461	569.50%
2018 Limited Tax Bond Series	144,710,002	13,679,571	131,030,431	957.85%
Total Restricted Funds	204,264,886	50,109,886	154,155,000	307.63%
Transfers				
Transfer out - Unrestricted to Stabilization and Startup Fund	30,300,000	20,000,000	10,300,000	51.50%
Transfer out - Unrestricted (SAFAC) to Auxiliary Fund	220,000	215,000	5,000	2.33%
Transfer out - Unrestricted to Grant Fund - Matching	103,138	95,725	7,413	7.74%
Transfer out - Unrestricted to Debt Service Fund	10,470,284	-	10,470,284	100.00%
Transfer out - Stabilization and Startup to Debt Service Fund	5,871,365	-	5,871,365	100.00%
Transfer out - Unrestricted to Debt Service Fund	-	1,111,261	(1,111,261)	-100.00%
Transfer out - 2018 Limited Tax Bond to Building Fund	-	57,036,711	(57,036,711)	-100.00%
Total Transfers	46,964,787	78,458,697	(31,493,910)	-40.14%
Subtotal Expenses	436,479,662	319,475,550	117,004,112	36.62%
Other Adjustments				
Depreciation	9,456,453	9,157,386	299,067	3.27%
Bond Principal - Revenue Bonds	-	(1,095,000)	1,095,000	-100.00%
Bond Principal - General Obligation Bonds	(6,970,000)	(2,425,000)	(4,545,000)	187.42%
Capitalized Expenses - Operating	(483,973)	(696,129)	212,156	-30.48%
Capitalized Expenses - Building Fund Expenses	(8,090,000)	(36,138,187)	28,048,187	-77.61%
Capitalized Expenses - 2018 Limited Tax Bond Series	(144,710,002)	(70,716,282)	(73,993,720)	104.63%
Total Other Adjustments	(150,797,522)	(101,913,212)	(48,884,310)	47.97%
Grand Total Expenses	\$ 285,682,140	\$ 217,562,338	\$ 68,119,802	31.31%

**Collin County Community College District
Unrestricted Funds
Fiscal Year Ending August 31, 2019**

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
Revenues and Other Fund Additions				
Current Unrestricted Fund				
State Appropriations - General Revenue	\$ 35,500,001	\$ 35,500,001	\$ -	0.00%
Tuition and Fees	45,128,584	39,650,878	5,477,706	13.81%
Scholarship Allowances	(5,500,000)	(5,500,000)	-	0.00%
Taxes for Current Operations	109,470,284	96,000,000	13,470,284	14.03%
Investment Income	2,585,000	1,096,000	1,489,000	135.86%
Miscellaneous	1,630,441	1,815,604	(185,163)	-10.20%
Total Current Unrestricted Fund	<u>188,814,310</u>	<u>168,562,483</u>	<u>20,251,827</u>	<u>12.01%</u>
Innovation Fund				
Tuition and Fees	119,104	119,104	-	0.00%
Miscellaneous	8,000	8,000	-	0.00%
Total Innovation Fund	<u>127,104</u>	<u>127,104</u>	<u>-</u>	<u>0.00%</u>
Student Activities Fee Fund				
Tuition and Fees	1,231,458	1,175,000	56,458	4.80%
Total Student Activities Fee Fund	<u>1,231,458</u>	<u>1,175,000</u>	<u>56,458</u>	<u>4.80%</u>
Stabilization and Startup Fund				
Investment Income	950,000	150,000	800,000	533.33%
Transfer in - Unrestricted to Stabilization and Startup Fund	30,300,000	20,000,000	10,300,000	51.50%
Total Stabilization and Startup Fund	<u>31,250,000</u>	<u>20,150,000</u>	<u>11,100,000</u>	<u>55.09%</u>
Total Revenues and Other Fund Additions	<u>\$ 221,422,872</u>	<u>\$ 190,014,587</u>	<u>\$ 31,408,285</u>	<u>16.53%</u>
Expenses and Transfers				
Current Unrestricted Fund				
Instruction	\$ 72,967,518	\$ 68,989,390	\$ 3,978,128	5.77%
Public Service	53,385	102,739	(49,354)	-48.04%
Academic Support	13,817,225	12,737,006	1,080,219	8.48%
Student Services	13,406,347	12,592,610	813,737	6.46%
Institutional Support	51,878,897	36,245,040	15,633,857	43.13%
Operation and Maintenance of Plant	15,648,368	13,832,511	1,815,857	13.13%
Scholarship Allowances	(5,500,000)	(5,500,000)	-	0.00%
Reserve for Supplemental Requests - Unrestricted Fund	6,378,630	5,136,424	1,242,206	24.18%
Transfer out - Unrestricted to Stabilization and Startup Fund	30,300,000	20,000,000	10,300,000	51.50%
Transfer out - Unrestricted to Grant Fund - Matching	103,138	95,725	7,413	7.74%
Transfer out - Unrestricted to Debt Service Fund	10,470,284	-	10,470,284	100.00%
Transfer out - Unrestricted to Debt Service Fund	-	1,111,261	(1,111,261)	-100.00%
Total Current Unrestricted Fund	<u>209,523,792</u>	<u>165,342,706</u>	<u>44,181,086</u>	<u>26.72%</u>
Innovation Fund				
Instruction	-	189,292	(189,292)	-100.00%
Academic Support	-	222,513	(222,513)	-100.00%
Student Services	-	1,204,314	(1,204,314)	-100.00%
Institutional Support	-	6,100	(6,100)	-100.00%
Institutional Support - Reserve for Innovation Fund	4,548,940	4,548,940	-	0.00%
Total Innovation Fund	<u>4,548,940</u>	<u>6,171,159</u>	<u>(1,622,219)</u>	<u>-26.29%</u>
Student Activities Fee Fund				
Student Services	859,640	756,753	102,887	13.60%
Transfer out - Unrestricted (SAFAC) to Auxiliary Fund	220,000	215,000	5,000	2.33%
Total Student Activities Fee Fund	<u>1,079,640</u>	<u>971,753</u>	<u>107,887</u>	
Stabilization and Startup Fund				
Academic Support	399,135	-	399,135	100.00%
Transfer out - Stabilization and Startup to Debt Service Fund	5,871,365	-	5,871,365	100.00%
Total Stabilization and Startup Fund	<u>6,270,500</u>	<u>-</u>	<u>6,270,500</u>	<u>100.00%</u>
Total Expenses and Transfers	<u>\$ 221,422,872</u>	<u>\$ 172,485,618</u>	<u>\$ 48,937,254</u>	<u>28.37%</u>
Change in Net Position	-	17,528,969	(17,528,969)	-100.00%
Estimate of Changes in Net Position				
Net Position - beginning of year	\$ 145,356,925	\$ 127,827,956		
Revenues	191,122,872	170,014,587		
Expenses	174,458,085	151,063,632		
Transfers - Additions (deductions)	(16,664,787)	(1,421,986)		
Net increase (decrease for the fiscal year)	<u>-</u>	<u>17,528,969</u>		
Net Position - end of year	<u>\$ 145,356,925</u>	<u>\$ 145,356,925</u>		

**Collin County Community College District
Stabilization and Startup Fund
Fiscal Year Ending August 31, 2019**

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
Revenues and Other Fund Additions				
Investment Income	\$ 950,000	\$ 150,000	\$ 800,000	533.33%
Transfer In - Unrestricted to Stabilization and Startup Fund	30,300,000	20,000,000	10,300,000	51.50%
Total Revenues and Other Fund Additions	<u>\$ 31,250,000</u>	<u>\$ 20,150,000</u>	<u>\$ 11,100,000</u>	55.09%
Expenses and Transfers				
Academic Support	\$ 399,135	\$ -	\$ 399,135	100.00%
Transfer out - Stabilization and Startup to Debt Service Fund	5,871,365	-	5,871,365	100.00%
Total Expenses and Transfers	<u>\$ 6,270,500</u>	<u>\$ -</u>	<u>\$ 6,270,500</u>	100.00%
Change in Net Position	24,979,500	20,150,000	4,829,500	23.97%
Estimate of Changes in Net Position				
Net Position - beginning of year	\$ 20,150,000	\$ -		
Revenues	950,000	20,150,000		
Expenses	399,135	-		
Transfers - Additions (deductions)	24,428,635	-		
Net increase (decrease for the fiscal year)	<u>24,979,500</u>	<u>20,150,000</u>		
Net Position - end of year	<u>\$ 45,129,500</u>	<u>\$ 20,150,000</u>		

**Collin County Community College District
Auxiliary Fund
Fiscal Year Ending August 31, 2019**

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase / (Decrease)</u>	<u>Percent Change</u>
Revenues				
Bookstores	\$ 840,000	\$ 675,000	\$ 165,000	24.44%
Food Services/Vending	711,600	628,750	82,850	13.18%
Catering Services	50,000	-	50,000	100.00%
Facilities Rental	180,000	175,000	5,000	2.86%
Print Shop	119,900	138,480	(18,580)	-13.42%
Miscellaneous	6,000	-	6,000	100.00%
Athletics	4,500	28,000	(23,500)	-83.93%
Cell Tower	105,480	105,480	-	0.00%
Total Revenues	<u>2,017,480</u>	<u>1,750,710</u>	<u>266,770</u>	<u>15.24%</u>
Transfers				
Transfer in - Unrestricted (SAFAC) to Auxiliary Fund	220,000	215,000	5,000	2.33%
Total Transfers	<u>220,000</u>	<u>215,000</u>	<u>5,000</u>	<u>2.33%</u>
Total Revenues	<u>\$ 2,237,480</u>	<u>\$ 1,965,710</u>	<u>\$ 271,770</u>	<u>13.83%</u>
Expenses				
Auxiliary Services Administration	\$ 394,887	\$ 446,446	\$ (51,559)	-11.55%
Food Services/Vending	1,003,922	959,411	44,511	4.64%
Catering Services	27,500	-	27,500	100.00%
Facilities Rental	145,190	137,381	7,809	5.68%
Print Shop	148,617	123,031	25,586	20.80%
Athletics	729,788	738,518	(8,730)	-1.18%
Scholarships	149,600	161,600	(12,000)	-7.43%
Refund Petition	25,000	25,000	-	0.00%
Reserve for Supplemental Requests - Auxiliary Fund	77,400	2,500	74,900	2996.00%
Total Expenses	<u>\$ 2,701,904</u>	<u>\$ 2,593,887</u>	<u>\$ 108,017</u>	<u>4.16%</u>
Change in Net Position	(464,424)	(628,177)	163,753	-35.26%
Estimate of Changes in Net Position				
Net Position	\$ 3,595,054	\$ 4,223,231		
Revenues	2,017,480	1,750,710		
Expenses	2,701,904	2,593,887		
Transfers - Additions (deductions)	220,000	215,000		
Net increase (decrease) for the fiscal year	<u>(464,424)</u>	<u>(628,177)</u>		
Net Position - end of year	<u>\$ 3,130,630</u>	<u>\$ 3,595,054</u>		

**Collin County Community College District
Building Fund
Fiscal Year Ending August 31, 2019**

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
Revenues and Other Fund Additions				
Investment Income	\$ 1,500,000	\$ 360,000	\$ 1,140,000	316.67%
Transfer in - 2018 Limited Tax Bond to Building Fund	-	57,036,711	(57,036,711)	-100.00%
Total Revenues and Other Fund Additions	<u>\$ 1,500,000</u>	<u>\$ 57,396,711</u>	<u>\$ (55,896,711)</u>	-97.39%
Expenses				
Police Headquarters				
Management, Design & Pre-Construction	\$ 517,600	\$ -	\$ 517,600	100.00%
Investigation, Testing & Verification	140,000	-	140,000	100.00%
Construction, Equipment & Furnishings	6,890,000	-	6,890,000	100.00%
Miscellaneous	4,400	-	4,400	100.00%
Contingency - Construction	538,000	-	538,000	100.00%
	<u>8,090,000</u>	<u>-</u>	<u>8,090,000</u>	<u>100.00%</u>
Public Safety Training Center				
Building Structure	-	27,077,378	(27,077,378)	-100.00%
City Reimbursements for Public Safety Training Center	-	(4,150,000)	4,150,000	-100.00%
Total Public Safety Training Center	<u>-</u>	<u>22,927,378</u>	<u>(22,927,378)</u>	<u>-100.00%</u>
Wylie Campus				
Building Structure	-	7,500,000	(7,500,000)	-100.00%
Allen Tech Training Center				
Building Structure	-	5,710,809	(5,710,809)	-100.00%
Total Expenses	<u>\$ 8,090,000</u>	<u>\$ 36,138,187</u>	<u>\$ (28,048,187)</u>	-77.61%
Change in Net Position	(6,590,000)	21,258,524	(27,848,524)	-131.00%
Estimate of Changes in Net Position				
Net Position - beginning of year	\$ 107,068,090	\$ 85,809,566		
Revenues	1,500,000	360,000		
Expenses	8,090,000	36,138,187		
Transfers - Additions (deductions)	-	57,036,711		
Net increase (decrease) for the fiscal year	<u>(6,590,000)</u>	<u>21,258,524</u>		
Net Position - end of year	<u>\$ 100,478,090</u>	<u>\$ 107,068,090</u>		

**Collin County Community College District
Restricted Funds
Fiscal Year Ending August 31, 2019**

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
Student Financial Aid (Title IV)				
Federal Pell Grant	\$ 23,500,000	\$ 19,000,000	\$ 4,500,000	23.68%
Federal SEOG	397,976	323,580	74,396	22.99%
Federal SEOG Match (Transfer from TPEG)	165,803	135,978	29,825	21.93%
FSEOG (Transfer From FWS)	99,433	84,355	15,078	17.87%
Total Student Financial Aid (Title IV)	<u>24,163,212</u>	<u>19,543,913</u>	<u>4,619,299</u>	<u>23.64%</u>
Transfer in - Unrestricted to Grant Fund - Matching	103,138	95,725	7,413	7.74%
Federal Grants				
Carl Perkins Annual Allocation	686,141	505,536	180,605	35.73%
Department of Commerce - Regional Innovation Strategies	240,000	120,000	120,000	100.00%
Department of Transportation - CMVOST	521	-	521	100.00%
National Science Foundation Natl Conv Tech Center - 2016	324,452	692,411	(367,959)	-53.14%
National Science Foundation Natl Conv Tech Center - 2017	1,145,562	650,437	495,125	76.12%
National Science Foundation ACC Bio-Link	30,729	97,716	(66,987)	-68.55%
National Science Foundation EDC Building Social Media	-	14,070	(14,070)	-100.00%
National Science Foundation Innovate X	15,914	26,440	(10,526)	-39.81%
National Science Foundation SMARTT - Columbus State	42,535	-	42,535	100.00%
SBDC Federal 17/18	56,736	215,214	(158,478)	-73.64%
SBDC Federal 18/19	215,214	-	215,214	100.00%
JLD (10% FWS Auth)	39,773	33,000	6,773	20.52%
Total Federal Grants	<u>2,797,577</u>	<u>2,354,824</u>	<u>442,753</u>	<u>18.80%</u>
State Grants				
Texas Public Education Grant	1,850,221	1,869,000	(18,779)	-1.00%
Texas Public Education Grant - Investment Interest	24,779	6,000	18,779	312.98%
Nursing Shortage Reduction 17/18	101,108	101,108	-	0.00%
Nursing Shortage Reduction 18/19	118,951	-	118,951	100.00%
Nursing Shortage Reduction over 70 16/17	35,947	361,000	(325,053)	-90.04%
Nursing Shortage Reduction over 70 17/18	255,902	230,000	25,902	11.26%
Nursing Shortage Reduction over 70 18/19	210,000	-	210,000	100.00%
SBDC State 16/17	-	10,000	(10,000)	-100.00%
SBDC State 17/18	10,984	100,700	(89,716)	-89.09%
SBDC State 18/19	100,700	-	100,700	100.00%
SBDC State Carryover 17/18	-	30,720	(30,720)	-100.00%
Skills Development - Small Business Program	17,550	6,563	10,987	167.41%
Skills Development - Kone Carlisle Advanced Fixtures	-	46,000	(46,000)	-100.00%
Skills Development - Blount Fine Foods & Quest Medical	-	66,174	(66,174)	-100.00%
Supply Chain Consortium	79,123	-	79,123	100.00%
ASSA ABLOY HNTB Consortium	173,359	-	173,359	100.00%
TEOG RY (Texas Educational Opportunity Grants)	575,000	200,000	375,000	187.50%
TEOG IY (Texas Educational Opportunity Grants)	501,715	900,000	(398,285)	-44.25%
College Access Loans	15,000	7,500	7,500	100.00%
Total State Grants	<u>4,070,339</u>	<u>3,934,765</u>	<u>135,574</u>	<u>3.45%</u>
State Allocation - On-behalf Benefits	7,834,106	7,365,661	468,445	6.36%
Private Grants				
Community Reinvestment Grant - SBDC	1,393	9,000	(7,607)	-84.52%
Miscellaneous SBDC Community Reinvestment Grants	3,864	4,000	(136)	-3.40%
SBDC Program Income 17/18	80,000	71,000	9,000	12.68%
State Farm - Veteran's Resource Center	15,000	15,000	-	0.00%
State Farm - Smart Money	33,476	20,000	13,476	67.38%
Mobile Go TX Pioneer Fund	-	2,150	(2,150)	-100.00%
Capital One Career Pathways	32,081	45,127	(13,046)	-28.91%
CE Community Reinvestment	4,500	-	4,500	100.00%
Total Private Grants	<u>170,314</u>	<u>166,277</u>	<u>4,037</u>	<u>2.43%</u>
Total Revenues and Expenses	<u>\$ 39,138,686</u>	<u>\$ 33,461,165</u>	<u>\$ 5,677,521</u>	<u>16.97%</u>

**Collin County Community College District
Debt Service Fund
General Obligation Bonds
Fiscal Year Ending August 31, 2019**

	2018-19 Budget	2017-18 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions				
Debt Service Taxes	\$ 4,188,351	\$ 3,100,000	\$ 1,088,351	35.11%
Debt Service Taxes - Prior Year	35,000	32,500	2,500	7.69%
Penalty and Interest - Current Year	7,000	8,000	(1,000)	-12.50%
Penalty and Interest - Prior Year	8,000	9,500	(1,500)	-15.79%
Investment Income	2,800,000	15,000	2,785,000	18566.67%
Transfer In - Unrestricted to Debt Service Fund	10,470,284	-	10,470,284	100.00%
Transfer In - Stabilization and Startup to Debt Service Fund	5,871,365	-	5,871,365	100.00%
Total Revenues and Other Fund Additions	\$ 23,380,000	\$ 3,165,000	\$ 20,215,000	638.70%
Expenses				
Bond Principal - Series 2010	\$ 2,530,000	\$ 2,425,000	\$ 105,000	4.33%
Bond Interest - Series 2010	542,875	639,875	(97,000)	-15.16%
Bond Principal - Series 2018	4,440,000	-	4,440,000	100.00%
Bond Interest - Series 2018	13,006,461	-	13,006,461	100.00%
Total Expenses	\$ 20,519,336	\$ 3,064,875	\$ 17,454,461	569.50%
Change in Net Position	2,860,664	100,125	2,760,539	2757.09%
Estimate of Changes in Net Position				
Net Position - beginning of year	\$ 1,173,670	\$ 1,073,545		
Revenues	7,038,351	3,165,000		
Expenses	20,519,336	3,064,875		
Transfers - Additions (deductions)	16,341,649	-		
Net increase (decrease) for the fiscal year	2,860,664	100,125		
Net Position - end of year	\$ 4,034,334	\$ 1,173,670		

Collin County Community College District
Debt Service Fund
Revenue Bonds
Fiscal Year Ending August 31, 2019

	<u>2018-19 Budget</u>	<u>2017-18 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
Revenues and other Fund Additions				
Transfer in - Unrestricted to Debt Service Fund	\$ -	\$ 1,111,261	\$ (1,111,261)	-100.00%
Total Revenues and other Fund Additions	<u>\$ -</u>	<u>\$ 1,111,261</u>	<u>\$ (1,111,261)</u>	<u>-100.00%</u>
Expenses				
Bond Principal - Series 2008	\$ -	\$ 1,095,000	\$ (1,095,000)	-100.00%
Bond Interest - Series 2008	-	16,261	(16,261)	-100.00%
Total Expenses	<u>\$ -</u>	<u>\$ 1,111,261</u>	<u>\$ (1,111,261)</u>	<u>-100.00%</u>

Collin County Community College District
2018 Limited Tax Bond Series Fund
Fiscal Year Ending August 31, 2019

	<u>2018-19</u> <u>Budget</u>	<u>2017-18</u> <u>Budget</u>	<u>Increase/</u> <u>(Decrease)</u>	<u>Percent</u> <u>Change</u>
Revenues				
Bond Proceeds	\$ -	\$ 252,308,337	\$ (252,308,337)	-100.00%
Total Revenues	<u>\$ -</u>	<u>\$ 252,308,337</u>	<u>\$ (252,308,337)</u>	-100.00%
Expenses and Transfers				
Bond Issuance				
Paying Agent Fees	\$ -	\$ 549,400	\$ (549,400)	-100.00%
Underwriter's Discount	-	1,758,936	(1,758,936)	-100.00%
Total Bond Issuance	-	2,308,336	(2,308,336)	-100.00%
Public Safety Training Center				
Management, Design & Pre-Construction	-	47,664	(47,664)	-100.00%
Investigation, Testing & Verification	-	72,977	(72,977)	-100.00%
Construction, Equipment & Furnishings	-	2,856,963	(2,856,963)	-100.00%
Miscellaneous	-	16,205	(16,205)	-100.00%
Transfer out - 2018 Limited Tax Bond to Building Fund	-	57,036,711	(57,036,711)	-100.00%
Total Public Safety Training Center	-	60,030,520	(60,030,520)	-100.00%
Technical Campus				
Management, Design & Pre-Construction	4,054,672	2,318,030	1,736,642	74.92%
Investigation, Testing & Verification	919,061	197,645	721,416	365.01%
Construction, Equipment & Furnishings	63,268,749	2,800,050	60,468,699	2159.56%
Miscellaneous	18,494	23,705	(5,211)	-21.98%
Contingency - Construction	4,045,339	337,110	3,708,229	1100.01%
Total Technical Campus	72,306,315	5,676,540	66,629,775	1173.77%
Wylie Campus				
Management, Design & Pre-Construction	2,728,807	2,215,044	513,763	23.19%
Investigation, Testing & Verification	859,520	150,941	708,579	469.44%
Construction, Equipment & Furnishings	54,335,311	131,249	54,204,062	41298.65%
Miscellaneous	45,751	2,307	43,444	1883.14%
Contingency - Construction	4,207,983	-	4,207,983	100.00%
Total Wylie Campus	62,177,372	2,499,541	59,677,831	2387.55%
Celina Campus				
Management, Design & Pre-Construction	2,527,800	31,040	2,496,760	8043.69%
Investigation, Testing & Verification	205,224	-	205,224	100.00%
Construction, Equipment & Furnishings	1,000,000	-	1,000,000	100.00%
Miscellaneous	9,084	1,345	7,739	575.39%
Contingency - Construction	139,274	-	139,274	100.00%
Total Celina Campus	3,881,382	32,385	3,848,997	11885.12%
Farmersville Campus				
Management, Design & Pre-Construction	1,408,058	15,520	1,392,538	8972.54%
Investigation, Testing & Verification	40,112	30,000	10,112	33.71%
Construction, Equipment & Furnishings	500,000	-	500,000	100.00%
Miscellaneous	7,027	-	7,027	100.00%
Contingency - Construction	86,136	-	86,136	100.00%
Total Farmersville Campus	2,041,333	45,520	1,995,813	4384.47%
IT Center of Excellence				
Management, Design & Pre-Construction	2,735,554	33,440	2,702,114	8080.48%
Investigation, Testing & Verification	168,776	-	168,776	100.00%
Construction, Equipment & Furnishings	941,161	-	941,161	100.00%
Miscellaneous	17,816	-	17,816	100.00%
Contingency - Construction	150,293	-	150,293	100.00%
Total IT Center of Excellence	4,013,600	33,440	3,980,160	11902.39%
McKinney - Traffic Infrastr/Wayfinding				
Management, Design & Pre-Construction	290,000	90,000	200,000	222.22%
Total McKinney - Traffic Infrastr/Wayfinding	290,000	90,000	200,000	222.22%
Total Expenses and Transfers	<u>\$ 144,710,002</u>	<u>\$ 70,716,282</u>	<u>\$ 73,993,720</u>	104.63%
Change in Net Position	(144,710,002)	181,592,055	(326,302,057)	-179.69%
Estimate of Changes in Net Position				
Net Position - beginning of year	\$ 181,592,055	\$ -		
Revenues	-	252,308,337		
Expenses	144,710,002	13,679,571		
Transfers - Additions (deductions)	-	(57,036,711)		
Net increase (decrease for the fiscal year)	(144,710,002)	181,592,055		
Net Position - end of year	<u>\$ 36,882,053</u>	<u>\$ 181,592,055</u>		

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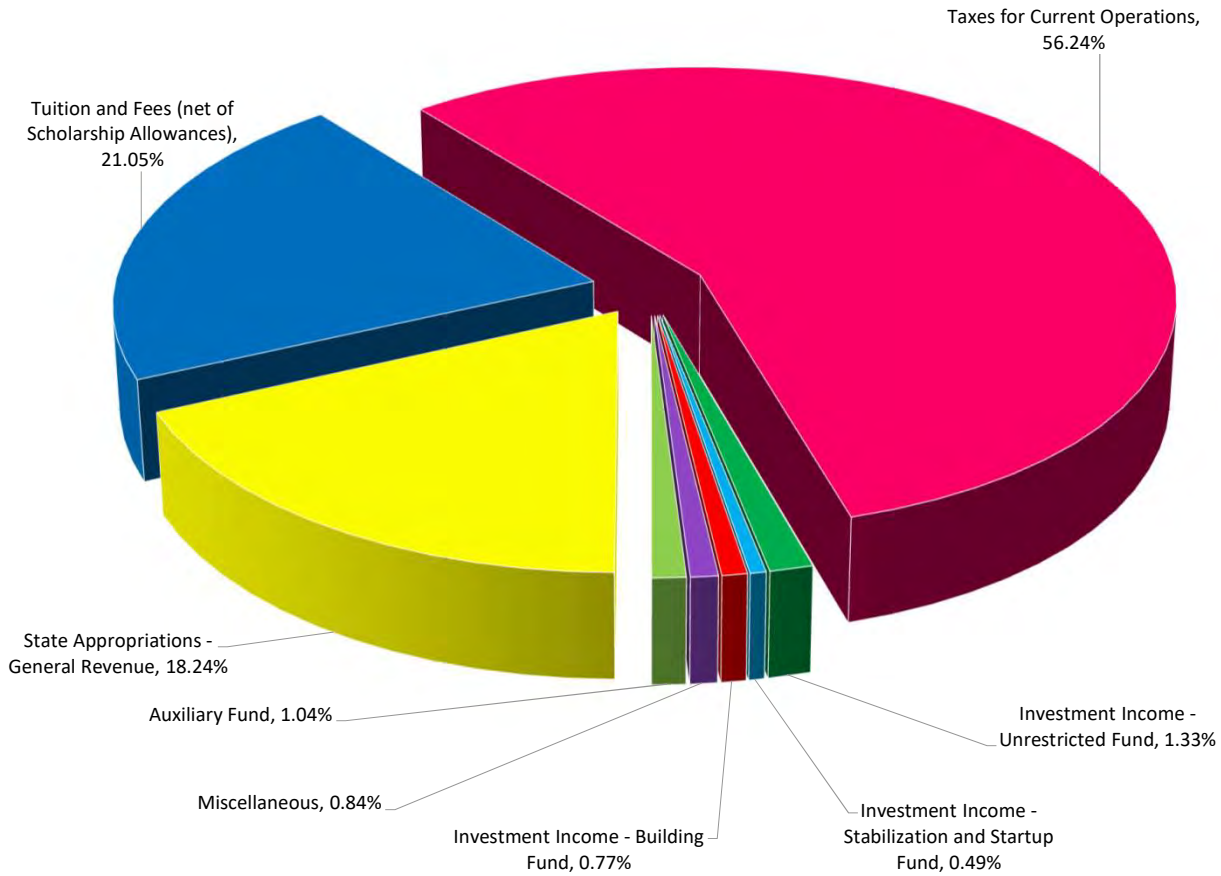


Revenue



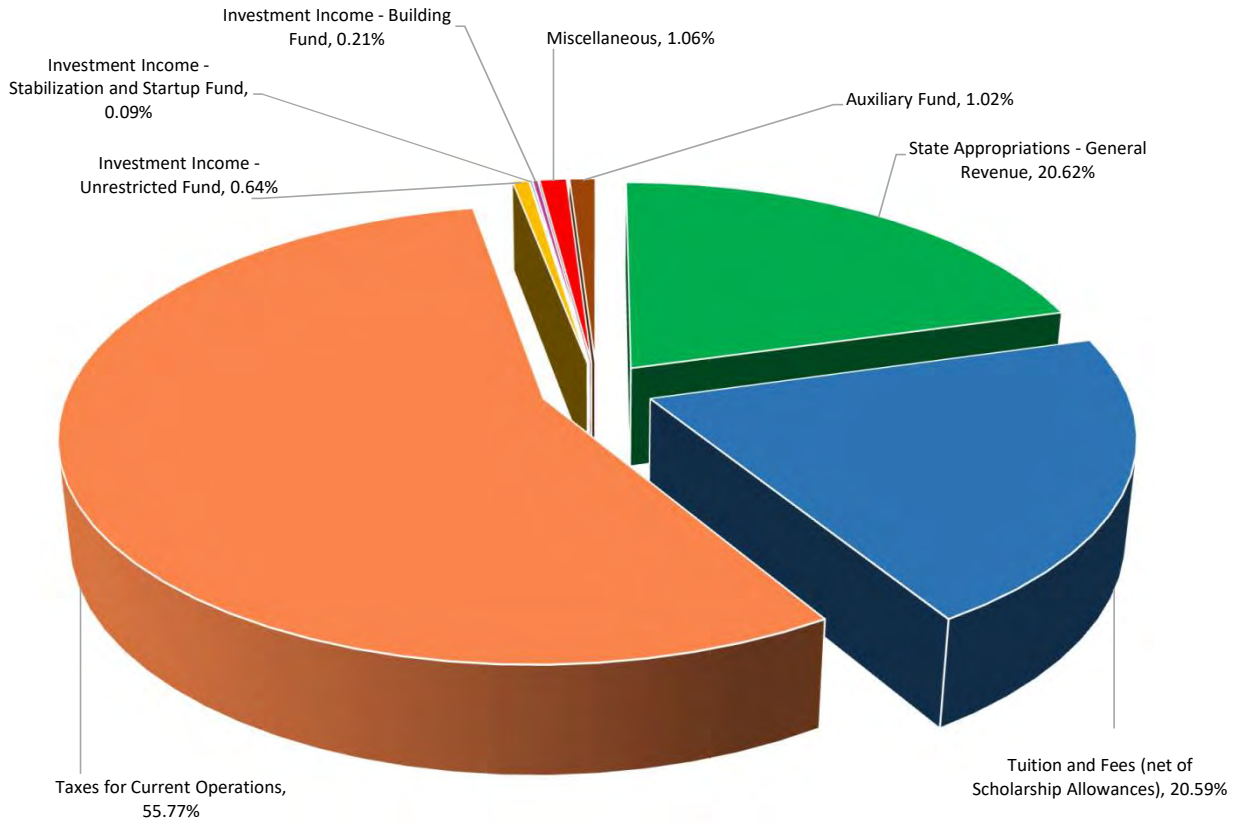
Revenue

**Collin County Community College District
Unrestricted Funds Revenue
By Major Revenue Source
Fiscal Year Ending August 31, 2019**



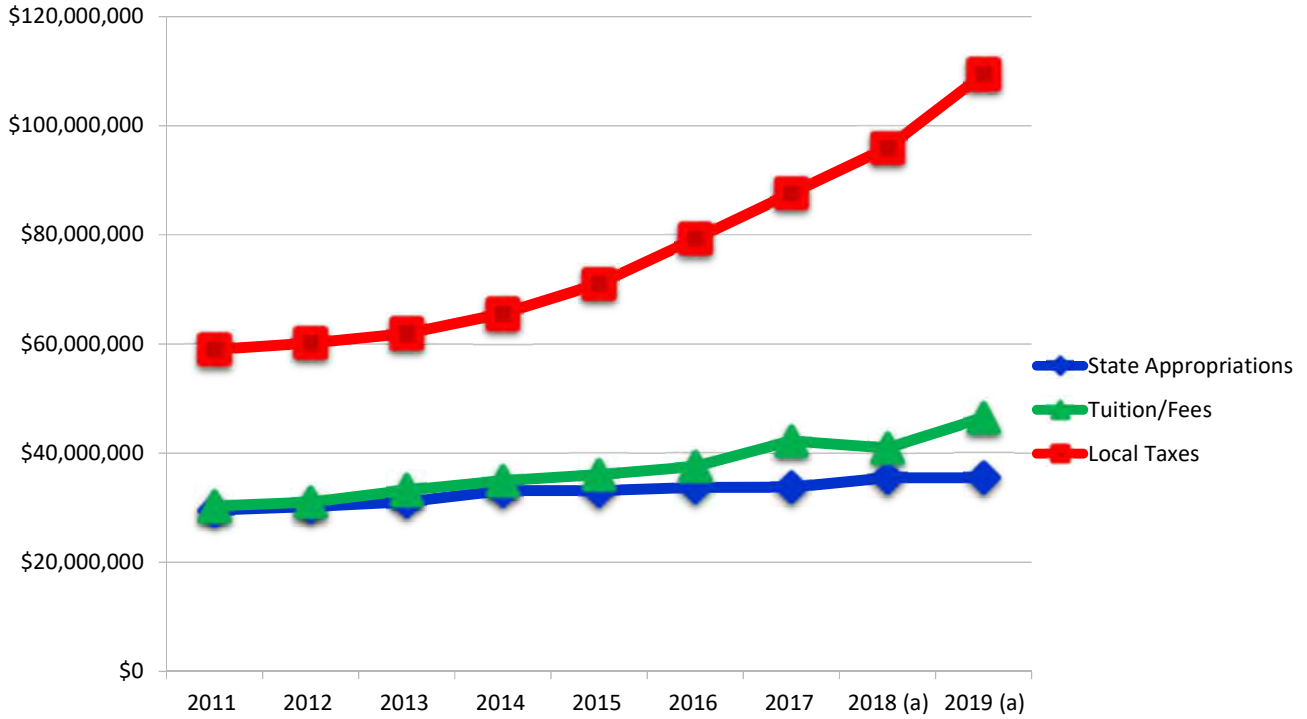
	<u>Fiscal Year 18-19</u>	<u>Percent of Budget</u>
State Appropriations - General Revenue	\$ 35,500,001	18.24%
Tuition and Fees (net of Scholarship Allowances)	40,979,146	21.05%
Taxes for Current Operations	109,470,284	56.24%
Investment Income - Unrestricted Fund	2,585,000	1.33%
Investment Income - Stabilization and Startup Fund	950,000	0.49%
Investment Income - Building Fund	1,500,000	0.77%
Miscellaneous	1,638,441	0.84%
Auxiliary Fund	2,017,480	1.04%
Total Unrestricted Funds Revenue	<u>\$ 194,640,352</u>	<u>100.00%</u>

**Collin County Community College District
Unrestricted Funds Revenue
By Major Revenue Source
Fiscal Year Ending August 31, 2018**



	Fiscal Year 17-18	Percent of Budget
State Appropriations - General Revenue	\$ 35,500,001	20.62%
Tuition and Fees (net of Scholarship Allowances)	35,444,982	20.59%
Taxes for Current Operations	96,000,000	55.77%
Investment Income - Unrestricted Fund	1,096,000	0.64%
Investment Income - Stabilization and Startup Fund	150,000	0.09%
Investment Income - Building Fund	360,000	0.21%
Miscellaneous	1,823,604	1.06%
Auxiliary Fund	1,750,710	1.02%
Total Unrestricted Funds Revenue	\$ 172,125,297	100.00%

Collin County Community College District
Local Taxes, State Appropriations and Tuition/Fees Revenue
Analysis 2011-2019



Fiscal Year	Local Taxes	Percent	State Appropriations	Percent	Tuition/Fees	Percent
2011	\$ 59,014,173	49.7%	\$ 29,536,937	24.9%	\$ 30,297,756	25.5%
2012	60,160,875	49.5%	30,210,041	24.9%	31,057,391	25.6%
2013	61,935,484	49.1%	31,087,895	24.6%	33,221,237	26.3%
2014	65,550,022	49.1%	33,136,075	24.8%	34,929,574	26.1%
2015	71,060,496	50.7%	33,136,075	23.6%	36,033,867	25.7%
2016	79,282,637	52.7%	33,685,576	22.4%	37,556,748	25.0%
2017	87,683,889	53.6%	33,739,730	20.6%	42,217,413	25.8%
2018 (a)	96,000,000	55.7%	35,500,001	20.6%	40,944,982	23.7%
2019 (a)	109,470,284	57.2%	35,500,001	18.5%	46,479,146	24.3%

(a) Budgeted

**Collin County Community College District
Revenue Summary
Fiscal Year Ending August 31, 2019**

Unrestricted Funds

State Appropriations - General Revenue	\$ 35,500,001		
		<u>\$ 35,500,001</u>	\$ 35,500,001
Credit Tuition and Fees			
Tuition-Fall	18,476,807		
Tuition-Spring	17,636,953		
Tuition-Summer	5,878,984		
SAFAC	1,231,458		
Other Student Fees	982,000		
Gross Tuition		<u>44,206,202</u>	
Less TPEG Transfers	(1,696,826)		
Less Waivers	(970,000)		
Less Scholarship Allowances	(5,500,000)		
Net Credit Tuition		<u>(8,166,826)</u>	
Continuing Education Tuition and Fees			
Tuition	5,251,104		
Less TPEG Transfers	(275,334)		
Less Waivers	(36,000)		
Total Continuing Education Tuition		<u>4,939,770</u>	
Subtotal Tuition and Fees (net of Scholarship Allowances)			40,979,146
Taxes for Current Operations			
Current Year Levy	108,010,284		
Delinquent Taxes	950,000		
Penalties & Interest	510,000		
Total Taxes for Current Operations		<u>109,470,284</u>	109,470,284
Investment Income			
Unrestricted Fund	2,585,000		
Stabilization and Startup Fund	950,000		
Building Fund	1,500,000		
Total Investment Income		<u>5,035,000</u>	5,035,000
Miscellaneous			
Administrative Cost Allowance	84,760		
Indirect Cost Recovery	211,209		
Work Study Federal Contribution	176,539		
Work Study State Contribution	76,023		
Other Miscellaneous	1,089,910		
Total Miscellaneous		<u>1,638,441</u>	1,638,441
Auxiliary Fund			
Bookstores	840,000		
Food Services/Vending	717,600		
Catering Services	50,000		
Facilities Rental	180,000		
Print Shop	119,900		
Athletics	4,500		
Cell Tower	105,480		
Total Auxiliary Fund		<u>2,017,480</u>	2,017,480

**Collin County Community College District
Revenue Summary
Fiscal Year Ending August 31, 2019**

Restricted Funds

Student Financial Aid (Title IV)

Federal Pell Grant	23,500,000	
Federal SEOG	397,976	
Federal SEOG Match (Transfer from TPEG)	165,803	
FSEOG (Transfer From FWS)	99,433	
Total Student Financial Aid (Title IV)		24,163,212

Federal Grants

Carl Perkins Annual Allocation	686,141	
Department of Commerce - Regional Innovation Strategies	240,000	
Department of Transportation - CMVOST	521	
National Science Foundation Natl Conv Tech Center 2016	324,452	
National Science Foundation Natl Conv Tech Center 2017	1,145,562	
National Science Foundation ACC Bio-Link	30,729	
National Science Foundation Innovate X	15,914	
National Science Foundation SMARTT - Columbus State	42,535	
SBDC Federal 17/18	56,736	
SBDC Federal 18/19	215,214	
JLD (10% FWS Auth)	39,773	
Total Federal Grants		2,797,577

State Grants

Texas Public Education Grant	1,850,221	
Texas Public Education Grant - Investment Interest	24,779	
Nursing Shortage Reduction 17/18	101,108	
Nursing Shortage Reduction 18/19	118,951	
Nursing Shortage Reduction over 70 16/17	35,947	
Nursing Shortage Reduction over 70 17/18	255,902	
Nursing Shortage Reduction over 70 18/19	210,000	
SBDC State 17/18	10,984	
SBDC State 18/19	100,700	
Skills Development - Small Business Program	17,550	
Supply Chain Consortium	79,123	
ASSA ABLOY HNTB Consortium	173,359	
TEOG RY (Texas Educational Opportunity Grants)	575,000	
TEOG IY (Texas Educational Opportunity Grants)	501,715	
College Access Loans	15,000	
Total State Grants		4,070,339

Private Grants

Community Reinvestment Grant - SBDC	1,393	
Miscellaneous SBDC Community Reinvestment Grants	3,864	
SBDC Program Income 17/18	80,000	
State Farm - Veteran's Resource Center	15,000	
State Farm - Smart Money	33,476	
Capital One Career Pathways	32,081	
CE Community Reinvestment	4,500	
Total Private Grants		170,314

Total Grants

31,201,442

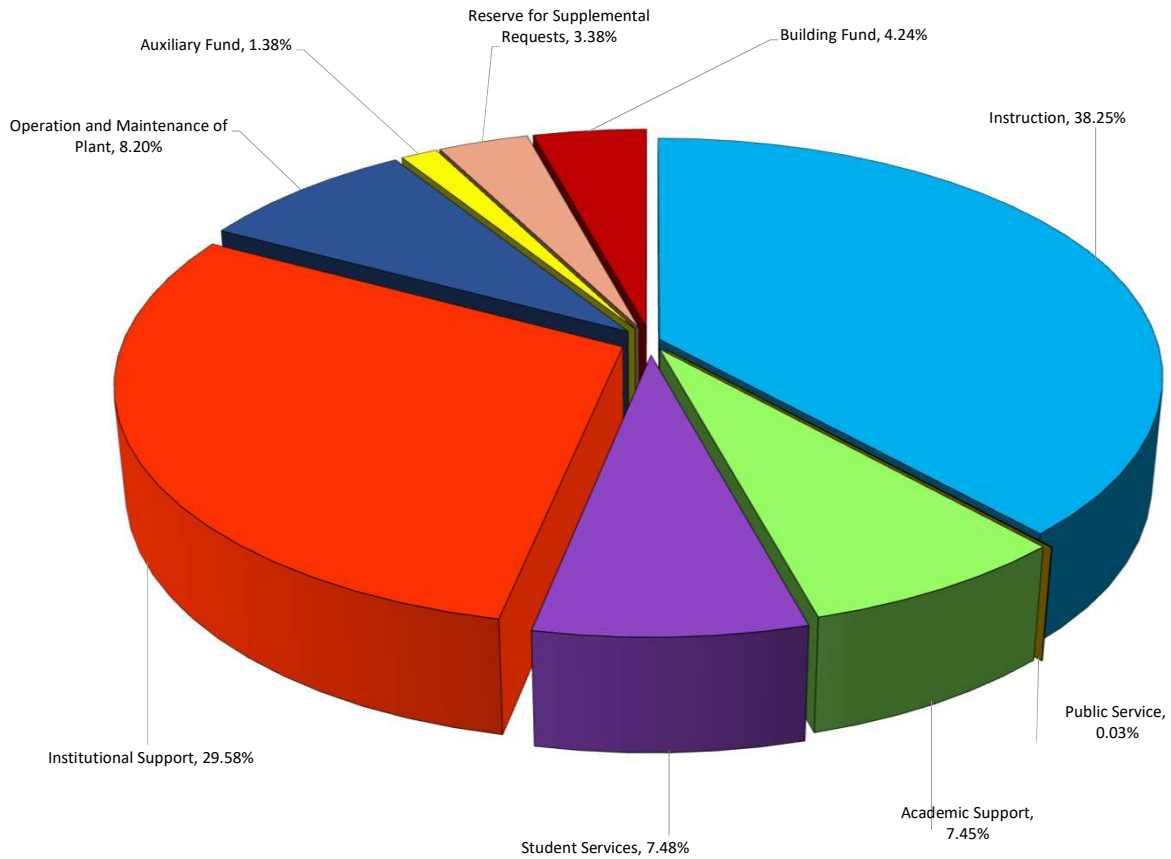
**Collin County Community College District
Revenue Summary
Fiscal Year Ending August 31, 2019**

State Allocation - On-behalf Benefits	7,834,106		
		7,834,106	
			7,834,106
Debt Service - General Obligation Bonds			
Debt Service Taxes	4,188,351		
Debt Service Taxes - Prior Year	35,000		
Penalty and Interest - Current Year	7,000		
Penalty and Interest - Prior Year	8,000		
Investment Income	2,800,000		
Subtotal	7,038,351	7,038,351	
Total Debt Service - General Obligation Bonds			7,038,351
Transfers			
Transfer in - Unrestricted to Stabilization and Startup Fund	30,300,000		
Transfer in - Unrestricted (SAFAC) to Auxiliary Fund	220,000		
Transfer in - Unrestricted to Grant Fund - Matching	103,138		
Transfer in - Unrestricted to Debt Service Fund	10,470,284		
Transfer in - Stabilization and Startup to Debt Service Fund	5,871,365		
Total Transfers		46,964,787	46,964,787
Grand Total Revenue			\$ 287,679,038



Expenses

**Collin County Community College District
Unrestricted Funds Expense
By Function
Fiscal Year Ending August 31, 2019**



	Fiscal Year 18-19	Percent of Budget
Instruction	\$ 72,967,518	38.25%
Public Service	53,385	0.03%
Academic Support	14,216,360	7.45%
Student Services	14,265,987	7.48%
Institutional Support	56,427,837	29.58%
Operation and Maintenance of Plant	15,648,368	8.20%
Auxiliary Fund	2,624,504	1.38%
Reserve for Supplemental Requests	6,456,030	3.38%
Building Fund	8,090,000	4.24%
Total per Chart	<u>190,749,989</u>	<u>100.00%</u>
Scholarship Allowances	(5,500,000)	
Total Unrestricted Funds Expense	<u>\$ 185,249,989</u>	

**Collin County Community College District
Expense Summary
Fiscal Year Ending August 31, 2019**

Unrestricted Funds

Instruction

Credit	\$ 69,308,256	
Continuing Education	3,659,262	
Total Instruction		\$ 72,967,518

Public Service

Salaries	49,120	
Departmental Operating	4,265	
Total Public Service		53,385

Academic Support

Instructional Leadership	7,024,145	
Libraries	3,315,879	
Academic Support	3,709,779	
Honors Institute	166,557	
Total Academic Support		14,216,360

Student Services

Admissions and Advising	10,299,777	
Student Financial Aid	2,220,932	
Student Activities	1,745,278	
Total Student Services		14,265,987

Institutional Support

Executive Offices	13,896,578	
Information Technology/Telecommunications	6,546,063	
Grants Management	4,712,080	
Business and Fiscal Management	4,075,939	
Campus Security	13,757,148	
Public Relations/Development	2,476,753	
General College	3,300,737	
Organizational Effectiveness/Human Resources	2,526,422	
Institutional Research	1,075,673	
Tax Appraisal/Collecting/Legal	1,062,497	
TIF Payments	1,200,000	
Government of Institution	62,052	
Other General Institutional	1,735,895	
Total Institutional Support		56,427,837

Operation and Maintenance of Plant

Plant Operations	14,682,345	
Grounds Maintenance	966,023	
Total Operation and Maintenance of Plant		15,648,368

Scholarship Allowances

(5,500,000)

Auxiliary Fund

2,624,504

Reserve for Supplemental Requests

Reserve for Supplemental Requests - Unrestricted Fund	6,378,630	
Reserve for Supplemental Requests - Auxiliary Fund	77,400	
Total Reserve for Supplemental Requests		6,456,030

**Collin County Community College District
Expense Summary
Fiscal Year Ending August 31, 2019**

Building Fund		8,090,000
Total Unrestricted Funds		185,249,989
Restricted Funds		
Grants and Contracts	31,201,442	
State Allocation - On-behalf Benefits	7,834,106	
Debt Service - General Obligation Bonds	20,519,336	
2018 Limited Tax Bond Series	144,710,002	
Total Restricted Funds		204,264,886
Transfers		
Transfer out - Unrestricted to Stabilization and Startup Fund	30,300,000	
Transfer out - Unrestricted (SAFAC) to Auxiliary Fund	220,000	
Transfer out - Unrestricted to Grant Fund - Matching	103,138	
Transfer out - Unrestricted to Debt Service Fund	10,470,284	
Transfer out - Stabilization and Startup to Debt Service Fund	5,871,365	
Total Transfers		46,964,787
Subtotal Expenses		436,479,662
Other Adjustments		
Depreciation	9,456,453	
Bond Principal - General Obligation Bonds	(6,970,000)	
Capitalized Expenses - Operating	(483,973)	
Capitalized Expenses - Building Fund	(8,090,000)	
Capitalized Expenses - 2018 Limited Tax Bond Series	(144,710,002)	
Total Other Adjustments		(150,797,522)
Grand Total Expenses		\$ 285,682,140

**Collin County Community College District
Expense Detail
Fiscal Year Ending August 31, 2019**

Unrestricted Funds	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Instruction							
Credit							
Executive Vice President - Reserve for Part-time Faculty Salaries	Admin	210205	\$ 19,815,368	\$ -	\$ -	\$ -	\$ 19,815,368
Campus Technology Support	McKinney	300100	365,929	39,969	21,282	-	427,180
Campus Technology Support	Plano	300102	523,398	65,024	78,000	-	666,422
Campus Technology Support	CYC	300104	231,015	26,866	7,125	-	265,006
Campus Technology Support	Admin	300105	864,217	95,074	1,260,525	-	2,219,816
Campus Technology Support	Frisco	300106	420,357	53,787	62,000	-	536,144
Campus Technology Support	CHEC	300107	80,440	5,987	4,500	-	90,927
Campus Technology Support	Allen ISD	300109	116,869	13,625	250	-	130,744
Communications	Plano	309012	80,864	7,669	1,620	-	90,153
Computer Science	Plano	311012	178,846	22,453	1,950	-	203,249
Computer Science	Online	311013	158,245	19,356	-	-	177,601
Computer Science	Frisco	311016	50,839	5,619	1,300	-	57,758
Education	McKinney	313010	59,545	7,155	200	-	66,900
Education	Plano	313012	185,080	22,677	7,166	-	214,923
Education	Frisco	313016	41,301	4,935	675	-	46,911
Physical Education	McKinney	313130	182,910	23,339	4,201	-	210,450
Physical Education	Plano	313132	352,148	41,859	30,150	-	424,157
Physical Education	Frisco	313136	76,598	10,549	5,800	-	92,947
Engineering	Plano	314012	105,592	12,153	250	-	117,995
Engineering	Frisco	314016	45,572	3,995	12,300	-	61,867
Computer Maintenance	Frisco	315106	108,842	13,723	750	-	123,315
Foreign Languages	McKinney	316090	-	-	25	-	25
Foreign Languages	Plano	316092	371,860	46,013	3,420	-	421,293
Foreign Languages	Frisco	316096	69,893	8,321	300	-	78,514
Nutrition	McKinney	319050	-	-	25	-	25
Nutrition	Plano	319052	91,860	10,476	1,600	-	103,936
Nutrition	Frisco	319056	70,619	7,190	300	-	78,109
English	McKinney	323000	659,756	81,796	3,055	-	744,607
English	Plano	323002	2,031,265	240,574	24,620	-	2,296,459
English	Frisco	323006	944,967	119,329	6,825	-	1,071,121
English	Allen ISD	323009	124,283	16,685	1,200	-	142,168
Speech	McKinney	323100	115,725	19,468	80	-	135,273
Speech	Plano	323102	350,355	40,087	6,520	-	396,962
Speech	Frisco	323106	207,926	22,387	460	-	230,773
Writing Ctr (Ctr Acad Assistance)	McKinney	323300	206,099	6,711	3,688	-	216,498
Writing Ctr (Ctr Acad Assistance)	Plano	323302	342,082	9,045	17,555	-	368,682
Writing Ctr (Ctr Acad Assistance)	Frisco	323306	157,779	6,480	3,925	-	168,184
Biology	McKinney	326010	832,766	92,256	57,396	-	982,418
Biology	Plano	326012	1,419,413	153,883	152,250	-	1,725,546
Biology	Frisco	326016	1,011,755	125,331	78,925	-	1,216,011
Mathematics	McKinney	327010	414,013	58,456	655	-	473,124
Mathematics	Plano	327012	1,429,460	175,860	17,750	-	1,623,070
Mathematics	Frisco	327016	788,637	107,354	3,200	-	899,191
Math Lab	McKinney	327300	132,030	-	2,114	-	134,144
Math Lab	Plano	327302	523,236	20,132	1,300	-	544,668
Math Lab	Frisco	327306	231,688	13,708	3,350	-	248,746
Humanities	McKinney	330040	132,584	13,809	455	-	146,848
Humanities	Plano	330042	322,524	36,164	1,776	-	360,464
Humanities	Frisco	330046	156,653	19,587	1,925	-	178,165
Integrated Reading/Writing	McKinney	332010	61,471	7,931	75	-	69,477
Integrated Reading/Writing	Plano	332012	370,030	45,937	5,450	-	421,417
Integrated Reading/Writing	Frisco	332016	134,473	14,655	1,950	-	151,078
Developmental - Math	McKinney	332050	356,006	42,084	130	-	398,220
Developmental - Math	Plano	332052	590,059	80,903	4,070	-	675,032
Developmental - Math	Frisco	332056	401,077	50,555	2,000	-	453,632
Developmental - ESL	Plano	332062	193,844	27,590	4,320	-	225,754
Philosophy	McKinney	338010	69,893	9,480	80	-	79,453
Philosophy	Plano	338012	170,885	16,002	4,076	-	190,963
Philosophy	Frisco	338016	73,552	10,410	250	-	84,212
Chemistry	McKinney	340050	225,180	26,556	26,035	-	277,771
Chemistry	Plano	340052	368,657	42,233	49,825	-	460,715
Chemistry	Frisco	340056	310,169	37,790	28,190	-	376,149
Geology	McKinney	340060	96,526	12,181	7,875	-	116,582
Geology	Plano	340062	184,135	20,389	13,550	-	218,074
Geology	Frisco	340066	166,092	16,607	5,500	-	188,199
Physics	McKinney	340080	112,932	12,286	7,410	-	132,628
Physics	Plano	340082	308,257	39,949	26,550	-	374,756
Physics	Frisco	340086	165,418	18,843	17,505	-	201,766
Psychology	McKinney	342000	236,369	35,246	805	-	272,420
Psychology	Plano	342002	392,246	45,987	5,650	-	443,883
Psychology	Frisco	342006	258,398	34,858	585	-	293,841
Criminal Justice	McKinney	343010	23,509	3,064	2,300	-	28,873
Criminal Justice	Plano	343012	61,528	8,064	1,410	-	71,002
Criminal Justice	Frisco	343016	109,167	7,938	1,375	-	118,480
Anthropology	Plano	345022	74,211	10,376	3,450	-	88,037
Anthropology	Frisco	345026	-	-	50	-	50
Economics	McKinney	345060	79,946	9,185	75	-	89,206
Economics	Plano	345062	446,622	53,164	4,100	-	503,886
Economics	Frisco	345066	367,977	46,339	2,450	-	416,766
Economics	Rockwall ISD	345068	67,915	11,532	-	-	79,447
Economics	Allen ISD	345069	35,599	5,611	-	-	41,210
Geography	Frisco	345076	-	-	200	-	200
History	McKinney	345080	313,633	37,689	905	-	352,227
History	Plano	345082	915,672	114,936	9,126	-	1,039,734
History	Frisco	345086	517,334	66,214	1,910	-	585,458
History	Allen ISD	345089	26,902	4,157	-	-	31,059

**Collin County Community College District
Expense Detail
Fiscal Year Ending August 31, 2019**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Political Science	McKinney	345100	264,539	32,141	555	-	297,235
Political Science	Plano	345102	725,388	95,999	10,436	-	831,823
Political Science	Frisco	345106	566,062	74,299	53,070	-	693,431
Political Science	Allen ISD	345109	495	-	275	-	770
Sociology	McKinney	345110	79,928	10,089	80	-	90,097
Sociology	Plano	345112	259,666	28,915	2,350	-	290,931
Sociology	Frisco	345116	151,382	19,435	360	-	171,177
Visual and Performing Arts	McKinney	350030	-	-	50	-	50
Visual and Performing Arts	Plano	350032	167,607	20,235	33,011	-	220,853
Visual and Performing Arts	Frisco	350036	71,309	8,163	4,480	-	83,952
Theater	Plano	350052	554,386	63,704	102,371	-	720,461
Theater	Frisco	350056	-	-	250	-	250
Photography	Plano	350062	311,379	37,580	25,467	-	374,426
Photography	Frisco	350066	1,500	-	3,750	-	5,250
Art	McKinney	350070	70,603	8,912	1,370	-	80,885
Art	Plano	350072	803,029	89,060	77,668	20,371	990,128
Art	Frisco	350076	189,542	24,061	14,387	-	227,990
Music	McKinney	350090	61,077	8,800	455	-	70,332
Music	Plano	350092	506,595	53,630	38,290	-	598,515
Music	Frisco	350096	134,861	15,756	1,900	-	152,517
Audio Engineering	Plano	350142	209,289	25,783	11,592	6,952	253,616
Audio Engineering	Frisco	350146	61,290	8,857	1,500	-	71,647
American Sign Language	Plano	351022	112,171	9,862	3,526	-	125,559
Surgical	McKinney	351090	264,618	29,053	33,849	-	327,520
Child Development-Lab	Plano	352212	370,302	51,709	67,768	4,850	494,629
Child Development	McKinney	352220	-	-	810	-	810
Child Development	Plano	352222	251,839	26,760	16,557	-	295,156
Child Development	Frisco	352226	55,553	8,335	2,028	-	65,916
Real Estate	Online	354233	34,572	4,935	-	-	39,507
Real Estate	Frisco	354236	86,046	11,138	1,750	-	98,934
Culinary Arts	Frisco	354256	273,087	32,294	127,700	-	433,081
Hospitality	Frisco	354266	103,402	13,797	5,300	-	122,499
Business Administration	Plano	356212	87,815	8,022	1,356	-	97,193
Business Administration	Frisco	356216	69,563	9,675	200	-	79,438
Accounting	McKinney	356230	63,658	8,592	180	-	72,430
Accounting	Plano	356232	180,358	18,784	2,120	-	201,262
Accounting	Online	356233	2,080	-	200	-	2,280
Accounting	Frisco	356236	63,452	6,627	500	-	70,579
Marketing	Plano	356602	101,872	10,141	3,100	-	115,113
Marketing	Frisco	356606	-	-	300	-	300
Office Systems Tech	Plano	358242	11,811	1,331	400	-	13,542
Office Systems Tech	Online	358243	153,942	17,775	-	-	171,717
Legal Assistant	Plano	358282	69,695	7,824	425	-	77,944
Legal Assistant	Online	358283	13,979	1,434	-	-	15,413
Legal Assistant	Frisco	358286	61,185	8,358	2,100	-	71,643
E Business	Plano	360212	20,112	2,631	-	-	22,743
E Business	Online	360213	85,914	10,832	-	-	96,746
E Business	Frisco	360216	22,905	1,620	800	-	25,325
Computer Network Tech	Plano	360232	59,880	4,153	-	-	64,033
Computer Network Tech	Frisco	360236	222,039	29,473	29,250	-	280,762
Information Tech Cisco	Plano	361232	18,610	2,153	1,377	-	22,140
Info Tech Cisco CCNA	Frisco	361236	164,534	16,043	5,150	-	185,727
Commercial Art	McKinney	362240	990	-	-	-	990
Commercial Art	Plano	362242	422,403	47,646	18,415	-	488,464
Commercial Art	Frisco	362246	-	-	100	-	100
Fire Protection Tech	McKinney	368210	509,493	27,484	189,204	-	726,181
Nursing	McKinney	380210	2,022,955	214,371	283,774	-	2,521,100
Nursing-HSA	Plano ISD	380211	78,691	9,145	15,012	-	102,848
Simulation Lab	McKinney	380220	486,442	19,916	132,692	-	639,050
Respiratory Therapy	McKinney	380250	397,985	38,981	49,774	-	486,740
Respiratory Therapy-HSA	Plano ISD	380251	22,918	3,700	12,542	-	39,160
Polysomnography	McKinney	380260	145,580	14,405	26,725	-	186,710
Diagnostic Medical Sonography	McKinney	380265	88,400	9,093	1,900	-	99,393
Dental Hygiene	McKinney	380340	383,883	40,404	67,811	-	492,098
Emergency Medical Tech	McKinney	380400	589,558	44,384	91,417	-	725,359
Emergency Medical Tech-HSA	Plano ISD	380401	6,448	-	12,718	-	19,166
Health Professions	McKinney	380410	219,961	29,460	22,000	-	271,421
Health Information Management	McKinney	380450	215,620	29,274	14,993	-	259,887
Health Information Management - HSA	Plano ISD	380451	38,112	5,021	1,846	-	44,979
Interpreter Education Program	Plano	380472	55,174	6,268	15,715	-	77,157
Biotechnology	Plano	384002	91,681	7,557	56,361	-	155,599
Electronics Tech	Plano	384432	-	-	800	-	800
Convergence Technology	Frisco	384436	81,971	9,430	1,800	-	93,201
Environmental Tech	McKinney	385300	57,513	6,602	4,025	-	68,140
Environmental Tech	Plano	385302	134,233	17,808	13,950	-	165,991
Environmental Tech	Frisco	385306	187,862	23,873	4,200	-	215,935
Computer Information System	Plano	386102	42,213	3,542	600	-	46,355
Computer Information System	Online	386103	149,635	16,668	-	-	166,303
Computer Information System	Frisco	386106	83,327	9,205	5,300	-	97,832
Management Development	McKinney	386120	54,600	3,879	650	-	59,129
Management Development	Plano	386122	66,570	10,141	700	-	77,411
Management Development	Online	386123	42,331	5,821	-	-	48,152
Management Development	Frisco	386126	31,721	3,883	2,400	-	38,004
CAD	Frisco	386226	100,067	11,626	42,850	-	154,543
Interior / Comm Design	Frisco	386246	70,471	9,165	1,800	-	81,436
Supply Chain Mgmt	Frisco	386256	-	-	1,000	-	1,000
HVAC	Frisco	386266	73,769	7,230	15,500	-	96,499
Construction Mgmt	Frisco	386276	58,240	8,592	1,500	-	68,332
Total Credit			60,694,625	4,647,001	3,934,457	32,173	69,308,256

**Collin County Community College District
Expense Detail
Fiscal Year Ending August 31, 2019**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Continuing Education							
CE - Fire Protection	McKinney	343020	132,282	7,440	24,825	-	164,547
CE - Dental Assisting	McKinney	380550	59,723	6,709	21,200	-	87,632
CE - Veterinary Assistant	McKinney	387115	-	-	12,300	-	12,300
CE - Computers and Workforce Programs	CYC	387215	384,316	-	20,250	-	404,566
CE - Corporate College & Partnerships	CYC	387225	500	-	212,600	-	213,100
CE - Community and Professional Devt	CYC	387235	384,316	-	20,250	-	404,566
CE - Training Partners	CYC	387245	10,000	-	447,825	-	457,825
CE - Law Enforcement	McKinney	387300	694,726	57,682	78,920	-	831,328
CE - Vocational - CWED	CYC	387305	3,500	-	494,689	-	498,189
CE - Emergency Med Services	McKinney	387350	-	-	180	-	180
CE - Healthcare	McKinney	387450	301,655	36,247	247,127	-	585,029
Total Continuing Education			1,971,018	108,078	1,580,166	-	3,659,262
Total Instruction			62,665,643	4,755,079	5,514,623	32,173	72,967,518
Public Service							
CE - Seniors Active in Learning (SAIL)	CYC	388210	49,120	-	4,265	-	53,385
Total Public Service			49,120	-	4,265	-	53,385
Academic Support							
Instructional Leadership							
Assoc Provost-Instruction	Admin	300001	219,101	25,841	21,067	-	266,009
Office - Provost	Plano	300002	312,454	27,070	135,458	-	474,982
Office - Provost	Frisco	300006	270,627	28,627	117,088	-	416,342
Office - Provost	McKinney	300010	307,756	26,841	76,327	-	410,924
Office - Provost	Wylie	300013	213,747	18,549	8,200	-	240,496
HSA - Director	Plano ISD	300051	79,814	11,035	4,925	-	95,774
Dean of Workforce	McKinney	301050	319,745	39,815	23,247	-	382,807
Dean of Workforce	Plano	301052	221,681	20,977	33,550	-	276,208
Dean of Workforce	Frisco	301056	359,425	44,202	36,150	-	439,777
Dean of Nursing	McKinney	301060	290,906	34,384	16,625	-	341,915
Dean of Academic Affairs	Plano	301062	494,940	65,035	93,373	-	653,348
Dean of Academic Affairs	McKinney	301070	235,934	24,651	23,767	-	284,352
Dean of Academic Affairs	Plano	301072	228,780	23,828	72,050	-	324,658
Dean of Academic Affairs	Frisco	301076	256,852	34,737	23,575	-	315,164
Assoc Provost - Wkfc and Tech Ed	Tech	301110	139,834	10,605	8,200	-	158,639
Associate Dean of Workforce	Plano	301152	96,912	4,702	3,350	-	104,964
Associate Dean of Workforce	Frisco	301156	95,289	10,119	4,000	-	109,408
Associate Dean of Academic Affairs	Plano	301162	96,912	9,855	3,350	-	110,117
Associate Dean of Academic Affairs	McKinney	301170	99,848	9,968	3,355	-	113,171
Associate Dean of Academic Affairs	Plano	301172	104,317	10,528	3,350	-	118,195
Associate Dean of Academic Affairs	Frisco	301176	104,317	6,782	3,500	-	114,599
Associate Dean of Workforce	Plano	301252	99,848	8,629	3,350	-	111,827
Associate Dean of Workforce	Frisco	301256	115,316	11,898	5,300	-	132,514
Associate Dean of Academic Affairs	Plano	301262	103,368	10,213	3,350	-	116,931
Associate Dean of Academic Affairs	McKinney	301270	104,316	12,186	3,355	-	119,857
Associate Dean of Academic Affairs	Plano	301272	96,912	11,865	3,350	-	112,127
Associate Dean of Academic Affairs	Frisco	301276	100,303	9,964	3,500	-	113,767
Associate Dean of Academic Affairs	Plano	301362	100,304	8,679	3,350	-	112,333
Associate Dean of Academic Affairs	McKinney	301370	96,912	11,107	3,500	-	111,519
Associate Dean of Academic Affairs	Plano	301372	96,912	11,107	3,500	-	111,519
Associate Dean of Academic Affairs	Frisco	301376	104,317	11,885	3,500	-	119,702
Associate Dean of Academic Affairs	Frisco	301476	96,912	9,788	3,500	-	110,200
Total Instructional Leadership			5,664,611	605,472	754,062	-	7,024,145
Libraries							
Library	McKinney	392000	533,841	55,305	129,621	105,250	824,017
Library	Plano	392002	899,080	79,066	333,899	155,000	1,467,045
Library	Frisco	392006	632,618	70,196	189,453	132,550	1,024,817
Total Libraries			2,065,539	204,567	652,973	392,800	3,315,879
Academic Support							
e-Learning Centers	Admin	300003	557,438	45,278	28,257	-	630,973
Collin Higher Education Center	Admin	300007	163,589	15,119	12,120	-	190,828
Instructional Office	Plano	300012	117,816	13,682	12,800	-	144,298
Instructional Office	Frisco	300016	112,675	15,573	14,512	-	142,760
Instructional Office	McKinney	300020	99,420	16,383	2,797	-	118,600
Business & Community Outreach	Admin	300022	125,225	7,614	36,775	-	169,614
Weekend College	Plano	300095	227,480	17,667	9,700	-	254,847
Workforce & Economic Devt Admin	CYC	387105	389,217	40,739	8,350	-	438,306
Workforce, CE and Prof Devt (WCPD)	CYC	387205	561,490	57,907	200,450	-	819,847
CE - Healthcare Administrative	McKinney	387455	85,536	9,265	4,400	-	99,201
CE Avoc - CWED Division/Admin	CYC	388305	206,230	28,127	12,300	-	246,657
Library Technical Services	Plano	394025	302,498	41,099	110,251	-	453,848
Total Academic Support			2,948,614	308,453	452,712	-	3,709,779
Honors Institute							
Honors & CSCE	McKinney	300120	7,500	-	12,315	-	19,815
Honors & CSCE	Plano	300122	22,560	-	30,483	-	53,043
Honors & CSCE	Frisco	300126	76,446	5,403	11,850	-	93,699
Total Honors Institute			106,506	5,403	54,648	-	166,557
Total Academic Support			10,785,270	1,123,895	1,914,395	392,800	14,216,360

**Collin County Community College District
Expense Detail
Fiscal Year Ending August 31, 2019**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Student Services							
Admissions and Advising							
Outreach & Prgrms for New Students	Admin	220105	40,000	-	58,289	-	98,289
Registration and Records	Admin	220205	1,447,763	155,902	175,917	-	1,779,582
Admissions & Advising	CYC	220255	200,331	13,733	6,550	-	220,614
Dean of Students & Enroll Svcs	McKinney	221110	244,716	30,960	94,794	-	370,470
Dean of Students & Enroll Svcs	Plano	221112	161,283	14,757	22,562	-	198,602
Counseling	Admin	221115	728,370	80,899	27,499	-	836,768
Dean of Students & Enroll Svcs	Frisco	221116	218,680	22,041	11,220	-	251,941
Dean of Students	Admin	221125	528,322	52,339	22,704	-	603,365
Admissions & Advising	McKinney	221130	398,277	43,548	11,503	-	453,328
Admissions & Advising	Plano	221132	871,208	93,628	21,506	-	986,342
Admissions & Advising	Frisco	221136	510,636	56,564	20,483	-	587,683
Testing & Assessment	McKinney	221170	304,116	28,296	111,000	-	443,412
Testing & Assessment	Plano	221172	314,807	40,688	35,470	-	390,965
Testing	Frisco	221176	170,674	18,024	39,728	-	228,426
Associate Dean	McKinney	221210	89,884	8,174	-	-	98,058
Associate Dean 1	Plano	221212	133,449	14,007	-	-	147,456
Associate Dean	Frisco	221216	89,884	9,514	5,800	-	105,198
Associate Dean 2	Plano	221312	85,799	7,985	763	-	94,547
Access	Admin	230055	1,092,756	86,135	106,650	-	1,285,541
Dual Credit	Admin	300005	619,604	73,692	45,530	-	738,826
Rockwall Higher Ed Center	Rockwall ISD	300008	28,741	-	42,800	25,000	96,541
Collin College Allen Center	Allen ISD	300009	18,512	-	21,200	-	39,712
Career Services	McKinney	356410	27,368	-	3,240	-	30,608
Career Services	Plano	356412	82,361	7,796	9,700	-	99,857
Career Services	CYC	356414	67,275	8,299	9,300	-	84,874
Career Services	Frisco	356416	26,572	-	2,200	-	28,772
Total Admissions and Advising			8,501,388	866,981	906,408	25,000	10,299,777
Student Financial Aid							
Financial Aid	Admin	221205	1,675,808	173,980	371,144	-	2,220,932
Student Activities							
Student Life	McKinney	221300	93,859	10,346	7,160	-	111,365
Student Life	Plano	221302	142,236	12,149	12,343	-	166,728
Student Life	Frisco	221306	137,441	14,381	9,908	-	161,730
Intramural/Fitness	McKinney	221410	129,192	8,790	900	-	138,882
Intramural/Fitness	Plano	221412	55,960	-	19,976	-	75,936
Intramural/Fitness	Frisco	221416	123,102	6,826	4,407	-	134,335
Intramurals/Athletics/Fitness	Admin	300065	82,410	11,027	3,225	-	96,662
SAFAC-Student Activities	Admin	880005	-	-	520,500	-	520,500
SAFAC-Fine Arts Fund	Admin	880006	-	-	70,000	-	70,000
SAFAC-Career Services	Admin	880007	-	-	36,760	-	36,760
SAFAC-Political Justice League/Mock Trial	Admin	880010	-	-	25,256	-	25,256
SAFAC-SCC Biennial Event Committee	Plano	880012	-	-	13,000	-	13,000
SAFAC-Veterans Day	Admin	880013	-	-	12,000	-	12,000
SAFAC-Veterans Early Registration	Admin	880014	-	-	2,842	-	2,842
SAFAC-Hispanic Heritage Month	Admin	880015	-	-	3,445	-	3,445
SAFAC-Rockin the Ridge	Frisco	880016	-	-	10,700	-	10,700
SAFAC-KIP	Admin	880017	-	-	2,749	-	2,749
SAFAC-Natl Student Employ Wk	Admin	880018	-	-	5,000	-	5,000
SAFAC-Wild West at the Park	McKinney	880019	-	-	5,000	-	5,000
SAFAC-Open Doors Open Minds	Admin	880020	-	-	5,240	-	5,240
SAFAC-Military Ball	Admin	880021	-	-	11,359	-	11,359
SAFAC-Dignity Initiative	Admin	880022	-	-	10,000	-	10,000
SAFAC-African American Hist Month	Admin	880023	-	-	9,500	-	9,500
SAFAC-Gamma Alpha Epsilon	Admin	880024	-	-	30,784	-	30,784
SAFAC-Respiratory Care Club	McKinney	880025	-	-	12,500	-	12,500
SAFAC-TX Ctr for Working Class	Admin	880026	-	-	5,611	-	5,611
SAFAC-Intramurals	Admin	880027	-	-	25,000	-	25,000
SAFAC-Health & Safety Fair	Admin	880028	-	-	3,080	-	3,080
SAFAC-PRC Holocaust Remembrance Day	Frisco	880029	-	-	4,473	-	4,473
SAFAC-Government Department	Admin	880030	-	-	20,000	-	20,000
SAFAC-Be Fit	Admin	880031	-	-	3,987	-	3,987
SAFAC-Muslim Student Association	Admin	880032	-	-	10,854	-	10,854
Total Student Activities			764,200	63,519	917,559	-	1,745,278
Total Student Services			10,941,396	1,104,480	2,195,111	25,000	14,265,987
Institutional Support							
Executive Offices							
President Office	Admin	210105	506,198	33,999	2,582,870	-	3,123,067
Executive Vice President	Admin	210205	317,159	30,813	206,375	-	554,347
SVP Acad Wkfc Enrollmt Services	Admin	210305	281,101	27,373	108,731	-	417,205
Chief Financial Officer	Admin	211105	316,733	16,794	6,425,541	22,500	6,781,568
Chief Financial Officer - Salary Reserves	Admin	211105	2,619,110	-	-	-	2,619,110
VP Student Development	Admin	221105	250,210	-	126,534	-	401,281
Total Executive Offices			4,290,511	133,516	9,450,051	22,500	13,896,578
Information Technology/Telecommunications							
Software Support Services	Admin	240105	1,401,233	140,427	90,637	-	1,632,297
Inform Systems Office	Admin	240205	382,030	46,632	466,382	-	889,067
Academic Tech & Network Services	Admin	240215	863,826	99,981	3,060,892	-	4,024,699
Total Information Technology/Telecommunications			2,647,089	281,063	3,617,911	-	6,546,063

**Collin County Community College District
Expense Detail
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	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Grants Management	Admin	211215	115,955	15,585	4,580,540	-	4,712,080
Business and Fiscal Management							
Financial Services	Admin	211205	1,340,508	157,058	233,346	-	1,730,912
Purchasing	Admin	211305	639,308	80,169	208,467	-	927,944
Finance and Budgeting	Admin	211505	894,491	107,100	415,492	-	1,417,083
Total Business and Fiscal Management			2,874,307	344,327	857,305	-	4,075,939
Campus Security							
Police Department	Admin	280202	4,050,366	502,283	379,636	10,000	4,942,285
Emergency Management	Admin	280204	86,845	9,018	4,000	-	99,863
Safety Plan	Admin	280205	-	-	8,715,000	-	8,715,000
Total Campus Security			4,137,211	511,301	9,098,636	10,000	13,757,148
Public Relations / Development							
Development Office	Admin	230065	336,311	37,548	77,289	-	451,148
Public Relations	Admin	230105	1,030,776	113,232	881,597	-	2,025,605
Total Public Relations / Development			1,367,087	150,780	958,886	-	2,476,753
General College	Admin	230705	-	1,862,909	1,437,828	-	3,300,737
Organizational Effectiveness							
SVP Organznt Effctvns	Admin	211400	279,193	27,313	110,279	-	416,785
Human Resources Office	Admin	211405	1,356,193	368,344	385,100	-	2,109,637
Total Organizational Effectiveness			1,635,386	395,657	495,379	-	2,526,422
Institutional Research							
Institutional Research Office	Admin	230075	663,933	69,311	342,429	-	1,075,673
Tax Appraisal/Collecting/Legal	Admin	230710	-	-	1,062,497	-	1,062,497
TIF Payments	Admin	230710	-	-	1,200,000	-	1,200,000
Government of Institution							
Board of Trustees	Admin	210005	28,256	3,278	29,018	1,500	62,052
Other General Institutional							
Academic Services	Admin	210115	268,160	21,953	70,851	-	360,964
Staff Development / Excellence	Admin	230090	46,040	2,935	293,500	-	342,475
Mail Services	Admin	230615	78,423	12,661	19,824	-	110,908
Faculty Council	Admin	230708	-	-	7,000	-	7,000
Call Center	Admin	230715	123,551	17,143	36,000	-	176,694
Sacs Accreditation	Admin	230720	-	-	13,300	-	13,300
QEP - SACS	Admin	230725	73,950	6,266	125,750	-	205,966
Curriculum	Admin	300004	193,948	19,543	16,058	-	229,549
Dean of Strategic Initiatives	Admin	300075	251,518	30,771	6,750	-	289,039
Total Other General Institutional			1,035,590	111,272	589,033	-	1,735,895
Total Institutional Support			18,795,325	3,878,999	33,719,513	34,000	56,427,837
Operation and Maintenance of Plant							
Plant Operations							
Facilities Administration	Admin	270100	459,087	97,006	2,752,480	-	3,308,573
Physical Plant Support Svcs	McKinney	280100	640,745	193,549	1,821,734	-	2,656,028
Physical Plant Support Svcs	Plano	280102	851,122	242,696	2,486,718	-	3,580,536
Physical Plant Support Svcs	CYC	280104	236,009	73,987	379,846	-	689,842
Physical Plant Support Svcs	Frisco	280106	672,090	188,974	2,241,780	-	3,102,844
Physical Plant Support Svcs	CHEC	280107	189,041	59,929	472,655	-	721,625
Physical Plant Support Svcs - PSTC	McKinney	280111	98,264	25,548	499,085	-	622,897
Total Plant Operations			3,146,358	881,689	10,654,298	-	14,682,345
Grounds Maintenance							
Grounds Maintenance	McKinney	280500	284,640	97,351	584,032	-	966,023
Grounds - PSTC	McKinney	280511	-	-	-	-	-
Total Grounds Maintenance			284,640	97,351	584,032	-	966,023
Total Operations and Maintenance of Plant			3,430,998	979,040	11,238,330	-	15,648,368
Scholarship Allowances	Admin	230705	-	-	(5,500,000)	-	(5,500,000)
Auxiliary Fund	Admin	310010	814,805	146,465	1,654,427	8,807	2,624,504
Reserve for Supplemental Requests							
Reserve for Supplemental Requests - Unrestricted Fund	Admin	291000	-	-	6,378,630	-	6,378,630
Reserve for Supplemental Requests - Auxiliary Fund	Admin	310010	-	-	77,400	-	77,400
Total Reserve for Supplemental Requests			-	-	6,456,030	-	6,456,030
Building Fund	Admin	910010	-	-	-	8,090,000	8,090,000
Total Unrestricted Funds			107,482,557	11,987,958	57,196,694	8,582,780	185,249,989
Restricted Funds							
Grants and Contracts	Admin	700000	1,299,679	292,863	29,063,823	545,077	31,201,442
State Allocation - On-behalf Benefits	Admin	239015	-	7,834,106	-	-	7,834,106
Debt Service - General Obligation	Admin	940100	-	20,519,336	-	-	20,519,336
2018 Limited Tax Bond Series			-	-	-	144,710,002	144,710,002
Total Restricted Funds			1,299,679	28,646,305	29,063,823	145,255,079	204,264,886

**Collin County Community College District
Expense Detail
Fiscal Year Ending August 31, 2019**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Transfers							
Transfer out - Unrestricted to Stabilization and Startup Fund	Admin	291000	-	-	30,300,000	-	30,300,000
Transfer out - Unrestricted (SAFAC) to Auxiliary Fund	Admin	291000	-	-	220,000	-	220,000
Transfer out - Unrestricted to Grant Fund - Matching	Admin	291000	-	-	103,138	-	103,138
Transfer out - Unrestricted to Debt Service Fund	Admin	291000	-	-	10,470,284	-	10,470,284
Transfer out - Stabilization and Startup to Debt Service Fund	Admin	291000	-	-	5,871,365	-	5,871,365
Total Transfers			-	-	46,964,787	-	46,964,787
Other Adjustments							
Depreciation	Admin	230705	-	-	9,456,453	-	9,456,453
Bond Principal - General Obligation Bonds	Admin	940100	-	-	(6,970,000)	-	(6,970,000)
Capitalized Expenses - Operating			-	-	-	(483,973)	(483,973)
Capitalized Expenses - Building Fund			-	-	-	(8,090,000)	(8,090,000)
Capitalized Expenses - 2018 Limited Tax Bond Series			-	-	-	(144,710,002)	(144,710,002)
Total Other Expenses			-	-	2,486,453	(153,283,975)	(150,797,522)
Grand Total Expenses			\$ 108,782,236	\$ 40,634,263	\$ 135,711,757	\$ 553,884	\$ 285,682,140

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Detail by Leadership Unit

Detail by
Leadership Unit

**Collin County Community College District
Leadership Unit Expense Summary
Fiscal Year Ending August 31, 2019**

Leadership Unit	Current Unrestricted Fund					Scholarship Allowances	Total
	Salaries	Benefits	Operating	Capital			
President	\$ 534,454	\$ 37,277	\$ 2,618,888	\$ 1,500	\$ -	\$ -	\$ 3,192,119
Executive Vice President	20,748,344	85,313	605,262	25,000	-	-	21,463,919
VP/Provost - McKinney Campus	13,745,735	1,437,318	1,766,842	105,250	-	-	17,055,145
VP/Provost - Plano Campus	20,629,327	2,324,829	1,748,899	187,173	-	-	24,890,228
VP/Provost - Frisco Campus	13,299,755	1,566,716	948,262	132,550	-	-	15,947,283
VP/Provost - Wylie Campus	213,747	18,549	8,200	-	-	-	240,496
Sr VP - Academic Workforce & Enrollment Services	3,698,350	303,887	1,610,247	-	-	-	5,612,484
VP - Academic Services	652,013	63,347	4,806,499	-	-	-	5,521,859
VP - Student & Enrollment Services	8,974,166	888,959	1,877,746	-	-	-	11,740,871
Sr VP - Organizational Effectiveness	279,193	27,313	110,279	-	-	-	416,785
VP - Human Resources	1,356,193	368,344	385,100	-	-	-	2,109,637
VP - Institutional Research	663,933	69,311	342,429	-	-	-	1,075,673
Information Technology Services	5,249,314	581,395	5,051,593	-	-	-	10,882,302
VP - Advancement	336,311	37,548	77,289	-	-	-	451,148
Chief Financial Officer	7,609,509	2,415,153	11,390,315	22,500	(5,500,000)	-	15,937,477
Facilities & Police	7,646,632	1,503,002	20,356,790	10,000	-	-	29,516,424
Chief Public Relations Officer	1,030,776	113,232	881,597	-	-	-	2,025,605
Total	\$ 106,667,752	\$ 11,841,493	\$ 54,586,237	\$ 483,973	\$ (5,500,000)		\$ 168,079,455

Leadership Unit	Auxiliary Fund				Reserve for Supplemental	Subtotal
	Salaries	Benefits	Operating	Total	Total	
President	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 3,692,119
Executive Vice President	-	-	-	-	176,000	21,639,919
VP/Provost - McKinney Campus	-	-	-	-	971,747	18,026,892
VP/Provost - Plano Campus	-	-	17,100	17,100	165,643	25,072,971
VP/Provost - Frisco Campus	-	-	-	-	504,921	16,452,204
VP/Provost - Wylie Campus	-	-	-	-	-	240,496
Sr VP - Academic Workforce & Enrollment Services	-	-	-	-	-	5,612,484
VP - Academic Services	-	-	-	-	52,225	5,574,084
VP - Student & Enrollment Services	184,694	17,952	527,142	729,788	389,000	12,859,659
Sr VP - Organizational Effectiveness	-	-	-	-	120,300	537,085
VP - Human Resources	-	-	-	-	252,055	2,361,692
VP - Institutional Research	-	-	-	-	-	1,075,673
Information Technology Services	-	-	-	-	1,539,415	12,421,717
VP Advancement	-	-	-	-	7,500	458,648
Chief Financial Officer	630,111	128,513	1,118,992	1,877,616	544,400	18,359,493
Facilities & Police	-	-	-	-	849,691	30,366,115
Chief Public Relations Officer	-	-	-	-	383,133	2,408,738
Total	\$ 814,805	\$ 146,465	\$ 1,663,234	\$ 2,624,504	\$ 6,456,030	\$ 177,159,989

Leadership Unit	Building Fund	Restricted Funds	Transfers	Other Adjustments	Grand Total
	Total	Total	Total	Total	
President	\$ -	\$ -	\$ -	\$ -	\$ 3,692,119
Executive Vice President	-	-	-	-	21,639,919
VP/Provost - McKinney Campus	-	-	-	-	18,026,892
VP/Provost - Plano Campus	-	-	-	-	25,072,971
VP/Provost - Frisco Campus	-	-	-	-	16,452,204
VP/Provost - Wylie Campus	-	-	-	-	240,496
Sr VP - Academic Workforce & Enrollment Services	-	-	-	-	5,612,484
VP - Academic Services	-	-	-	-	5,574,084
VP - Student & Enrollment Services	-	-	-	-	12,859,659
Sr VP - Organizational Effectiveness	-	-	-	-	537,085
VP - Human Resources	-	-	-	-	2,361,692
VP - Institutional Research	-	-	-	-	1,075,673
Information Technology Services	-	-	-	-	12,421,717
VP Advancement	-	-	-	-	458,648
Chief Financial Officer	8,090,000	204,264,886	46,964,787	(150,797,522)	126,881,644
Facilities & Police	-	-	-	-	30,366,115
Chief Public Relations Officer	-	-	-	-	2,408,738
Total	\$ 8,090,000	\$ 204,264,886	\$ 46,964,787	\$ (150,797,522)	\$ 285,682,140

**Collin County Community College District
Leadership Unit Expense Detail
President
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210005 Board of Trustees	Admin	\$ 28,256	\$ 3,278	\$ 29,018	\$ 1,500	\$ 62,052
210105 President Office	Admin	506,198	33,999	2,582,870	-	3,123,067
230708 Faculty Council	Admin	-	-	7,000	-	7,000
Total Current Unrestricted Fund		<u>\$ 534,454</u>	<u>\$ 37,277</u>	<u>\$ 2,618,888</u>	<u>\$ 1,500</u>	<u>\$ 3,192,119</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210105 President Office	Admin	\$ -	-	\$ 500,000	\$ -	\$ 500,000
Total Reserve for Supplemental Requests		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 500,000</u>	<u>\$ -</u>	<u>\$ 500,000</u>

Grand Total		<u>\$ 534,454</u>	<u>\$ 37,277</u>	<u>\$ 3,118,888</u>	<u>\$ 1,500</u>	<u>\$ 3,692,119</u>
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**Collin County Community College District
Leadership Unit Expense Detail
Executive Vice President
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210205 Executive Vice President	Admin	\$ 317,159	\$ 30,813	\$ 206,375	\$ -	\$ 554,347
210205 Executive Vice President - PT Faculty Salaries	Admin	19,815,368	-	-	-	19,815,368
230090 Staff Development / Excellence	Admin	46,040	2,935	293,500	-	342,475
300001 Assoc Provost-Instruction	Admin	219,101	25,841	21,067	-	266,009
300007 Collin Higher Education Center	Admin	163,589	15,119	12,120	-	190,828
300008 Rockwall Higher Ed Center	Rockwall ISD	28,741	-	42,800	25,000	96,541
300009 Collin College Allen Center	Allen ISD	18,512	-	21,200	-	39,712
301110 Assoc Provost-WF & Econ Dev	Tech	139,834	10,605	8,200	-	158,639
Total Current Unrestricted Fund		<u>\$ 20,748,344</u>	<u>\$ 85,313</u>	<u>\$ 605,262</u>	<u>\$ 25,000</u>	<u>\$ 21,463,919</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210205 Executive Vice President	Admin	\$ 16,500	\$ -	\$ 159,500	\$ -	\$ 176,000
Total Reserve for Supplemental Requests		<u>\$ 16,500</u>	<u>\$ -</u>	<u>\$ 159,500</u>	<u>\$ -</u>	<u>\$ 176,000</u>

Grand Total		<u>\$ 20,764,844</u>	<u>\$ 85,313</u>	<u>\$ 764,762</u>	<u>\$ 25,000</u>	<u>\$ 21,639,919</u>
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**Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - McKinney Campus
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300010 Office - Provost	McKinney	\$ 307,756	\$ 26,841	\$ 76,327	\$ -	\$ 410,924
300020 Instructional Office	McKinney	99,420	16,383	2,797	-	118,600
300051 HSA - Director	Plano ISD	79,814	11,035	4,925	-	95,774
300120 Honors & CSCE	McKinney	7,500	-	12,315	-	19,815
301050 Workforce Dean	McKinney	319,745	39,815	23,247	-	382,807
301060 Dean - Nursing	McKinney	290,906	34,384	16,625	-	341,915
301070 Academic Affairs Dean	McKinney	235,934	24,651	23,767	-	284,352
301170 Associate Dean	McKinney	99,848	9,968	3,355	-	113,171
301270 Associate Dean	McKinney	104,316	12,186	3,355	-	119,857
301370 Associate Dean	McKinney	96,912	11,107	3,500	-	111,519
313130 Physical Education	McKinney	182,910	23,339	4,201	-	210,450
316090 Foreign Languages	McKinney	-	-	25	-	25
319050 Nutrition	McKinney	-	-	25	-	25
323000 English	McKinney	659,756	81,796	3,055	-	744,607
323100 Speech	McKinney	115,725	19,468	80	-	135,273
323300 Writing Ctr (Ctr Acad Assistance)	McKinney	206,099	6,711	3,688	-	216,498
326010 Biology	McKinney	832,766	92,256	57,396	-	982,418
327010 Mathematics	McKinney	414,013	58,456	655	-	473,124
327300 Math Lab	McKinney	132,030	-	2,114	-	134,144
330040 Humanities	McKinney	132,584	13,809	455	-	146,848
332010 Integrated Reading/Writing	McKinney	61,471	7,931	75	-	69,477
332050 Developmental - Math	McKinney	356,006	42,084	130	-	398,220
338010 Philosophy	McKinney	69,893	9,480	80	-	79,453
340050 Chemistry	McKinney	225,180	26,556	26,035	-	277,771
340060 Geology	McKinney	96,526	12,181	7,875	-	116,582
340080 Physics	McKinney	112,932	12,286	7,410	-	132,628
342000 Psychology	McKinney	236,369	35,246	805	-	272,420
343020 CE - Fire Protection	McKinney	132,282	7,440	24,825	-	164,547
345060 Economics	McKinney	79,946	9,185	75	-	89,206
345080 History	McKinney	313,633	37,689	905	-	352,227
345100 Political Science	McKinney	264,539	32,141	555	-	297,235
345110 Sociology	McKinney	79,928	10,089	80	-	90,097
350030 Visual and Performing Arts	McKinney	-	-	50	-	50
350070 Art	McKinney	70,603	8,912	1,370	-	80,885
350090 Music	McKinney	61,077	8,800	455	-	70,332
351090 Surgical	McKinney	264,618	29,053	33,849	-	327,520
356230 Accounting	McKinney	63,658	8,592	180	-	72,430
368210 Fire Protection Tech	McKinney	509,493	27,484	189,204	-	726,181
380210 Nursing	McKinney	2,022,955	214,371	283,774	-	2,521,100
380211 Nursing-HSA	Plano ISD	78,691	9,145	15,012	-	102,848
380220 Simulation Lab	McKinney	486,442	19,916	132,692	-	639,050
380250 Respiratory Therapy	McKinney	397,985	38,981	49,774	-	486,740
380251 Respiratory Therapy-HSA	Plano ISD	22,918	3,700	12,542	-	39,160
380260 Polysomnography	McKinney	145,580	14,405	26,725	-	186,710
380265 Diagnostic Medical Sonography	McKinney	88,400	9,093	1,900	-	99,393
380340 Dental Hygiene	McKinney	383,883	40,404	67,811	-	492,098
380400 Emergency Medical Tech	McKinney	589,558	44,384	91,417	-	725,359
380401 Emergency Medical Tech-HSA	Plano ISD	6,448	-	12,718	-	19,166
380410 Health Professions	McKinney	219,961	29,460	22,000	-	271,421
380450 Health Information Management	McKinney	215,620	29,274	14,993	-	259,887
380451 Health Information Management - HSA	Plano ISD	38,112	5,021	1,846	-	44,979
380550 CE - Dental Assisting	McKinney	59,723	6,709	21,200	-	87,632
385300 Environmental Tech	McKinney	57,513	6,602	4,025	-	68,140
387115 CE - Veterinary Assistant	McKinney	-	-	12,300	-	12,300
387300 CE - Law Enforcement	McKinney	694,726	57,682	78,920	-	831,328
387350 CE - Emergency Med Services	McKinney	-	-	180	-	180
387450 CE - Healthcare	McKinney	301,655	36,247	247,127	-	585,029
387455 CE - Healthcare Administrative	McKinney	85,536	9,265	4,400	-	99,201
392000 Library	McKinney	533,841	55,305	129,621	105,250	824,017
Total Current Unrestricted Fund		\$ 13,745,735	\$ 1,437,318	\$ 1,766,842	\$ 105,250	\$ 17,055,145

Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - McKinney Campus
Fiscal Year Ending August 31, 2019

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300010 Office - Provost	McKinney	\$ 412,022	\$ -	\$ 559,725	\$ -	\$ 971,747
Total Reserve for Supplemental Requests		\$ 412,022	\$ -	\$ 559,725	\$ -	\$ 971,747
Grand Total		\$ 14,157,757	\$ 1,437,318	\$ 2,326,567	\$ 105,250	\$ 18,026,892

Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - Plano Campus
Fiscal Year Ending August 31, 2019

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300002 Office - Provost	Plano	\$ 312,454	\$ 27,070	\$ 135,458	\$ -	\$ 474,982
300012 Instructional Office	Plano	117,816	13,682	12,800	-	144,298
300122 Honors & CSCE	Plano	22,560	-	30,483	-	53,043
301052 Workforce Dean	Plano	221,681	20,977	33,550	-	276,208
301062 Academic Affairs Dean	Plano	494,940	65,035	93,373	-	653,348
301072 Academic Affairs Dean	Plano	228,780	23,828	72,050	-	324,658
301152 Associate Dean	Plano	96,912	4,702	3,350	-	104,964
301162 Associate Dean	Plano	96,912	9,855	3,350	-	110,117
301172 Associate Dean	Plano	104,317	10,528	3,350	-	118,195
301252 Associate Dean	Plano	99,848	8,629	3,350	-	111,827
301262 Associate Dean	Plano	103,368	10,213	3,350	-	116,931
301272 Associate Dean	Plano	96,912	11,865	3,350	-	112,127
301362 Associate Dean	Plano	100,304	8,679	3,350	-	112,333
301372 Associate Dean	Plano	96,912	11,107	3,500	-	111,519
309012 Communications	Plano	80,864	7,669	1,620	-	90,153
313010 Education	McKinney	59,545	7,155	200	-	66,900
313012 Education	Plano	185,080	22,677	7,166	-	214,923
313016 Education	Frisco	41,301	4,935	675	-	46,911
313132 Physical Education	Plano	352,148	41,859	30,150	-	424,157
316092 Foreign Languages	Plano	371,860	46,013	3,420	-	421,293
319052 Nutrition	Plano	91,860	10,476	1,600	-	103,936
323002 English	Plano	2,031,265	240,574	24,620	-	2,296,459
323009 English	Allen ISD	124,283	16,685	1,200	-	142,168
323102 Speech	Plano	350,355	40,087	6,520	-	396,962
323302 Writing Ctr (Ctr Acad Assistance)	Plano	342,082	9,045	17,555	-	368,682
326012 Biology	Plano	1,419,413	153,883	152,250	-	1,725,546
327012 Mathematics	Plano	1,429,460	175,860	17,750	-	1,623,070
327302 Math Lab	Plano	523,236	20,132	1,300	-	544,668
330042 Humanities	Plano	322,524	36,164	1,776	-	360,464
332012 Integrated Reading/Writing	Plano	370,030	45,937	5,450	-	421,417
332052 Developmental - Math	Plano	590,059	80,903	4,070	-	675,032
332062 Developmental - ESL	Plano	193,844	27,590	4,320	-	225,754
338012 Philosophy	Plano	170,885	16,002	4,076	-	190,963
340052 Chemistry	Plano	368,657	42,233	49,825	-	460,715
340062 Geology	Plano	184,135	20,389	13,550	-	218,074
340082 Physics	Plano	308,257	39,949	26,550	-	374,756
342002 Psychology	Plano	392,246	45,987	5,650	-	443,883
345022 Anthropology	Plano	74,211	10,376	3,450	-	88,037
345062 Economics	Plano	446,622	53,164	4,100	-	503,886
345068 Economics	Rockwall ISD	67,915	11,532	-	-	79,447
345069 Economics	Allen ISD	35,599	5,611	-	-	41,210
345082 History	Plano	915,672	114,936	9,126	-	1,039,734
345089 History	Allen ISD	26,902	4,157	-	-	31,059
345102 Political Science	Plano	725,388	95,999	10,436	-	831,823
345109 Political Science	Allen ISD	495	-	275	-	770
345112 Sociology	Plano	259,666	28,915	2,350	-	290,931
350032 Visual and Performing Arts	Plano	167,607	20,235	33,011	-	220,853
350052 Theater	Plano	554,386	63,704	102,371	-	720,461
350056 Theater	Frisco	-	-	250	-	250
350062 Photography	Plano	311,379	37,580	25,467	-	374,426
350072 Art	Plano	803,029	89,060	77,668	20,371	990,128
350092 Music	Plano	506,595	53,630	38,290	-	598,515
350142 Audio Engineering	Plano	209,289	25,783	11,592	6,952	253,616
350146 Audio Engineering	Frisco	61,290	8,857	1,500	-	71,647
351022 American Sign Language	Plano	112,171	9,862	3,526	-	125,559
352212 Child Development-Lab	Plano	370,302	51,709	67,768	4,850	494,629
352220 Child Development	McKinney	-	-	810	-	810
352222 Child Development	Plano	251,839	26,760	16,557	-	295,156
352226 Child Development	Frisco	55,553	8,335	2,028	-	65,916
356212 Business Administration	Plano	87,815	8,022	1,356	-	97,193
356232 Accounting	Plano	180,358	18,784	2,120	-	201,262
356233 Accounting	Online	2,080	-	200	-	2,280
362240 Commercial Art	McKinney	990	-	-	-	990
362242 Commercial Art	Plano	422,403	47,646	18,415	-	488,464
362246 Commercial Art	Frisco	-	-	100	-	100
380472 Interpreter Education Program	Plano	55,174	6,268	15,715	-	77,157
384002 Biotechnology	Plano	91,681	7,557	56,361	-	155,599

**Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - Plano Campus
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
385302 Environmental Tech	Plano	134,233	17,808	13,950	-	165,991
392002 Library	Plano	899,080	79,066	333,899	155,000	1,467,045
394025 Library Technical Services	Plano	302,498	41,099	110,251	-	453,848
Total Current Unrestricted Fund		<u>\$ 20,629,327</u>	<u>\$ 2,324,829</u>	<u>\$ 1,748,899</u>	<u>\$ 187,173</u>	<u>\$ 24,890,228</u>

Auxiliary Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
890003 Fine Arts Performers & Scholarships	SCC	\$ -	\$ -	\$ 17,100	\$ -	\$ 17,100
Total Auxiliary Fund		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 17,100</u>	<u>\$ -</u>	<u>\$ 17,100</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300002 Office - Provost	SCC	\$ 72,000	\$ -	\$ 93,643	\$ -	\$ 165,643
Total Reserve for Supplemental Requests		<u>\$ 72,000</u>	<u>\$ -</u>	<u>\$ 93,643</u>	<u>\$ -</u>	<u>\$ 165,643</u>

Grand Total		<u>\$ 20,701,327</u>	<u>\$ 2,324,829</u>	<u>\$ 1,859,642</u>	<u>\$ 187,173</u>	<u>\$ 25,072,971</u>
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Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - Frisco Campus
Fiscal Year Ending August 31, 2019

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300006 Office - Provost	Frisco	\$ 270,627	\$ 28,627	\$ 117,088	\$ -	\$ 416,342
300016 Instructional Office	Frisco	112,675	15,573	14,512	-	142,760
300095 Weekend College	Plano	227,480	17,667	9,700	-	254,847
300126 Honors & CSCE	Frisco	76,446	5,403	11,850	-	93,699
301056 Workforce Dean	Frisco	359,425	44,202	36,150	-	439,777
301076 Academic Affairs Dean	Frisco	256,852	34,737	23,575	-	315,164
301156 Associate Dean	Frisco	95,289	10,119	4,000	-	109,408
301176 Associate Dean	Frisco	104,317	6,782	3,500	-	114,599
301256 Associate Dean	Frisco	115,316	11,898	5,300	-	132,514
301276 Associate Dean	Frisco	100,303	9,964	3,500	-	113,767
301376 Associate Dean	Frisco	104,317	11,885	3,500	-	119,702
301476 Associate Dean	Frisco	96,912	9,788	3,500	-	110,200
311012 Computer Science	Plano	178,846	22,453	1,950	-	203,249
311013 Computer Science	Online	158,245	19,356	-	-	177,601
311016 Computer Science	Frisco	50,839	5,619	1,300	-	57,758
313136 Physical Education	Frisco	76,598	10,549	5,800	-	92,947
314012 Engineering	Plano	105,592	12,153	250	-	117,995
314016 Engineering	Frisco	45,572	3,995	12,300	-	61,867
315106 Computer Maintenance	Frisco	108,842	13,723	750	-	123,315
316096 Foreign Languages	Frisco	69,893	8,321	300	-	78,514
319056 Nutrition	Frisco	70,619	7,190	300	-	78,109
323006 English	Frisco	944,967	119,329	6,825	-	1,071,121
323106 Speech	Frisco	207,926	22,387	460	-	230,773
323306 Writing Ctr (Ctr Acad Assistance)	Frisco	157,779	6,480	3,925	-	168,184
326016 Biology	Frisco	1,011,755	125,331	78,925	-	1,216,011
327016 Mathematics	Frisco	788,637	107,354	3,200	-	899,191
327306 Math Lab	Frisco	231,688	13,708	3,350	-	248,746
330046 Humanities	Frisco	156,653	19,587	1,925	-	178,165
332016 Integrated Reading/Writing	Frisco	134,473	14,655	1,950	-	151,078
332056 Developmental - Math	Frisco	401,077	50,555	2,000	-	453,632
338016 Philosophy	Frisco	73,552	10,410	250	-	84,212
340056 Chemistry	Frisco	310,169	37,790	28,190	-	376,149
340066 Geology	Frisco	166,092	16,607	5,500	-	188,199
340086 Physics	Frisco	165,418	18,843	17,505	-	201,766
342006 Psychology	Frisco	258,398	34,858	585	-	293,841
343010 Criminal Justice	McKinney	23,509	3,064	2,300	-	28,873
343012 Criminal Justice	Plano	61,528	8,064	1,410	-	71,002
343016 Criminal Justice	Frisco	109,167	7,938	1,375	-	118,480
345026 Anthropology	Frisco	-	-	50	-	50
345066 Economics	Frisco	367,977	46,339	2,450	-	416,766
345076 Geography	Frisco	-	-	200	-	200
345086 History	Frisco	517,334	66,214	1,910	-	585,458
345106 Political Science	Frisco	566,062	74,299	53,070	-	693,431
345116 Sociology	Frisco	151,382	19,435	360	-	171,177
350036 Visual and Performing Arts	Frisco	71,309	8,163	4,480	-	83,952
350066 Photography	Frisco	1,500	-	3,750	-	5,250
350076 Art	Frisco	189,542	24,061	14,387	-	227,990
350096 Music	Frisco	134,861	15,756	1,900	-	152,517
354233 Real Estate	Online	34,572	4,935	-	-	39,507
354236 Real Estate	Frisco	86,046	11,138	1,750	-	98,934
354256 Culinary Arts	Frisco	273,087	32,294	127,700	-	433,081
354266 Hospitality	Frisco	103,402	13,797	5,300	-	122,499
356216 Business Administration	Frisco	69,563	9,675	200	-	79,438
356236 Accounting	Frisco	63,452	6,627	500	-	70,579
356602 Marketing	Plano	101,872	10,141	3,100	-	115,113
356606 Marketing	Frisco	-	-	300	-	300
358242 Office Systems Tech	Plano	11,811	1,331	400	-	13,542
358243 Office Systems Tech	Online	153,942	17,775	-	-	171,717
358282 Legal Assistant	Plano	69,695	7,824	425	-	77,944
358283 Legal Assistant	Online	13,979	1,434	-	-	15,413
358286 Legal Assistant	Frisco	61,185	8,358	2,100	-	71,643
360212 E Business	Plano	20,112	2,631	-	-	22,743
360213 E Business	Online	85,914	10,832	-	-	96,746
360216 E Business	Frisco	22,905	1,620	800	-	25,325
360232 Computer Network Tech	Plano	59,880	4,153	-	-	64,033
360236 Computer Network Tech	Frisco	222,039	29,473	29,250	-	280,762
361232 Information Tech Cisco	Plano	18,610	2,153	1,377	-	22,140

**Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - Frisco Campus
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
361236 Info Tech Cisco CCNA	Frisco	164,534	16,043	5,150	-	185,727
384432 Electronics Tech	Plano	-	-	800	-	800
384436 Convergence Technology	Frisco	81,971	9,430	1,800	-	93,201
385306 Environmental Tech	Frisco	187,862	23,873	4,200	-	215,935
386102 Computer Information System	Plano	42,213	3,542	600	-	46,355
386103 Computer Information System	Online	149,635	16,668	-	-	166,303
386106 Computer Information System	Frisco	83,327	9,205	5,300	-	97,832
386120 Management Development	McKinney	54,600	3,879	650	-	59,129
386122 Management Development	Plano	66,570	10,141	700	-	77,411
386123 Management Development	Online	42,331	5,821	-	-	48,152
386126 Management Development	Frisco	31,721	3,883	2,400	-	38,004
386226 CAD	Frisco	100,067	11,626	42,850	-	154,543
386246 Interior / Comm Design	Frisco	70,471	9,165	1,800	-	81,436
386256 Supply Chain Mgmt	Frisco	-	-	1,000	-	1,000
386266 HVAC	Frisco	73,769	7,230	15,500	-	96,499
386276 Construction Mgmt	Frisco	58,240	8,592	1,500	-	68,332
392006 Library	Frisco	632,618	70,196	189,453	132,550	1,024,817
Total Current Unrestricted Fund		\$ 13,299,755	\$ 1,566,716	\$ 948,262	\$ 132,550	\$ 15,947,283

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300006 Office - Provost	PRC	\$ 213,530	\$ -	\$ 291,391	\$ -	\$ 504,921
Total Reserve for Supplemental Requests		\$ 213,530	\$ -	\$ 291,391	\$ -	\$ 504,921

Grand Total **\$ 13,513,285** **\$ 1,566,716** **\$ 1,239,653** **\$ 132,550** **\$ 16,452,204**

Collin County Community College District
Leadership Unit Expense Detail
VP/Provost - Wylie Campus
Fiscal Year Ending August 31, 2019

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300013 Office - Provost	Wylie	\$ 213,747	\$ 18,549	\$ 8,200	\$ -	\$ 240,496
Total Current Unrestricted Fund		\$ 213,747	\$ 18,549	\$ 8,200	\$ -	\$ 240,496

**Collin County Community College District
Leadership Unit Expense Detail
Sr VP - Academic Workforce & Enrollment Services
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210305 SVP Acad Wkfc Enrollmt Services	Admin	\$ 281,101	\$ 27,373	\$ 108,731	\$ -	\$ 417,205
300003 e-Learning Centers	Admin	557,438	45,278	28,257	-	630,973
300005 Dual Credit	Admin	619,604	73,692	45,530	-	738,826
300075 Dean of Strategic Initiatives	Admin	251,518	30,771	6,750	-	289,039
387105 Workforce & Economic Devt Admin	CYC	389,217	40,739	8,350	-	438,306
387205 Workforce, CE and Prof Devt (WCPD)	CYC	561,490	57,907	200,450	-	819,847
387215 CE - Computers and Workforce Programs	CYC	384,316	-	20,250	-	404,566
387225 CE - Corporate College & Partnerships	CYC	500	-	212,600	-	213,100
387235 CE - Community and Professional Devt	CYC	384,316	-	20,250	-	404,566
387245 CE - Training Partners	CYC	10,000	-	447,825	-	457,825
387305 CE - Vocational - CWED	CYC	3,500	-	494,689	-	498,189
388210 CE - Seniors Active in Learning (SAIL)	CYC	49,120	-	4,265	-	53,385
388305 CE Avoc - CWED Division/Admin	CYC	206,230	28,127	12,300	-	246,657
Total Current Unrestricted Fund		\$ 3,698,350	\$ 303,887	\$ 1,610,247	\$ -	\$ 5,612,484

**Collin County Community College District
Leadership Unit Expense Detail
VP - Academic Services
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210115 Academic Services	Admin	\$ 268,160	\$ 21,953	\$ 70,851	\$ -	\$ 360,964
211215 Grants Management	Admin	115,955	15,585	4,580,540	-	4,712,080
230720 Sacs Accreditation	Admin	-	-	13,300	-	13,300
230725 QEP - SACS	Admin	73,950	6,266	125,750	-	205,966
300004 Curriculum	Admin	193,948	19,543	16,058	-	229,549
Total Current Unrestricted Fund		<u>\$ 652,013</u>	<u>\$ 63,347</u>	<u>\$ 4,806,499</u>	<u>\$ -</u>	<u>\$ 5,521,859</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210115 Academic Services	Admin	\$ 52,225	\$ -	\$ -	\$ -	\$ 52,225
Total Reserve for Supplemental Requests		<u>\$ 52,225</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 52,225</u>

Grand Total		<u>\$ 704,238</u>	<u>\$ 63,347</u>	<u>\$ 4,806,499</u>	<u>\$ -</u>	<u>\$ 5,574,084</u>
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Collin County Community College District
Leadership Unit Expense Detail
VP - Student & Enrollment Services
Fiscal Year Ending August 31, 2019

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
220105 Outreach & Prgms for New Students	Admin	\$ 40,000	\$ -	\$ 58,289	\$ -	\$ 98,289
220205 Registration and Records	Admin	1,447,763	155,902	175,917	-	1,779,582
220255 Admissions & Advising	CYC	200,331	13,733	6,550	-	220,614
221105 VP Student Development	Admin	250,210	24,537	126,534	-	401,281
221110 Dean of Students & Enroll Svcs	McKinney	244,716	30,960	94,794	-	370,470
221112 Dean of Students & Enroll Svcs	Plano	161,283	14,757	22,562	-	198,602
221115 Counseling	Admin	728,370	80,899	27,499	-	836,768
221116 Dean of Students & Enroll Svcs	Frisco	218,680	22,041	11,220	-	251,941
221125 Dean of Students	Admin	528,322	52,339	22,704	-	603,365
221130 Admissions & Advising	McKinney	398,277	43,548	11,503	-	453,328
221132 Admissions & Advising	Plano	871,208	93,628	21,506	-	986,342
221136 Admissions & Advising	Frisco	510,636	56,564	20,483	-	587,683
221170 Testing & Assessment	McKinney	304,116	28,296	111,000	-	443,412
221172 Testing & Assessment	Plano	314,807	40,688	35,470	-	390,965
221176 Testing	Frisco	170,674	18,024	39,728	-	228,426
221210 Associate Dean	McKinney	89,884	8,174	-	-	98,058
221212 Associate Dean 1	Plano	133,449	14,007	-	-	147,456
221216 Associate Dean	Frisco	89,884	9,514	5,800	-	105,198
221300 Student Life	McKinney	93,859	10,346	7,160	-	111,365
221302 Student Life	Plano	142,236	12,149	12,343	-	166,728
221306 Student Life	Frisco	137,441	14,381	9,908	-	161,730
221312 Associate Dean 2	Plano	85,799	7,985	763	-	94,547
221410 Intramural/Fitness	McKinney	129,192	8,790	900	-	138,882
221412 Intramural/Fitness	Plano	55,960	-	19,976	-	75,936
221416 Intramural/Fitness	Frisco	123,102	6,826	4,407	-	134,335
230055 Access	Admin	1,092,756	86,135	106,650	-	1,285,541
300022 Business & Community Outreach	Admin	125,225	7,614	36,775	-	169,614
300065 Intramurals/Athletics/Fitness	Admin	82,410	11,027	3,225	-	96,662
356410 Career Services	McKinney	27,368	-	3,240	-	30,608
356412 Career Services	Plano	82,361	7,796	9,700	-	99,857
356414 Career Services	CYC	67,275	8,299	9,300	-	84,874
356416 Career Services	Frisco	26,572	-	2,200	-	28,772
880005 SAFAC-Student Activities	Admin	-	-	520,500	-	520,500
880006 SAFAC-Fine Arts Fund	Admin	-	-	70,000	-	70,000
880007 SAFAC-Career Services	Admin	-	-	36,760	-	36,760
880010 SAFAC-Political Justice League/Mock Trial	Admin	-	-	25,256	-	25,256
880012 SAFAC-SCC Biennial Event Committee	Plano	-	-	13,000	-	13,000
880013 SAFAC-Veterans Day	Admin	-	-	12,000	-	12,000
880014 SAFAC-Veterans Early Registration	Admin	-	-	2,842	-	2,842
880015 SAFAC-Hispanic Heritage Month	Admin	-	-	3,445	-	3,445
880016 SAFAC-Rockin the Ridge	Frisco	-	-	10,700	-	10,700
880017 SAFAC-KIP	Admin	-	-	2,749	-	2,749
880018 SAFAC-Natl Student Employ Wk	Admin	-	-	5,000	-	5,000
880019 SAFAC-Wild West at the Park	McKinney	-	-	5,000	-	5,000
880020 SAFAC-Open Doors Open Minds	Admin	-	-	5,240	-	5,240
880021 SAFAC-Military Ball	Admin	-	-	11,359	-	11,359
880022 SAFAC-Dignity Initiative	Admin	-	-	10,000	-	10,000
880023 SAFAC-African American Hist Month	Admin	-	-	9,500	-	9,500
880024 SAFAC-Gamma Alpha Epsilon	Admin	-	-	30,784	-	30,784
880025 SAFAC-Respiratory Care Club	McKinney	-	-	12,500	-	12,500
880026 SAFAC-TX Ctr for Working Class	Admin	-	-	5,611	-	5,611
880027 SAFAC-Intramurals	Admin	-	-	25,000	-	25,000
880028 SAFAC-Health & Safety Fair	Admin	-	-	3,080	-	3,080
880029 SAFAC-PRC Holocaust Remembrance Day	Frisco	-	-	4,473	-	4,473
880030 SAFAC-Government Department	Admin	-	-	20,000	-	20,000
880031 SAFAC-Be Fit	Admin	-	-	3,987	-	3,987
880032 SAFAC-Muslim Student Association	Admin	-	-	10,854	-	10,854
Total Current Unrestricted Fund		\$ 8,974,166	\$ 888,959	\$ 1,877,746	\$ -	\$ 11,740,871

**Collin County Community College District
Leadership Unit Expense Detail
VP - Student & Enrollment Services
Fiscal Year Ending August 31, 2019**

Auxiliary Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
840005 Athletics	Admin	\$ 57,109	\$ 7,011	\$ 53,120	\$ -	\$ 117,240
840010 Basketball - Men	Plano	45,073	4,912	164,400	-	214,385
840011 Basketball - Women	Plano	37,826	2,530	163,365	-	203,721
840020 Tennis	Plano	44,686	3,499	137,450	8,807	194,442
895002 Think Scholarships	Admin	-	-	-	-	-
Total Auxiliary Fund		\$ 184,694	\$ 17,952	\$ 518,335	\$ 8,807	\$ 729,788

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
221105 VP Student Development	Admin	\$ 309,000	\$ -	\$ 80,000	\$ -	\$ 389,000
Total Reserve for Supplemental Requests		\$ 309,000	\$ -	\$ 80,000	\$ -	\$ 389,000

Grand Total		\$ 9,467,860	\$ 906,911	\$ 2,476,081	\$ 8,807	\$ 12,859,659
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**Collin County Community College District
Leadership Unit Expense Detail
Sr VP - Organizational Effectiveness
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211400 SVP Organznt Effctvns	Admin	\$ 279,193	\$ 27,313	\$ 110,279	\$ -	\$ 416,785
Total Current Unrestricted Fund		<u>\$ 279,193</u>	<u>\$ 27,313</u>	<u>\$ 110,279</u>	<u>\$ -</u>	<u>\$ 416,785</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211400 SVP Organznt Effctvns	Admin	\$ 105,300	\$ -	\$ 15,000	\$ -	\$ 120,300
Total Reserve for Supplemental Requests		<u>\$ 105,300</u>	<u>\$ -</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ 120,300</u>

Grand Total		<u>\$ 384,493</u>	<u>\$ 27,313</u>	<u>\$ 125,279</u>	<u>\$ -</u>	<u>\$ 537,085</u>
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**Collin County Community College District
Leadership Unit Expense Detail
VP - Human Resources
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211405 Human Resources Office	Admin	\$ 1,356,193	\$ 368,344	\$ 385,100	\$ -	\$ 2,109,637
Total Current Unrestricted Fund		\$ 1,356,193	\$ 368,344	\$ 385,100	\$ -	\$ 2,109,637

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211405 Human Resources Office	Admin	\$ 67,055	\$ -	\$ 185,000	\$ -	\$ 252,055
Total Reserve for Supplemental Requests		\$ 67,055	\$ -	\$ 185,000	\$ -	\$ 252,055

Grand Total		\$ 1,423,248	\$ 368,344	\$ 570,100	\$ -	\$ 2,361,692
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Collin County Community College District
Leadership Unit Expense Detail
VP - Institutional Research
Fiscal Year Ending August 31, 2019

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230075 Institutional Research Office	Admin	\$ 663,933	\$ 69,311	\$ 342,429	\$ -	\$ 1,075,673
Total Current Unrestricted Fund		\$ 663,933	\$ 69,311	\$ 342,429	\$ -	\$ 1,075,673

**Collin County Community College District
Leadership Unit Expense Detail
Information Technology Services
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
240105 Software Support Services	Admin	\$ 1,401,233	\$ 140,427	\$ 90,637	\$ -	\$ 1,632,297
240205 Inform Systems Office	Admin	382,030	40,655	466,382	-	889,067
240215 Academic Tech & Network Services	Admin	863,826	99,981	3,060,892	-	4,024,699
300100 Campus Technology Support	McKinney	365,929	39,969	21,282	-	427,180
300102 Campus Technology Support	Plano	523,398	65,024	78,000	-	666,422
300104 Campus Technology Support	CYC	231,015	26,866	7,125	-	265,006
300105 Campus Technology Support	Admin	864,217	95,074	1,260,525	-	2,219,816
300106 Campus Technology Support	Frisco	420,357	53,787	62,000	-	536,144
300107 Campus Technology Support	CHEC	80,440	5,987	4,500	-	90,927
300109 Campus Technology Support	Allen ISD	116,869	13,625	250	-	130,744
Total Current Unrestricted Fund		\$ 5,249,314	\$ 581,395	\$ 5,051,593	\$ -	\$ 10,882,302

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
240105 Software Support Services	Admin	\$ -	\$ -	\$ 1,539,415	\$ -	\$ 1,539,415
Total Reserve for Supplemental Requests		\$ -	\$ -	\$ 1,539,415	\$ -	\$ 1,539,415

Grand Total		\$ 5,249,314	\$ 581,395	\$ 6,591,008	\$ -	\$ 12,421,717
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**Collin County Community College District
Leadership Unit Expense Detail
VP - Advancement
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230065 Development Office	Admin	\$ 336,311	\$ 37,548	\$ 77,289	\$ -	\$ 451,148
Total Current Unrestricted Fund		\$ 336,311	\$ 37,548	\$ 77,289	\$ -	\$ 451,148

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230065 Development Office	Admin	\$ -	\$ -	\$ 7,500	\$ -	\$ 7,500
Total Reserve for Supplemental Requests		\$ -	\$ -	\$ 7,500	\$ -	\$ 7,500

Grand Total		\$ 336,311	\$ 37,548	\$ 84,789	\$ -	\$ 458,648
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**Collin County Community College District
Leadership Unit Expense Detail
Chief Financial Officer
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211105 Chief Financial Officer	Admin	\$ 316,733	\$ 16,794	\$ 6,425,541	\$ 22,500	\$ 6,781,568
211105 Chief Financial Officer - Salary Reserves	Admin	2,619,110	-	-	-	2,619,110
211205 Financial Services	Admin	1,340,508	157,058	233,346	-	1,730,912
211305 Purchasing	Admin	639,308	80,169	208,467	-	927,944
211505 Finance and Budgeting	Admin	894,491	107,100	415,492	-	1,417,083
221205 Financial Aid	Admin	1,675,808	173,980	371,144	-	2,220,932
230705 General College	Admin	-	1,862,909	1,437,828	-	3,300,737
230710 Tax Assessing and Collections	Admin	-	-	2,262,497	-	2,262,497
230715 Call Center	Admin	123,551	17,143	36,000	-	176,694
Total Current Unrestricted Fund		\$ 7,609,509	\$ 2,415,153	\$ 11,390,315	\$ 22,500	\$ 21,437,477

Scholarship Allowances

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230705 General College	Admin	\$ -	\$ -	\$ (5,500,000)	\$ -	\$ (5,500,000)
Total Scholarship Allowances		\$ -	\$ -	\$ (5,500,000)	\$ -	\$ (5,500,000)

Auxiliary Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
811000 Auxiliary Services Administration	Admin	\$ 150,538	\$ 27,499	\$ 214,350	\$ -	\$ 392,387
811001 General Auxiliary	Admin	2,500	-	-	-	2,500
812205 Printshop	Admin	50,934	12,021	85,662	-	148,617
813002 Food Service	Plano	233,901	36,001	394,100	-	664,002
813006 Food Service	Frisco	42,027	10,977	105,863	-	158,867
813007 Catering Services	Admin	2,000	-	25,500	-	27,500
813010 Starbucks	McKinney	37,151	10,885	53,604	-	101,640
813012 Starbucks	Plano	5,500	-	73,913	-	79,413
822005 Facilities Rental	Admin	105,560	31,130	8,500	-	145,190
890002 Refund Petition	Admin	-	-	25,000	-	25,000
895004 Board/President Scholarships	Admin	-	-	132,500	-	132,500
Total Auxiliary Fund		\$ 630,111	\$ 128,513	\$ 1,118,992	\$ -	\$ 1,877,616

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
822005 Facilities Rental	Admin	\$ 50,000	\$ -	\$ 27,400	\$ -	\$ 77,400
211105 Chief Financial Officer	Admin	-	-	467,000	-	467,000
Total Reserve for Supplemental Requests		\$ 50,000	\$ -	\$ 494,400	\$ -	\$ 544,400

Building Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
966020 Police Headquarters	Admin	\$ -	\$ -	\$ -	\$ 8,090,000	\$ 8,090,000
Total Building Fund		\$ -	\$ -	\$ -	\$ 8,090,000	\$ 8,090,000

Restricted Funds

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
700000 Grants and Contracts	Admin	\$ 1,299,679	\$ 292,863	\$ 29,063,823	\$ 545,077	\$ 31,201,442
262010 State Allocation - On-behalf Benefits	Admin	-	-	7,834,106	-	7,834,106
940100 G.O. Debt Service	Admin	-	-	20,519,336	-	20,519,336
910101 2018 Limited Tax Bond Series	Admin	-	-	144,710,002	-	144,710,002
Total Restricted Funds		\$ 1,299,679	\$ 292,863	\$ 202,127,267	\$ 545,077	\$ 204,264,886

Transfers

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
291000 Transfer out - Unrestricted to Stabilization and Startup Fund	Admin	\$ -	\$ -	\$ 30,300,000	\$ -	\$ 30,300,000
291000 Transfer out - Unrestricted (SAFAC) to Auxiliary Fund	Admin	-	-	220,000	-	220,000
291000 Transfer out - Unrestricted to Grant Fund - Matching	Admin	-	-	103,138	-	103,138
291000 Transfer out - Unrestricted Debt Service Fund	Admin	-	-	10,470,284	-	10,470,284
291000 Transfer out - Stabilization and Startup to Debt Service Fund	Admin	-	-	5,871,365	-	5,871,365
Total Transfers		\$ -	\$ -	\$ 46,964,787	\$ -	\$ 46,964,787

**Collin County Community College District
Leadership Unit Expense Detail
Chief Financial Officer
Fiscal Year Ending August 31, 2019**

Other Adjustments

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230705 General College - Depreciation	Admin	\$ -	\$ -	\$ 9,456,453	\$ -	\$ 9,456,453
940100 Bond Principal - General Obligation Bonds	Admin	-	-	-	(6,970,000)	(6,970,000)
- Capitalized Expenses - Operating	Admin	-	-	-	(483,973)	(483,973)
- Capitalized Expenses - Building Fund Expenses	Admin	-	-	-	(8,090,000)	(8,090,000)
- Capitalized Expenses - Building Fund	Admin	-	-	-	(144,710,002)	(144,710,002)
Total Other Adjustments		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,456,453</u>	<u>\$ (160,253,975)</u>	<u>\$ (150,797,522)</u>
Grand Total		<u>\$ 9,589,299</u>	<u>\$ 2,836,529</u>	<u>\$ 266,052,214</u>	<u>\$ (151,596,398)</u>	<u>\$ 126,881,644</u>

**Collin County Community College District
Leadership Unit Expense Detail
Facilities & Police
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230615 Mail Services	Admin	\$ 78,423	\$ 12,661	\$ 19,824	\$ -	\$ 110,908
270100 Facilities Administration	Admin	459,087	97,006	2,752,480	-	3,308,573
280100 Physical Plant Support Svcs	McKinney	640,745	193,549	1,821,734	-	2,656,028
280102 Physical Plant Support Svcs	Plano	851,122	242,696	2,486,718	-	3,580,536
280104 Physical Plant Support Svcs	CYC	236,009	73,987	379,846	-	689,842
280106 Physical Plant Support Svcs	Frisco	672,090	188,974	2,241,780	-	3,102,844
280107 Physical Plant Support Svcs	CHEC	189,041	59,929	472,655	-	721,625
280111 Physical Plant Support Svcs - PSTC	McKinney	98,264	25,548	499,085	-	622,897
280202 Police Department	Admin	4,050,366	502,283	379,636	10,000	4,942,285
280204 Emergency Management	Admin	86,845	9,018	4,000	-	99,863
280205 Safety Plan	Admin	-	-	8,715,000	-	8,715,000
280500 Grounds Maintenance	McKinney	284,640	97,351	584,032	-	966,023
280511 Grounds - PSTC	McKinney	-	-	-	-	-
Total Current Unrestricted Fund		<u>\$ 7,646,632</u>	<u>\$ 1,503,002</u>	<u>\$ 20,356,790</u>	<u>\$ 10,000</u>	<u>\$ 29,516,424</u>

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
270100 Facilities Administration	Admin	\$ 352,566	\$ -	\$ 497,125	\$ -	\$ 849,691
Total Reserve for Supplemental Requests		<u>\$ 352,566</u>	<u>\$ -</u>	<u>\$ 497,125</u>	<u>\$ -</u>	<u>\$ 849,691</u>

Grand Total		<u>\$ 7,999,198</u>	<u>\$ 1,503,002</u>	<u>\$ 20,853,915</u>	<u>\$ 10,000</u>	<u>\$ 30,366,115</u>
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**Collin County Community College District
Leadership Unit Expense Detail
Chief Public Relations Officer
Fiscal Year Ending August 31, 2019**

Current Unrestricted Fund

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230105 Public Relations	Admin	\$ 1,030,776	\$ 113,232	\$ 881,597	\$ -	\$ 2,025,605
Total Current Unrestricted Fund		\$ 1,030,776	\$ 113,232	\$ 881,597	\$ -	\$ 2,025,605

Reserve for Supplemental Requests

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230105 Public Relations	Admin	\$ -	\$ -	\$ 383,133	\$ -	\$ 383,133
Total Reserve for Supplemental Requests		\$ -	\$ -	\$ 383,133	\$ -	\$ 383,133

Grand Total		\$ 1,030,776	\$ 113,232	\$ 1,264,730	\$ -	\$ 2,408,738
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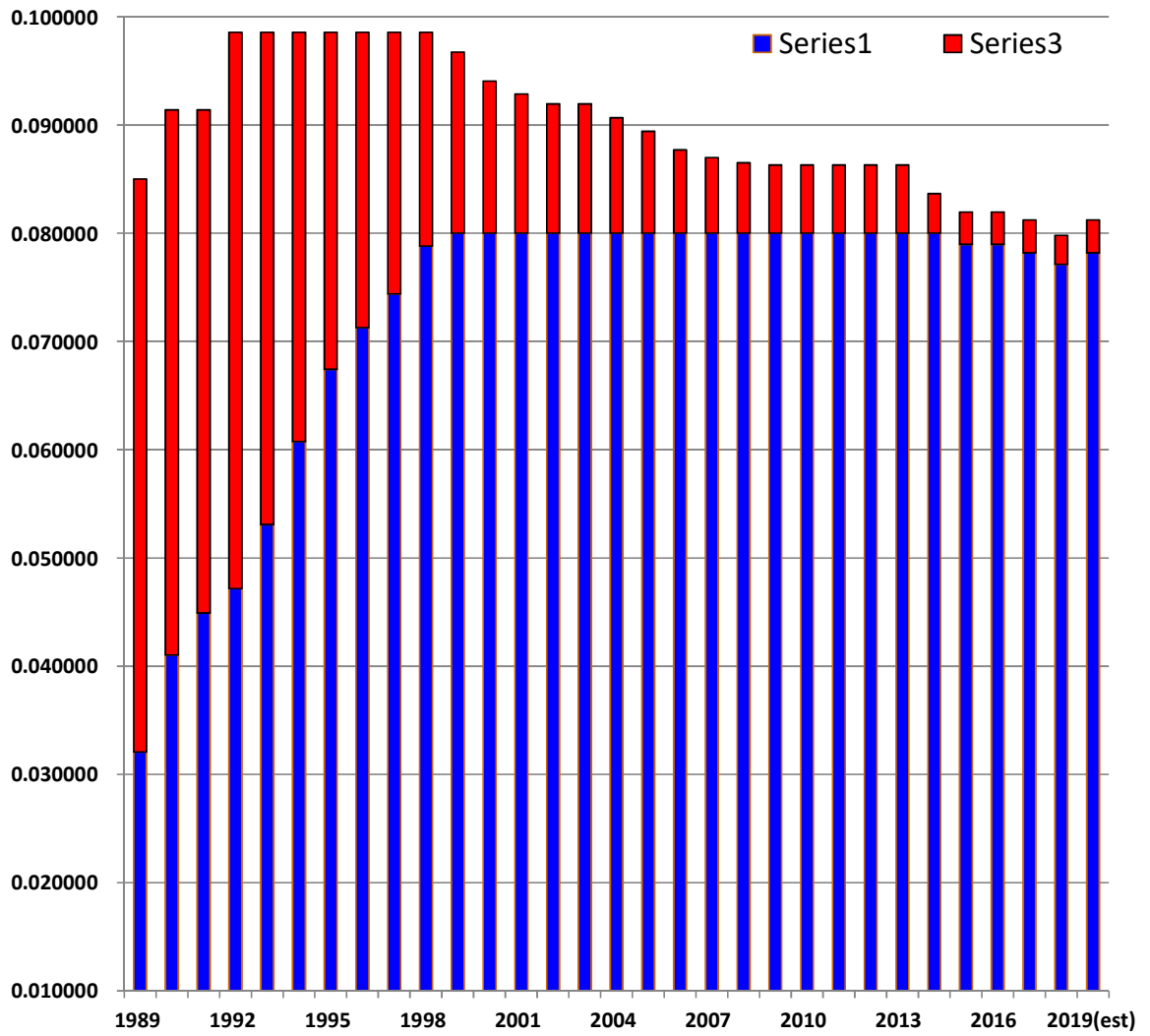


Taxes & Debt

**Collin County Community College District
Tax Rates and Assessed Values
1989-2019**

Tax Year	Maintenance/ Operations	Debt Service	Total	Taxable Assessed Value	Percent Change
1989	0.032070	0.052930	0.085000	14,570,825,383	-
1990	0.041030	0.050350	0.091380	14,479,951,695	-0.62%
1991	0.044890	0.046490	0.091380	14,786,788,519	2.12%
1992	0.047150	0.051400	0.098550	14,895,617,861	0.74%
1993	0.053075	0.045475	0.098550	15,780,825,893	5.94%
1994	0.060737	0.037813	0.098550	17,040,410,721	7.98%
1995	0.067433	0.031117	0.098550	19,073,164,850	11.93%
1996	0.071263	0.027287	0.098550	21,125,763,239	10.76%
1997	0.074383	0.024167	0.098550	23,604,560,147	11.73%
1998	0.078800	0.019750	0.098550	27,169,551,153	15.10%
1999	0.080000	0.016723	0.096723	31,331,924,855	15.32%
2000	0.080000	0.014049	0.094049	36,381,510,229	16.12%
2001	0.080000	0.012843	0.092843	41,929,246,552	15.25%
2002	0.080000	0.011946	0.091946	46,733,205,941	11.46%
2003	0.080000	0.011932	0.091932	49,186,131,414	5.25%
2004	0.080000	0.010646	0.090646	52,289,610,384	6.31%
2005	0.080000	0.009422	0.089422	56,262,029,392	7.60%
2006	0.080000	0.007683	0.087683	61,973,486,757	10.20%
2007	0.080000	0.006984	0.086984	68,715,640,383	10.88%
2008	0.080000	0.006493	0.086493	73,640,375,838	7.17%
2009	0.080000	0.006300	0.086300	74,543,801,881	1.23%
2010	0.080000	0.006300	0.086300	73,355,330,000	-1.59%
2011	0.080000	0.006300	0.086300	73,405,013,750	0.07%
2012	0.080000	0.006300	0.086300	73,591,792,695	0.25%
2013	0.080000	0.006299	0.086299	74,676,516,764	1.47%
2014	0.080000	0.003643	0.083643	79,457,495,979	6.40%
2015	0.078965	0.002995	0.081960	86,977,686,228	9.46%
2016	0.078965	0.002995	0.081960	96,453,193,058	10.89%
2017	0.078174	0.003048	0.081222	109,480,845,447	13.51%
2018	0.077118	0.002692	0.079810	125,262,578,238	14.42%
2019(est)	0.078190	0.003032	0.081222	138,138,232,532	10.28%

**Collin County Community College District
Tax Rates and Assessed Values
1989-2019**



Debt Service
Debt Service Schedule of Requirements
General Obligation Bonds

Fiscal Year	2010 Series		2010 Series		2018 Series		2018 Series		2018 Series		Grand Total	
	Principal	Interest	Total	Principal	Interest	Principal	Interest	Total	Principal	Interest	Total	Total
2018-19	\$ 2,530,000	\$ 542,875	\$ 3,072,875	\$ 4,440,000	\$ 13,006,460	\$ 4,440,000	\$ 13,006,460	\$ 17,446,460	\$ 4,440,000	\$ 13,006,460	\$ 17,446,460	\$ 20,519,335
2019-20	2,635,000	441,675	3,076,675	7,885,000	9,561,056	7,885,000	9,561,056	17,446,056	7,885,000	9,561,056	17,446,056	20,522,731
2020-21	2,760,000	323,100	3,083,100	8,205,000	9,245,656	8,205,000	9,245,656	17,450,656	8,205,000	9,245,656	17,450,656	20,533,756
2021-22	2,895,000	185,100	3,080,100	8,530,000	8,917,456	8,530,000	8,917,456	17,447,456	8,530,000	8,917,456	17,447,456	20,527,556
2022-23	1,345,000	40,350	1,385,350	8,955,000	8,490,956	8,955,000	8,490,956	17,445,956	8,955,000	8,490,956	17,445,956	18,831,306
2023-24	-	-	-	9,405,000	8,043,206	9,405,000	8,043,206	17,448,206	9,405,000	8,043,206	17,448,206	17,448,206
2024-25	-	-	-	9,875,000	7,572,956	9,875,000	7,572,956	17,447,956	9,875,000	7,572,956	17,447,956	17,447,956
2025-26	-	-	-	10,370,000	7,079,206	10,370,000	7,079,206	17,449,206	10,370,000	7,079,206	17,449,206	17,449,206
2026-27	-	-	-	10,885,000	6,560,706	10,885,000	6,560,706	17,445,706	10,885,000	6,560,706	17,445,706	17,445,706
2027-28	-	-	-	11,430,000	6,016,456	11,430,000	6,016,456	17,446,456	11,430,000	6,016,456	17,446,456	17,446,456
2028-29	-	-	-	12,005,000	5,444,956	12,005,000	5,444,956	17,449,956	12,005,000	5,444,956	17,449,956	17,449,956
2029-30	-	-	-	12,605,000	4,844,706	12,605,000	4,844,706	17,449,706	12,605,000	4,844,706	17,449,706	17,449,706
2030-31	-	-	-	13,105,000	4,340,506	13,105,000	4,340,506	17,445,506	13,105,000	4,340,506	17,445,506	17,445,506
2031-32	-	-	-	13,630,000	3,816,306	13,630,000	3,816,306	17,446,306	13,630,000	3,816,306	17,446,306	17,446,306
2032-33	-	-	-	14,175,000	3,271,106	14,175,000	3,271,106	17,446,106	14,175,000	3,271,106	17,446,106	17,446,106
2033-34	-	-	-	14,640,000	2,810,419	14,640,000	2,810,419	17,450,419	14,640,000	2,810,419	17,450,419	17,450,419
2034-35	-	-	-	15,225,000	2,224,819	15,225,000	2,224,819	17,449,819	15,225,000	2,224,819	17,449,819	17,449,819
2035-36	-	-	-	15,735,000	1,710,975	15,735,000	1,710,975	17,445,975	15,735,000	1,710,975	17,445,975	17,445,975
2036-37	-	-	-	16,290,000	1,160,250	16,290,000	1,160,250	17,450,250	16,290,000	1,160,250	17,450,250	17,450,250
2037-38	-	-	-	16,860,000	590,100	16,860,000	590,100	17,450,100	16,860,000	590,100	17,450,100	17,450,100
Totals	\$ 12,165,000	\$ 1,533,100	\$ 13,698,100	\$ 234,250,000	\$ 114,708,261	\$ 234,250,000	\$ 114,708,261	\$ 348,958,261	\$ 234,250,000	\$ 114,708,261	\$ 348,958,261	\$ 362,656,361

Debt Service
Debt Service Schedule of Requirements
Revenue Bonds

Fiscal Year	Principal	Interest	Total
2017-18	\$ 1,095,000	\$ 16,261	\$ 1,111,261
2018-19	-	-	-
Total	\$ 1,095,000	\$ 16,261	\$ 1,111,261



Supplemental Information

**Collin County Community College District
Summary of Recurring and Non-Recurring Supplemental Expenses
Fiscal Year Ending August 31, 2019**

<u>Leadership Team</u>	<u>Org</u>	<u>Organization Name</u>	<u>Description</u>	<u>Recurring</u>	<u>Non-Recurring</u>	<u>Grand Totals</u>
Current Unrestricted Fund - Salary Expenses						
New Positions and Additional Funding - Faculty and Staff						
Full-time						
Davison, Kim	211400	SVP Organizational Effectiveness	Associate Vice President of Organizational Effectiveness	\$ 105,300		
Davison, Kim	211405	Human Resources Office	Manager - Human Resources/Employment	67,055		
Hardesty, Jon	301060	Dean - Nursing	Administrative Assistant - net cost	13,600		
Hardesty, Jon	301060	Dean - Nursing	Director of RN-to-BSN program	40,000		
Hardesty, Jon	323300	Writing Ctr (Ctr Acad Assistance)	Writing Center Tutoring position - convert part-time position to full-time - net cost	17,588		
Hardesty, Jon	327300	Math Lab	Math Lab Tutoring position - convert part-time position to full-time - net cost	18,115		
Hardesty, Jon	351090	Surgical	Medical Director stipend	5,000		
Hardesty, Jon	368210	Fire Protection Tech	Fire Training Coordinator	53,000		
Hardesty, Jon	368210	Fire Protection Tech	Fire Training Operations Manager	56,000		
Hardesty, Jon	368210	Fire Protection Tech	Fire Academy Coordinator	22,000		
Hardesty, Jon	380400	Emergency Medical Tech	EMS Program Director	80,000		
Hardesty, Jon	380410	Health Professions	Health Professions Coordinator	55,000		
Johnson, Abe	352212	Child Development-Lab	Assistant Teacher	32,000		
Johnson, Abe	385302	Environmental Tech	Environmental Science Lab Instructor	40,000		
Lynn, Ken	280100	Physical Plant Support Svcs	Maintenance/Operations Supervisor - evening/weekend	55,484		
Lynn, Ken	280102	Physical Plant Support Svcs	Facilities Assistant	31,000		
Lynn, Ken	280106	Physical Plant Support Svcs	Facility Plant Operations Supervisor	55,484		
Lynn, Ken	280106	Physical Plant Support Svcs	Operator Maintenance Technician	40,886		
Lynn, Ken	280107	Physical Plant Support Svcs	Facilities Assistant	38,000		
Lynn, Ken	280111	Facilities - PSTC	Facilities Assistant - qty 2	76,000		
Lynn, Ken	280500	Grounds Maintenance	District Licensed Irrigator	43,000		
Schumann, Sherry	210115	Academic Services	Research Analyst	52,225		
Tezeno, Albert	220205	Registration and Records	Degree Plan Specialist	35,000		
Tezeno, Albert	221110	Dean of Students & Enroll Svcs CPC	College Career Counselor	52,000		
Tezeno, Albert	221170	Testing & Assessment-CPC	Testing Center Clerk I	30,000		
Tezeno, Albert	230055	Access	ISD/Dual Credit Coordinator	42,000		
Tezeno, Albert	356412	Career Services	Career Center Coordinator	54,000		
Weasenforth, Don	300006	Office - Provost	Convert part-time Secretary I to full-time Administrative Assistant - net cost	38,530		
Weasenforth, Don	301056	PRC Workforce Dean	Convert Career Coach (Perkins Grant) to full-time position	73,793		
Weasenforth, Don	340086	Physics	Physics Lab Instructor	64,807		
Weasenforth, Don	342006	Psychology	Model UN Advisors stipend - qty 2	3,000		
Weasenforth, Don	345106	Political Science	Model UN Advisors stipend - qty 2	3,000		
			Total Full-time	<u>1,392,867</u>		
Part-time & Student Assistants						
Hardesty, Jon	392000	CPC - Library	Reference Librarian Associate and New Reference Librarian	51,719		
Kihl, Brenda	300007	Collin Higher Education Center	Information Desk staff	16,500		
Lynn, Ken	280100	Physical Plant Support Svcs	Mail Clerk	12,712		
Tezeno, Albert	220205	Registration and Records	Call Center Specialist - qty 3	48,000		
Tezeno, Albert	221176	Testing-PRC	Testing Center staff - evening/weekend	16,000		
Tezeno, Albert	221306	Student Life-PRC	Student Engagement Office staff	16,000		
Tezeno, Albert	230055	Access	Division Secretary - Frisco Campus	16,000		
Weasenforth, Don	323306	Writing Ctr (Ctr Acad Assistance)	Student Assistant - front desk	7,200		

**Collin County Community College District
Summary of Recurring and Non-Recurring Supplemental Expenses
Fiscal Year Ending August 31, 2019**

Leadership Team	Org	Organization Name	Description	Recurring	Non-Recurring	Grand Totals
Weasenforth, Don	327306	Math Lab	Student Assistant - front desk	7,200		
Weasenforth, Don	392006	PRC - Library	Circulation Assistant	16,000		
			Total Part-time & Student Assistants	207,331		
			Total Faculty and Staff	1,600,198	-	1,600,198
Current Unrestricted Fund - Operating Expenses						
Recurring Expenses						
Matkin, Neil	210105	President's Office	Retirement Matching Fund	500,000		
Davison, Kim	211400	SVP Organz Effctvns	Leadership training events - Committee of the Whole	15,000		
Davison, Kim	211405	Human Resources Office	Additional expense reimbursements and relocation expenses - staffing	10,000		
Davison, Kim	240205	Inform Systems Office	Oracle hosted services	247,354		
Davison, Kim	240205	Inform Systems Office	Oracle - additional software license maintenance	55,500		
Davison, Kim	240205	Inform Systems Office	ENO8 maintenance	48,200		
Davison, Kim	240215	Academic Tech & Network Services	Point-to-point connectivity from Rockwall to Plano campus	24,048		
Davison, Kim	240215	Academic Tech & Network Services	AT&T B1 (POTS) telephone lines for fire alarm system and 911 at PSTC	2,508		
Davison, Kim	240215	Academic Tech & Network Services	Systems and technologies training	35,000		
Davison, Kim	240215	Academic Tech & Network Services	KnowBe4 district phishing security and training software	25,875		
Davison, Kim	300105	Campus Technology Support	Security conferences, EDUCAUSE and technical training	28,000		
Davison, Kim	300105	Campus Technology Support	Security training	15,000		
Davison, Kim	300105	Campus Technology Support	Replacement screens/TVs	10,890		
Delamater, Tom	230105	Public Relations	Connection Newsletters - printing	158,458		
Delamater, Tom	230105	Public Relations	Connection Newsletters - postage/mail service	77,923		
Delamater, Tom	230105	Public Relations	Register Postcards - printing	18,867		
Delamater, Tom	230105	Public Relations	Register Postcards - postage/mail service	64,885		
Hardesty, Jon	351090	Surgical	Accreditation fees - new Surgical Assist program	5,500		
Hardesty, Jon	380265	Diagnostic Medical Sonography	DMS Program - start-up fees	2,900		
Hardesty, Jon	380265	Diagnostic Medical Sonography	Program Director - Ultrasound Educator Seminar	2,500		
Hardesty, Jon	380400	Emergency Medical Tech	Supplies - new Dual Credit ISDs (3)	4,500		
Hardesty, Jon	380400	Emergency Medical Tech	Fees - new Dual Credit ISDs (3)	2,700		
Hardesty, Jon	387300	CE Law Enforcement	Gun range cleaning/remediation of waste, etc.	77,500		
Hardesty, Jon	387450	CE - Healthcare	New vendor-provided courses	115,000		
Hardesty, Jon	392000	CPC - Library	New database - First Years Experience and Integrated Reading and Writing programs	12,000		
Johnson, Abe	301072	SCC Academic Affairs Dean	CATME software	7,500		
Kihl, Brenda	300008	Rockwall Higher Ed Center	Dr. Burton College and Career Academy - space rental	39,500		
Lynn, Ken	211105	Chief Financial Officer	Increased cost of temp labor for District	259,000		
Lynn, Ken	211205	Financial Services	Temp position - increase in hours (split with Purchasing)	15,000		
Lynn, Ken	211305	Purchasing	Bid Evaluation Scoring Module	8,000		
Lynn, Ken	211305	Purchasing	Temp position - increase in hours (split with Accounts Payable)	15,000		
Lynn, Ken	211505	Finance and Budgeting	Credit card charges - increased cost	130,000		
Lynn, Ken	280100	Physical Plant Support Svcs	New custodial contract - increased cost	120,000		
Lynn, Ken	280102	Physical Plant Support Svcs	Maintenance - existing equipment	40,000		
Lynn, Ken	280107	Physical Plant Support Svcs	New custodial contract - increased cost	159,417		
Tezeno, Albert	221105	VP Student Development	Additional graduation ceremony	80,000		
Vasquez, Lisa	230065	Development Office	Academic Works - scholarship award automation/renewal management software system	5,000		
			Total Operating Expenses - Recurring	2,438,525		

**Collin County Community College District
Summary of Recurring and Non-Recurring Supplemental Expenses
Fiscal Year Ending August 31, 2019**

<u>Leadership Team</u>	<u>Org</u>	<u>Organization Name</u>	<u>Description</u>	<u>Recurring</u>	<u>Non-Recurring</u>	<u>Grand Totals</u>
Non-Recurring Expenses						
Davison, Kim	211405	Human Resources Office	District-wide Staff Salary Plan review		175,000	
Davison, Kim	240215	Academic Tech & Network Services	Replace servers for Production VMWare - CPC - qty 4		88,000	
Davison, Kim	240215	Academic Tech & Network Services	Extend existing server warranties		58,080	
Davison, Kim	240215	Academic Tech & Network Services	Upgrade district phone systems		250,000	
Davison, Kim	240215	Academic Tech & Network Services	Licenses for wireless district access - CPC		5,000	
Davison, Kim	300100	Campus Technology Support - CPC	Replace classroom iMacs - qty 50		100,000	
Davison, Kim	300100	Campus Technology Support - CPC	Replace media solutions - qty 11		156,250	
Davison, Kim	300100	Campus Technology Support - CPC	Document cameras w/ extension USB cable/lock - qty 43		17,200	
Davison, Kim	300102	Campus Technology Support - SCC	Replace media solution interactive display		3,300	
Davison, Kim	300102	Campus Technology Support - SCC	Document cameras - qty 15		6,000	
Davison, Kim	300102	Campus Technology Support - SCC	Replace full media solutions - qty 9		112,500	
Davison, Kim	300102	Campus Technology Support - SCC	Partial media solution for Music room		6,250	
Davison, Kim	300104	Campus Technology Support - CYC	Upgrade classrooms - HDMI connectivity		5,500	
Davison, Kim	300104	Campus Technology Support - CYC	Wireless microphones with speakers - qty 3		3,000	
Davison, Kim	300104	Campus Technology Support - CYC	Corner screen and projector relocation - qty 10		7,000	
Davison, Kim	300104	Campus Technology Support - CYC	Replace classroom iMacs - qty 18		36,000	
Davison, Kim	300106	Campus Technology Support - PRC	Replace classroom iMacs - qty 38		76,000	
Davison, Kim	300106	Campus Technology Support - PRC	Classroom media solutions - qty 7		87,800	
Davison, Kim	300106	Campus Technology Support - PRC	Replace classroom projectors - qty 16		14,400	
Davison, Kim	300106	Campus Technology Support - PRC	Replace classroom screens and remotes - qty 7		8,560	
Davison, Kim	300106	Campus Technology Support - PRC	Portable media solution - events		3,000	
Davison, Kim	300106	Campus Technology Support - PRC	Document cameras - qty 8		3,200	
Delamater, Tom	230105	Public Relations	Web catalog tool		30,000	
Delamater, Tom	230105	Public Relations	Contracted Services increase		8,000	
Delamater, Tom	230105	Public Relations	History Book contracted services for writing and/or design		25,000	
Hardesty, Jon	340050	Chemistry	Chemistry Micro Lab Data Collection System		39,000	
Hardesty, Jon	343020	CE - Fire Protection	CMC Rescue Team Kit and equipment		23,830	
Hardesty, Jon	343020	CE - Fire Protection	Contractor's kit		3,700	
Hardesty, Jon	343020	CE - Fire Protection	Railroad Tanker Car Prop transport		9,500	
Hardesty, Jon	368210	Fire Protection Tech	Scantron Par Test Computer Testing System		7,900	
Hardesty, Jon	380220	Simulation Lab	CAE Apollo Pre-Hospital manikin - qty 2		128,598	
Hardesty, Jon	380220	Simulation Lab	Control Room Samsung 43" LED Flat 4K monitor - qty 2		3,562	
Hardesty, Jon	380220	Simulation Lab	iSimulate REALITI2 Simulated Monitor Defibulator w/12 Lead EKG - qty 3		23,055	
Hardesty, Jon	380400	Emergency Medical Tech	Replace classroom Lifecast Body Sim manikins - qty 2		32,000	
Hardesty, Jon	380400	Emergency Medical Tech	Advance Airway manikin and weighted manikin		6,500	
Hardesty, Jon	387300	CE Law Enforcement	36" Ammo-Up Push Brass - qty 4		2,780	
Hardesty, Jon	387300	CE Law Enforcement	Punch/kicking bags for defensive tactics training		5,900	
Hardesty, Jon	387300	CE Law Enforcement	Portable ballistic screens		48,000	
Hardesty, Jon	387300	CE Law Enforcement	Go-Pro cameras - qty 7		2,800	
Johnson, Abe	326012	Biology	Biology lab pilot supplies		12,000	
Johnson, Abe	326012	Biology	A&P replacement model		9,073	
Johnson, Abe	326012	Biology	Fluorescent cell imager		11,070	
Johnson, Abe	340052	Chemistry	MicroLab Software - qty 16		32,000	
Johnson, Abe	350146	Audio Engineering	Upgrade classroom studio systems/software		22,000	

Collin County Community College District
Summary of Recurring and Non-Recurring Supplemental Expenses
Fiscal Year Ending August 31, 2019

Leadership Team	Org	Organization Name	Description	Recurring	Non-Recurring	Grand Totals
Kihl, Brenda	210205	Executive Vice President	Consulting Fees - Toni Jenkins		120,000	
Lynn, Ken	211205	Financial Services	Concur travel system reconfiguration		20,000	
Lynn, Ken	211505	Finance and Budgeting	Zogotech Finance customization		20,000	
Lynn, Ken	280102	Physical Plant Support Svcs	Forklift (used)		14,500	
Lynn, Ken	280106	Physical Plant Support Svcs	Truck/van - Electrician		28,000	
Lynn, Ken	280106	Physical Plant Support Svcs	Truck/van - Master Plumber		28,000	
Lynn, Ken	280106	Physical Plant Support Svcs	Tool kit - Master Plumber		5,000	
Lynn, Ken	280111	Facilities - PSTC	Equipment - lift, scales, testing equipment, etc.		50,000	
Lynn, Ken	280111	Facilities - PSTC	Chevrolet Express cargo van		26,208	
Lynn, Ken	280500	Grounds Maintenance	Gravelly 60" zero-turn riding mower		10,000	
Lynn, Ken	280500	Grounds Maintenance	Gravelly 72" zero-turn riding mower		10,000	
Lynn, Ken	280500	Grounds Maintenance	Grounds equipment - Toro push mowers, Stihl backpack blowers, Stihl edgers, Stihl weed-eaters		6,000	
Vasquez, Lisa	230065	Development Office	Implementation fee for Academic Works: scholarship award automation/renewal management		2,500	
Weasenforth, Don	340056	Chemistry	MicroLab System		44,565	
Weasenforth, Don	340056	Chemistry	Magritek spectrometer		60,600	
Weasenforth, Don	360236	Computer Network Tech	HP Aruba WW Education Tech Training		16,800	
Weasenforth, Don	360236	Computer Network Tech	Cisco 1941 routers - qty 24		14,112	
Weasenforth, Don	360236	Computer Network Tech	Cisco high-speed WAN interface card - qty 24		7,128	
Weasenforth, Don	360236	Computer Network Tech	Aruba devices and equipment		52,584	
Weasenforth, Don	360236	Computer Network Tech	HPE Foundation Care Next Business Day Exchange Service		68,000	
Weasenforth, Don	392006	PRC - Library	Barco Clickshare Collaboration System - qty 2		21,900	
Weasenforth, Don	392006	PRC - Library	Student use iMacs - qty 2		5,702	
			Total Operating Expenses - Non-Recurring		2,339,907	
			Total Current Unrestricted Operating Expense	2,438,525	2,339,907	4,778,432
			Total Current Unrestricted Fund	4,038,723	2,339,907	6,378,630
Auxiliary Fund						
Recurring Expenses - Staff (Full-time)						
Lynn, Ken	822005	Facilities Rental	Ad Astra Administrator	50,000		
Non-Recurring Expenses - Operating						
Lynn, Ken	822005	Facilities Rental	Ad Astra Information Systems Consultant		27,400	
			Total Auxiliary Fund	50,000	27,400	77,400
			Total Supplementals	4,088,723	2,367,307	6,456,030

Composite Financial Index, Core Financial and Other Financial Ratios

Fiscal Year 2017 General Obligation Bond Debt Excluded

Financial Stress Indicators	District	Composite Financial Index	Return on Net Position	Operating Margin	Primary Reserve	Viability Ratio	Equity Ratio	Leverage Ratio
▲ 2	Alamo	2.43	10.72%	5.70%	0.13	0.23	29.44%	0.32
▲ 3	Alvin	1.98	13.23%	1.94%	0.05	0.30	39.37%	-
▲ 3	Amarillo	0.88	-1.50%	-4.25%	0.23	0.98	48.18%	0.04
● 0	Angelina	4.05	4.06%	1.19%	0.35	3.04	59.64%	-
◆ 4	Austin	3.07	51.71%	8.43%	0.02	0.02	6.05%	6.87
● 1	Blinn	3.74	18.79%	14.99%	0.24	0.27	43.13%	0.75
◆ 5	Brazosport	(0.13)	-0.14%	-2.99%	0.06	0.15	31.98%	0.09
▲ 2	Central Texas	5.47	-0.15%	-0.24%	0.78	4.13	78.30%	-
◆ 5	Cisco	(0.24)	-2.77%	-0.05%	0.01	0.02	38.66%	0.74
◆ 5	Clarendon	0.01	-2.33%	-1.65%	0.12	0.19	60.00%	0.05
▲ 2	Coastal Bend	2.16	14.79%	5.99%	-0.04	(0.09)	36.42%	0.62
▲ 3	College Of The Mainland	1.26	-1.66%	-0.84%	0.21	1.18	57.62%	-
● 0	Collin	8.46	4.68%	10.72%	1.33	9.02	88.19%	0.00
● 0	Dallas	5.53	9.56%	4.80%	0.46	3.20	54.13%	-
● 0	Del Mar	3.14	7.79%	4.43%	0.32	1.05	38.72%	-
● 0	El Paso	3.36	8.93%	7.66%	0.31	0.77	52.05%	0.29
◆ 5	Frank Phillips	(1.63)	-3.79%	-2.96%	-0.15	(0.53)	60.68%	0.13
● 0	Galveston	5.46	8.03%	9.32%	0.49	2.81	81.95%	-
● 0	Grayson	6.32	11.16%	9.00%	0.84	2.36	52.29%	0.13
● 0	Hill	3.78	6.47%	7.35%	0.27	1.70	76.38%	0.03
● 1	Houston	3.16	13.73%	8.28%	0.23	0.21	27.05%	0.93
● 0	Howard	3.39	10.29%	10.64%	0.32	0.62	54.59%	0.29
● 1	Kilgore	2.47	-2.41%	2.15%	0.31	1.90	83.82%	0.01
▲ 2	Laredo	3.56	14.84%	8.92%	0.32	0.26	15.06%	1.98
◆ 4	Lee	(0.24)	0.80%	-2.95%	0.02	0.04	31.21%	0.25
◆ 4	Lone Star	(0.06)	2.73%	-4.63%	0.02	0.03	21.33%	0.48
◆ 4	McLennan	0.75	4.11%	-0.53%	0.08	0.24	32.09%	0.27
● 0	Midland	2.62	3.09%	2.35%	0.38	1.16	63.96%	0.12
▲ 3	Navarro	0.81	0.75%	2.09%	0.10	0.19	44.66%	0.45
● 0	North Central Texas	2.46	2.91%	1.29%	0.31	1.40	57.15%	0.10
◆ 5	Northeast Texas	(0.64)	-2.23%	-2.08%	-0.03	(0.05)	20.25%	0.62
● 0	Odessa	4.15	14.78%	9.32%	0.35	0.89	37.80%	0.24
● 0	Panola	6.38	11.74%	8.61%	0.56	3.27	47.47%	0.03
● 0	Paris	3.58	7.41%	10.78%	0.45	0.80	63.22%	0.31
● 0	Ranger	2.90	8.42%	6.15%	0.27	0.57	39.15%	0.66
▲ 3	San Jacinto	(0.05)	-5.31%	-7.27%	0.18	0.50	23.22%	0.31
● 0	South Plains	2.93	9.98%	8.33%	0.19	0.52	64.30%	0.27
● 0	South Texas	8.28	9.13%	11.00%	1.09	6.95	62.01%	-
◆ 6	Southwest Texas	(0.04)	-4.22%	2.12%	0.02	0.02	19.78%	2.51
● 0	Tarrant	5.90	3.33%	8.34%	0.52	3.80	91.28%	-
● 0	Temple	2.32	2.80%	0.63%	0.44	0.96	40.72%	0.34
● 0	Texarkana	2.77	6.47%	5.19%	0.22	0.97	67.87%	-
● 0	Texas Southmost	7.93	5.80%	8.12%	1.45	3.40	64.54%	0.10
● 0	Trinity Valley	2.22	4.14%	4.05%	0.15	0.98	81.56%	-
▲ 3	Tyler	0.95	1.09%	5.78%	0.01	0.00	36.37%	1.01
▲ 3	Vernon	0.22	0.03%	1.59%	0.00	(0.00)	40.15%	0.71
▲ 3	Victoria	0.55	3.45%	-2.45%	0.07	0.46	44.62%	0.02
● 0	Weatherford	4.34	4.86%	5.52%	0.67	1.56	62.77%	0.22
● 1	Western Texas	4.04	15.23%	18.17%	0.45	0.40	48.80%	0.72
● 0	Wharton	6.34	6.83%	8.14%	0.61	3.63	75.43%	0.03
● 0	Statewide	2.72	6.19%	4.78%	0.33	0.66	44.76%	0.27

Bold fonts indicate ratios that do not meet the state standard.

- Zero to one financial stress indicators, which indicates no financial stress.
- ▲ Two to three financial stress indicators, which indicates little to moderate financial stress.
- ◆ Four to seven financial stress indicators, which indicates financial stress.

Composite Financial Index, Core Financial And Other Financial Ratios

Primary Reserve Ratio – measures financial strength and flexibility by comparing expendable net assets to total expenses. This measure answers the question, “How long can the institution survive without additional net position generated by operating revenue?” The 2014 statewide ratio for public community colleges is .44, which is an increase from .39 in 2013. A ratio of 0.14 or greater is the standard used by the THECB.

Viability Ratio – measures the financial health of the institution by comparing total expendable net assets to certain noncurrent liabilities. The 2014 statewide ratio for public community colleges is 1.16, which is an increase from 1.08 in 2013. A ratio of 0.42 or greater is the standard used by the THECB.

Return on Net Position – measures total economic return during the fiscal year. The 2014 statewide ratio for public community colleges is 3.00 percent, which is a decrease from 3.86 percent in 2013. A positive return is the standard used by the THECB.

Operating Margin – indicates an operating surplus or deficit in the given fiscal year. The 2014 statewide margin for public community colleges is 5.90 percent, which is an increase from 5.13 percent in 2013. A positive margin is the standard used by the THECB.

Composite Financial Index – CFI numbers generally range from 0.0 to 10.0, although it is possible to have a number higher than 10.0. It is also possible to have a CFI below zero. The 2014 combined CFI for public community colleges is 3.27, which is an increase from 3.06 in 2013. An index number of 2.0 or greater is the standard used by the THECB.

Equity Ratio – An equity ratio is a comparison of net assets to total assets and is used when institutions have no outstanding indebtedness. The 2014 statewide ratio for public community colleges is 48.8 percent, which is an increase from 48.1 percent in 2013. A ratio of 20 percent or greater is the standard used by the THECB.

Leverage Ratio - The leverage ratio measures the amount of debt in relation to net assets and provides an indication of the amount of debt service the institution must absorb into the future relative to existing resources. General obligation bonds are excluded for this calculation. The 2014 statewide ratio for the public community colleges is .28, which is a decrease from .32 in 2013. A ratio of less than 2.0 is the standard used by the THECB.

Collin County Community College District
Enrollment Summary
Actual Contact Hours

	<u>Academic</u>	<u>Tech/ Occup</u>	<u>Total</u>	<u>Percent Change*</u>
Fall, 2009	3,808,753	475,559	4,284,312	15.2%
Spring, 2010	3,707,154	553,942	4,261,096	16.2%
Summer, 2010	1,398,926	189,138	1,588,064	13.0%
Total Fiscal Year	<u>8,914,833</u>	<u>1,218,639</u>	<u>10,133,472</u>	<u>15.3%</u>
Fall, 2010	4,133,786	516,142	4,649,928	8.5%
Spring, 2011	3,804,747	568,525	4,373,272	2.6%
Summer, 2011	1,400,511	189,353	1,589,864	0.1%
Total Fiscal Year	<u>9,339,044</u>	<u>1,274,020</u>	<u>10,613,064</u>	<u>4.7%</u>
Fall, 2011	4,157,774	513,882	4,671,656	0.5%
Spring, 2012	3,817,664	570,456	4,388,120	0.3%
Summer, 2012	1,381,184	206,384	1,587,568	-0.1%
Total Fiscal Year	<u>9,356,622</u>	<u>1,290,722</u>	<u>10,647,344</u>	<u>0.3%</u>
Fall, 2012	4,231,783	523,029	4,754,812	1.8%
Spring, 2013	3,905,138	583,526	4,488,664	2.3%
Summer, 2013	1,399,482	209,118	1,608,600	1.3%
Total Fiscal Year	<u>9,536,403</u>	<u>1,315,673</u>	<u>10,852,076</u>	<u>1.9%</u>
Fall, 2013	4,279,910	528,978	4,808,888	1.1%
Spring, 2014	3,901,811	583,029	4,484,840	-0.1%
Summer, 2014	1,327,919	198,425	1,526,344	-5.1%
Total Fiscal Year	<u>9,509,640</u>	<u>1,310,432</u>	<u>10,820,072</u>	<u>-0.3%</u>
Fall, 2014	4,359,216	538,780	4,897,996	1.9%
Spring, 2015	3,847,053	574,847	4,421,900	-1.4%
Summer, 2015	1,251,478	187,002	1,438,480	-5.8%
Total Fiscal Year	<u>9,457,747</u>	<u>1,300,629</u>	<u>10,758,376</u>	<u>-0.6%</u>
Fall, 2015	4,290,508	530,288	4,820,796	-1.6%
Spring, 2016	3,883,019	580,221	4,463,240	0.9%
Summer, 2016	1,311,243	195,933	1,507,176	4.8%
Total Fiscal Year	<u>9,484,770</u>	<u>1,306,442</u>	<u>10,791,212</u>	<u>0.3%</u>
Fall, 2016	4,469,737	552,439	5,022,176	4.2%
Spring, 2017	4,059,907	606,653	4,666,560	4.6%
Summer, 2017	1,377,656	205,857	1,583,513	5.1%
Total Fiscal Year	<u>9,907,300</u>	<u>1,364,949</u>	<u>11,272,249</u>	<u>4.5%</u>
Fall, 2017	4,708,876	581,996	5,290,872	5.4%
Spring, 2018	4,273,724	638,603	4,912,327	5.3%
Summer, 2018**	1,432,762	214,091	1,646,853	4.0%
Total Fiscal Year	<u>10,415,362</u>	<u>1,434,690</u>	<u>11,850,052</u>	<u>5.1%</u>

* Percent change over same period of previous year

** Estimate

Collin County Community College District
Enrollment Summary
Actual Credit Hours

	Academic	Tech/ Occup	Total	Percent Change*	FTE**
Fall, 2009	192,218	24,000	216,218	16.6%	14,415
Spring, 2010	185,969	27,789	213,758	16.3%	14,251
Summer, 2010	70,265	9,500	79,765	13.9%	5,318
Total Fiscal Year	<u>448,452</u>	<u>61,289</u>	<u>509,741</u>	<u>16.1%</u>	<u>16,991</u>
Fall, 2010	207,805	25,946	233,751	8.1%	15,583
Spring, 2011	190,605	28,481	219,086	2.5%	14,606
Summer, 2011	70,873	9,582	80,455	0.9%	5,364
Total Fiscal Year	<u>469,283</u>	<u>64,009</u>	<u>533,292</u>	<u>4.6%</u>	<u>17,776</u>
Fall, 2011	209,923	25,945	235,868	0.9%	15,725
Spring, 2012	190,994	28,539	219,533	0.2%	14,636
Summer, 2012	69,460	10,379	79,839	-0.8%	5,323
Total Fiscal Year	<u>470,377</u>	<u>64,863</u>	<u>535,240</u>	<u>0.4%</u>	<u>17,841</u>
Fall, 2012	212,681	26,286	238,967	1.3%	15,931
Spring, 2013	195,457	29,206	224,663	2.3%	14,978
Summer, 2013	70,515	10,537	81,052	1.5%	5,403
Total Fiscal Year	<u>478,653</u>	<u>66,029</u>	<u>544,682</u>	<u>1.8%</u>	<u>18,156</u>
Fall, 2013	214,993	26,572	241,565	1.1%	16,104
Spring, 2014	194,502	29,063	223,565	-0.5%	14,904
Summer, 2014	66,543	9,943	76,486	-5.6%	5,099
Total Fiscal Year	<u>476,038</u>	<u>65,578</u>	<u>541,616</u>	<u>-0.6%</u>	<u>18,054</u>
Fall, 2014	217,981	26,942	244,923	1.4%	16,328
Spring, 2015	190,846	28,517	219,363	-1.9%	14,624
Summer, 2015	62,333	9,314	71,647	-6.3%	4,776
Total Fiscal Year	<u>471,160</u>	<u>64,773</u>	<u>535,933</u>	<u>-1.0%</u>	<u>17,864</u>
Fall, 2015	214,324	26,489	240,813	-1.7%	16,054
Spring, 2016	192,192	28,718	220,910	0.7%	14,727
Summer, 2016	65,253	9,751	75,004	4.7%	5,000
Total Fiscal Year	<u>471,769</u>	<u>64,958</u>	<u>536,727</u>	<u>0.1%</u>	<u>17,891</u>
Fall 2016	224,100	27,698	251,798	4.6%	16,787
Spring, 2017	201,886	30,167	232,053	5.0%	15,470
Summer, 2017	67,569	10,096	77,665	3.5%	5,178
Total Fiscal Year	<u>493,555</u>	<u>67,961</u>	<u>561,516</u>	<u>4.6%</u>	<u>18,717</u>
Fall 2017	237,318	29,332	266,650	5.9%	17,777
Spring, 2018	213,198	31,857	245,055	5.6%	16,337
Summer, 2018***	70,272	10,500	80,772	4.0%	5,385
Total Fiscal Year	<u>520,788</u>	<u>71,689</u>	<u>592,477</u>	<u>5.5%</u>	<u>19,749</u>

* Percent change over same period of previous year

** Annual FTE = Total credit hours/30, Semester FTE = Total credit hours/15

*** Estimate

**Collin County Community College District
Enrollment Summary
Credit Headcount Statistics**

Fiscal Year	Actual Headcount	Fiscal Year	Actual Headcount
Fall 2009	24,872	Fall 2014	27,991
Spring 2010	24,704	Spring 2015	25,571
Summer 2010	<u>20,091</u>	Summer 2015**	<u>13,684</u>
Total FY 2010	<u><u>69,667</u></u>	Total FY 2015	<u><u>67,246</u></u>
Fall 2010	27,069	Fall 2015	28,187
Spring 2011	25,909	Spring 2016	26,266
Summer 2011	<u>20,177</u>	Summer 2016	<u>14,027</u>
Total FY 2011	<u><u>73,155</u></u>	Total FY 2016	<u><u>68,480</u></u>
Fall 2011	27,593	Fall 2016	29,703
Spring 2012	25,622	Spring 2017	27,669
Summer 2012	<u>16,894</u>	Summer 2017	<u>14,372</u>
Total FY 2012	<u><u>70,109</u></u>	Total FY 2017	<u><u>71,744</u></u>
Fall 2012	27,424	Fall 2017	31,619
Spring 2013	26,124	Spring 2017	30,595
Summer 2013	<u>20,100</u>	Summer 2018*	<u>14,947</u>
Total FY 2013	<u><u>73,648</u></u>	Total FY 2018	<u><u>77,161</u></u>
Fall 2013	27,972		
Spring 2014	25,848		
Summer 2014	<u>20,698</u>		
Total FY 2014	<u><u>74,518</u></u>		

* Estimate

** Collin College implemented a single summer semester in 2015. This results in not being able to make a direct comparison to the Summer 2014 semester since the college was still using multiple semesters.

NOTE: Projecting a 4% growth for Summer 2018.

**Collin County Community College District
Tuition and Fees
Last Ten Academic Years**

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Resident						Cost for 12 SCH		Increase from Prior Year	
			Fees per Semester Credit Hour (SCH)			Student Activity			In-District	Out-of-District	In-District	Out-of-District
			Tuition	Building Use Fees	Student Activity Fees	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	
2018	\$0	\$2	\$48	\$94	\$0	\$2	\$602	\$1,154	8.7%	9.1%		
2017	0	2	44	86	0	2	554	1,058	9.5%	6.0%		
2016	0	2	41	82	0	1	506	998	7.7%	6.4%		
2015	0	2	32	71	6	1	470	938	0.0%	0.0%		
2014	0	2	32	71	6	1	470	938	2.6%	4.0%		
2013	0	2	31	68	6	1	458	902	11.7%	10.3%		
2012	0	2	27	61	6	1	410	818	0.0%	0.0%		
2011	0	2	27	61	6	1	410	818	0.0%	11.4%		
2010	0	2	27	54	6	1	410	734	-8.1%	0.0%		
2009	0	2	27	51	9	1	446	734				

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Non-Resident						Cost for 12 SCH		Increase from Prior Year	
			Fees per Semester Credit Hour (SCH)			Student Activity			In-District	Out-of-District	In-District	Out-of-District
			Tuition	Building Use Fees	Student Activity Fees	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	
2018	\$0	\$2	\$160	\$160	\$0	\$2	\$1,946	\$1,946	8.7%	8.7%		
2017	0	2	147	147	0	2	1,790	1,790	4.2%	4.2%		
2016	0	2	142	142	0	1	1,718	1,718	3.6%	3.6%		
2015	0	2	131	131	6	1	1,658	1,658	0.0%	0.0%		
2014	0	2	131	131	6	1	1,658	1,658	2.2%	2.2%		
2013	0	2	128	128	6	1	1,622	1,622	14.4%	14.4%		
2012	0	2	111	111	6	1	1,418	1,418	0.0%	0.0%		
2011	0	2	111	111	6	1	1,418	1,418	1.7%	1.7%		
2010	0	2	109	109	6	1	1,394	1,394	0.0%	0.0%		
2009	0	2	106	106	9	1	1,394	1,394				

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.



Allen Center

300 Rivercrest Boulevard
Allen, Texas 75002

Frisco Campus

9700 Wade Boulevard
Frisco, Texas 75035

**Collin Higher
Education Center**

3452 Spur 399
McKinney, Texas 75069

McKinney Campus

2200 West University Drive
McKinney, Texas 75071

Public Safety Training Center

3600 Redbud Boulevard
McKinney, Texas 75069

Courtyard Center

4800 Preston Park Boulevard
Plano, Texas 75086

Rockwall Center

Dr. Gene Burton College
and Career Academy
2301 South John King Boulevard
Rockwall, Texas 75032

Plano Campus

2800 East Spring Creek Parkway
Plano, Texas 75074

